## Darlyn Walker

| From: | Iryna Smela |
| :--- | :--- |
| Sent: | Friday, December 1, 2017 1:19 PM |
| To: | Barry Lacey; Byron Werry; Chris Holden; Diana Hawryluk; Jim Nicol; JP Cullen; Karen |
|  | Gasmo; Kim Onrait; Alan Clay |
| Cc: | Rheya Buller; ELT Admins |
| Subject: | ELT Agenda - December 6. 2017 |
| Attachments: | 20171206 Aqenda.pdf; Non Responsive |

Good afternoon,

Please find attached the following materials for the December 6 ELT meeting:

1. Agenda - December 6, 2017

Non Responsive
2. Meeting Summary - November 29, 2017 (attached)

Please note that these materials can be also found in the ELT Meetings folder in SharePoint (Groups).

Thank you,

Iryna Smela
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REGINA


# City of Regina <br> REGINA <br> affaite Horizons 

Executive Leadership Team (ELT) Meeting<br>Wednesday, December 6, 2017<br>8:15 to 11:15 a.m.<br>14th Floor Boardroom

AGENDA

# City of Regina <br> RECINA <br>  

# Executive Leadership Team (ELT) Meeting 

November 29, 2017
Meeting Summary
In attendance: K Gasmo, D Hawryluk, K Onrait, B Werry, P Deck, JP Cullen, C Holden, J Nicol, B Lacey

1. Approval of Agenda

Decision
Non Responsive
2. Approval of November 15 Meeting Summary

Approved.
3. Kudos:

Decision

Information

Diana:
Non Responsive

- Andrea McNeil-Wilson, Joanne Kozlowski, Pat Wilson, Brent Rostad, Geoff Brown, Cheryl Willoughby, Yves Richard, Alan Clay and Maureen MacCuish for quickly pulling together media lines when an unexpected issue arose regarding the GTH drainage ditch.


## 4. Council Business:

Information
Non Responsive
5. Budget Update - Barry Non Responsive

Information
6. ELT Strategy - continuation Input/Advice Non Responsive

## Non Responsive

## Non Responsive

This page has been redacted as non responsive and the following 71 pages were removed as non responsive to the request.

## BYLAW NO.

Non Responsive

## Darlyn Walker

| From: | Barry Lacey |
| :--- | :--- |
| Sent: | Friday, December 1, 2017 8:33 AM |
| To: | Andrew Stevens; Barbara Young; Bob Hawkins; Jason Mancinelli; Jerry Flegel; Joel |
|  | Murray; John Findura; Lori Bresciani; Michael Fougere; Mike O'Donnell; Sharron Bryce |
| Cc: | ELT |
| Subject: | 2018 Utility Budget |
| Attachments: | Non Responsive |
|  | Council 2018 Utility Budget docx |

Hello,
Non Responsive

Thank you.

Barry C. Lacey, CPA, CA, CMA
Executive Director, Financial \& Corporate Services
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## Ouestions and Answers

Q\&As
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## Tracking Number

December 18, 2017

To: His Worship the Mayor And Members of City Council
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# 2018 Utility Operating Budget 2018-2022 Utility Capital Program 

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## Utility Fund Overview

The Water and Sewer Utility, provides water, wastewater and drainage services primarily to customers in Regina. It has operated on a full cost-recovery, user-pay basis for many years through utility rates. This model is based on users paying for the service rather than having the costs borne exclusively by property owners. Services are charged through a daily base rate and through a volume (usage) charge, which provides an incentive to conserve valuable resources.

The Utility is responsible for diverse infrastructure including water mains, storage reservoirs, pumping stations, building service connections, a wastewater treatment plant, wastewater and storm drainage sewers as well as drainage channels and creeks. The City of Regina is also a joint owner of the Buffalo Pound Water Treatment Plant with the City of Moose Jaw.

## Services

The services provided by the Utility are grouped into four service areas:

- Water Supply and Distribution - The water system provides water for residential, institutional, commercial and industrial customers, as well as for fire protection. The system serves a population of over 220,000 including some customers outside city limits.
- Wastewater Collection and Treatment - The wastewater system collects wastewater from all residential, institutional, commercial and industrial customers in the City and treats wastewater in accordance with the provincial and federal governments' environmental regulations and industry standards.
- Storm Water Collection and Flood Protection - The drainage system controls water runoff from rainfall and melting snow in and around the City. The system serves approximately 69,000 residential, institutional, commercial and industrial properties.
- Customer Service - Customer service has two elements:
- Utility Billing - producing and collecting on utility billings in an efficient, accurate and timely manner
- Communications - being responsive to customer inquiries and needs


## 2017 Accomplishments

- Phase one of the Wastewaster Master Plan has been completed. The Plan will provide direction for capital investments in the wastewater collection system over the next 25 years.
- A new forcemain from the McCarthy Boulevard Pumping Station to the WWTP has been constructed to allow the City to pump more wastewater during major rainfall events and reduce the risk of wastewater overflows and sewer backups.
- A new ultra violet system at the Buffalo Pound Water Treatment Plant has been completed.
- The City experienced a very high number of water main breaks in the $3^{\text {rd }}$ quarter. This resulted in staff being successfully re-deployed to assist with minimizing water service interruptions.


## Strategic Issues and Opportunities

- The Utility uses a model to assess the benefits of proposed capital investments and prioritize projects across the Utility networks for the next 25 years. The capital investment plan forms the basis of longer term Utility rate and financial models.
- The Department has increased cross-training, which allows the deployment of resources where required.
- Through development of the Master Plans and integration with the utility model, the Utility is advancing a sustainable long-term plan.


## Key Deliverables in 2018

- Completion of the Wastewaster Master Plan
- Improved drainage service with the completion of the Arcola Avenue detention pond project and the $5^{\text {th }}$ Avenue North Relief Sewer project
- Continued inspection and rehabilitation of our underground water, wastewater and drainage pipes
- Advancing wastewater system improvements to meet the regulatory expectations of the Water Security Agency related to sewage bypasses
- Begin the next phase of the Trunk Relief Initiative
- Initiate the St. Anne's Park Drainage Project


## 2018 Utility Rate Review

The Utility is proposing an overall $2 \%$ increase for 2018 , based on revenues of $\$ 132.8$ million, expenditures of $\$ 76.1$ million, $\$ 49.2$ million transfer to the reserve and debt repayments of $\$ 7.5$ million. A one-year schedule of rates is proposed for 2018 as part of the 2018 Utility Budget. If approved, the new rates for 2018 will be implemented January 1, 2018. Rates are billed monthly and are based on a daily fixed charge plus a charge based on usage.

Utility rates are set based on a long-range financial model which covers the cost of operating the Utility and the cost of ongoing asset management and renewal. The model accounts for revenues from Utility rates as well as service agreement fees for new development. The model also builds in some assumed debt. This serves to moderate the need for dramatic rate increases in any given year.

## Rate Impact - Average Residential

The chart below illustrates the impact of the 2018 rates on a homeowner who uses 275 cubic metres of water per year. The cost increase from the 2017 rates is about $\$ 2.70$ per month or $\$ 32.37$ annually for the average homeowner.

| 2018 Rate Impact - Average Residential |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 (\$) | 2017 (\$) | 2018 (\$) | Dollar Change (\$) | Change (\%) |
| Water |  |  |  |  |  |
| Annual Basic Charge | \$277.40 | \$288.35 | \$295.65 | \$7.30 |  |
| Annual Volume Charge | \$497.75 | \$517.00 | \$528.00 | \$11.00 |  |
| Total Annual Water, ${ }_{L}$ | \$775.15 | \$805.35 | \$823.65 | $\$ 18.30$ | 2.0\% |
| Wastewater |  |  |  |  |  |
| Annual Basic Charge | \$215.35 | \$222.65 | \$226.30 | \$3.65 |  |
| Annual Volume Charge | \$365.31 | \$378.84 | \$385.61 | \$6.76 |  |
| Total Annual Water $\square_{\square}^{\square}$ | $\checkmark \$ 580.66$ | \$601.49 | , \$611.91 | $\stackrel{\square}{\square}$ | $2.0 \%$ |
| Annual Drainage Infrastructure Levy | \$182.50 | \$189.80 | \$193.45 | \$3.65 | 2.0\% |
| Total Annual Utility Charges, | \% $\$ 1,538.31$ | \$ $\$ 1,596.64$ | \$1,629,01 | $\$ 32.37$ | $\xrightarrow{\square}$ 2.0\% |

History of Regina's annual charges for water, wastewater and drainage based on average water use and property size.

## Rate Comparison - Sample Residential Customer

The following chart compares Regina's 2017 rates with those of other cities for a residential customer who uses 275 cubic metres of water per year. The chart uses rates for 2017 as some other cities have yet to determine their 2018 rates.


A comparison of Water and Wastewater Utility rates across Western Canada (2017 rates are the most recent rates published by all municipalities) Note :Saskatoon's levy is for all infrastructure and not drainage alone.

## Rate Impact - Average Commercial Customer

The chart illustrates the impact of the 2018 rates on a commercial customer with a 40 millimetre meter that uses 3,000 cubic metres of water per year on a property between 3,000 to 5,000 square metres in size. This water consumption would be typical for a strip mall with a restaurant and hair salon as tenants, and a parking lot with minimal landscaping.

| 2018 Rate Impact-Average Commercial |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 (\$) | 2017 (\$) | 2018(\$) | Dollar Change (\$) | Change (\%) |
| Water |  |  |  |  |  |
| Annual Basic Charge | \$500.05 | \$518.30 | \$532.90 | \$14.60 |  |
| Annual Volume Charge | \$5,430.00 | \$5,640.00 | \$5,760.00 | \$120.00 |  |
| Total Annual Water | \$5,930,05 | \$6,158.30 | \$6,292.90 | \$134.60 | 2.0\% |
| Wastewater |  |  |  |  |  |
| Annual Basic Charge | \$386.90 | \$401.50 | \$408.80 | \$7.30 |  |
| Annual Volume Charge | \$4,762.80 | \$4,939.20 | \$5,027.40 | \$88.20 |  |
| Total Annual Water | \$5,149,70 | , \$5,340.70 | \$5,436.20 | $\square \$ 95.50$ | $\ldots . .2 .0 \%$ |
| Annual Drainage Infrastructure Levy | \$730.00 | \$759.20 | 773.8 | \$14.60 | 2.0\% |
| Total Annual Utility Charges, | \$11,809.75 | \$12,258.20 | \$12,502.90 | \$244.70 | 2.0\% |

## FinancialSummaries

|  |  |  |  |  |  | Budget Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue (\$000s) | 2015 Actuals | 2016 Actuals | $\begin{gathered} 2017 \\ \text { Budget } \end{gathered}$ | $2017$ <br> Forecast (Sept) | $\begin{gathered} 2018 \\ \text { Budget } \end{gathered}$ | Dollar Change |  |
| Utility Fund |  |  |  |  |  |  |  |
| Utility Billing | 105,828.5 | 113,993.1 | 114,699.3 | 120,912.9 | 116,339.4 | 1,640.1 | 1.4 |
| Drainage Fees | 14,530.7 | 15,421.9 | 15,977.0 | 15,977.0 | 16,480.6 | 503.6 | 3.2 |
| Other Revenues | 404.0 | 238.8 | - | - | - | - | - |
| Total Utility Operating Revenues | 120,763.2 | 129,653.7 | 130,676.3 | 136,889.9 | 132,820.0 | 2,143.7 | 1.6 |


$|$| 2018 |
| :---: |
| Expenditures (\$000s) |

## Budget Summary by Fund

|  |  |  |  | Budget Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 Budget | 2017 <br> Forecast (Sept) | 2018 Budget | Dollar Change | Per Cent Change |
| Utility Fund (\$000s) |  |  |  |  |  |
| Operating Revenue | 130,676.3 | 136,889.9 | 132,820.0 | 2,143.7 | 1.6 |
| Operating Expenditures and Planned Transfers | 130,676.3 | 131,183.0 | 132,820.0 | 2,143.7 | 1.6 |



## Revenue

Projected revenue for 2018 is $\$ 132.8$ million; an increase of $\$ 2.1$ million over 2017 Budget. Overall, revenue is increasing by $1.6 \%$.

|  |  |  |  |  |  | Budget Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue (\$000s) | $2015$ <br> Actuals | 2016 Actuals | $\begin{gathered} 2017 \\ \text { Budget } \end{gathered}$ | 2017 Forecast (Sept) | $2018$ <br> Budget | Dollar Change | Per Cent Change |
| Utility Fund |  |  |  |  |  |  |  |
| Utility Billing | 105,828.5 | 113,993.1 | 114,699.3 | $120,912.9$ | 116,339.4 | 1,640.1 | 1.4 |
| Drainage Fees | 14,530.7 | 15,421.9 | 15,977.0 | 15,977.0 | 16,480.6 | 503.6 | 3.2 |
| Other Revenues | 404.0 | 238.8 | - | - | - | - | - |
| Total Utility Operating Revenues | 120,763.2 | 129,653.7 | 130,676.3 | 136,889.9 | 132,820.0 | 2,143.7 | 1.6 |

The following chart indicates 2018 Utility Fund revenue by source.

## City of Regina Utility Fund Revenues

Total Utility Fund Revenues $\$ 132,820$

Drainage Fees 12\%


Utility Billing Revenue
88\%

## Expenses

The Utility Fund operating budget totals $\$ 132.8$ million; an increase of $\$ 2.1$ million or $1.6 \%$ over the base operating budget of 2017. This is a result of inflationary increases, population growth (e.g. purchasing a higher volume of water from Buffalo Pound Water Treatment Plant) and increases related to new practices inherent to overseeing the new Wastewater Treatment Plant such as:

- Programs and strategies to ensure proper source control on materials entering the plant, including a septage receiving station, improved communication and regulation to ensure low levels of fat, oils, and grease in the system
- Improved laboratory testing to ensure materials released into the environment meet required standards

A number of factors have also allowed the City to moderate its estimates of cost growth in 2018. These factors include:

- Lower costs to complete capital projects as a result of changing economic conditions
- The new governance model for Buffalo Pound Water Treatment Plant which results in overall savings for the Utility

The following tables shows expenses by source.

|  |  |  |  |  |  | Budget Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Expenditures (\$000s) | $\begin{gathered} 2015 \\ \text { Actuals } \end{gathered}$ | 2016 Actuals | $\begin{gathered} 2017 \\ \text { Budget } \end{gathered}$ | $\begin{gathered} 2017 \\ \begin{array}{c} \text { Forecast } \\ \text { (Sept) } \end{array} \end{gathered}$ | $\begin{gathered} 2018 \\ \text { Budget } \end{gathered}$ | Dollar Change | Per Cent Change |
| Utility Fund |  |  |  |  |  |  |  |
| Salaries \& Benefits | 15,077.0 | 16,422.9 | 18,054.4 | 17,266.2 | 18,124.4 | 69.9 | 0.4 |
| Office \& Administration | 1,394.9 | 1,569.4 | 1,251.5 | 1,322.5 | 1,273.7 | 22.3 | 1.8 |
| Professional Services | 8,147.7 | 7,134.8 | 8,657.7 | 9,036.9 | 9,491.1 | 833.4 | 9.6 |
| Goods \& Materials | 2,815.9 | 2,823.7 | 3,219.2 | $3,858.8$ | 3,091,6 | (127.5) | (4.0) |
| Other Expenses | 3,686.0 | 3,806.9 | 4,713.5 | 3,789.7 | 4,004.3 | (709.2) | (15.0) |
| Intramunicipal | 20,555.7 | 22,642.4 | 25,983.9 | 25,504.8 | 27,686.7 | 1,702.8 | 6.6 |
| Water Purchase | 8,868.9 | 9,616.4 | 12,367.0 | 13,975.0 | 12,447.5 | 80.5 | 0.7 |
| Civic Operational Total (Utility Fund) | 60,546:0 | 64,016.5 | 74,247.2 | 74,753.9 | 76,119.3 | 1,872.2 | 2.5 |
| Transfers to Reserves | 58,781.0 | 64,235.0 | 50,303.4 | 50,303.3 | 49,222.1 | (1,081.3) | (2.1) |
| Debt Repayment | 1,436.2 | 1,402.3 | 6,125.8 | 6,125.8 | 7,478.6 | 1,352.8 | 22.1 |
| Civic Other Expenditures (Utility Fund) | 60,217.2 | 65,637.2 | 56,429.1 | 56,429.1 | 56,700.7 | 271.5 | 0.5 |
| Total Utility Operating Expenditures | 120,763.2 | 129,653.7 | 130,676.3 | 131,183.0 | 132,820.0 | 2,143.7 | 1.6 |

## Utility Fund Expenditures

Total Utility Fund Expenditures $\mathbf{\$ 7 6 , 1 1 9}$


## Reserves

The City maintains two funding sources related to utility operations. Reserves provide a capital planning mechanism to ensure the sustainability of services and assets. Reserves are intended to smooth the impact of fluctuations in expenditures or revenues. They also serve as a resource for unexpected/emergency spending requirements and minimize the use of debt to finance capital projects.

The Utility Reserve is based on a long range financial model for water, wastewater and drainage service and allows for full cost recovery, including the long-term cost of maintaining assets. At the recommended rate increase, the General Utility Reserve is projected to remain within the recommended range of $\$ 33$ million to $\$ 80$ million over the forecast period of the long range financial model.

Allocating fee-based revenues to reserves allows for the cost of renewal to be spread across all users over the full life of the asset. This is consistent with a financial principle in our Official Community Plan, which identifies the "benefits model" as the basis for costing services. In the Utility model, the users of the service pay for the service through user

| Minimum | Maximum |  | 2017 | 2018 | 2018 | 2018 | 2019 | 2020 | 2021 | 2022 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Allowable | Allowable | Reserve Name | Projected Ending Balance | Additions | Reductions | Projected Ending Balance | Projected Ending Balance | Projected Ending Balance | Projected Ending Balance | Projected Ending Balance |
| 33,000 | 80,000. | General Utility Reserve | 87,717 | 45,318 | (53,753) | 79,282 | 58,971 | 52,859 | 47,036 | 37,747 |
| N/A |  | Service <br> Agreement Fees <br> - Utilities | $(29,311)$ | 11,903 | $(8,897)$ | $(26,304)$ | (21,867) | $(15,489)$ | $(7,996)$ | $(28,468)$ |
| Total Utility | eserves \& S | AFs | 58,406 | - 67,221 | ( 62,650 ) | 52,977 | 37,104 | 37,370 | 39,040 | 9,279 |

## Debt

The City is using more of its own sources of financing to cover infrastructure costs. A significant portion of the capital funding comes from the utility reserve.

The operating budget also covers the repayment of debt issued to fund capital projects. In accordance with Section 129(1) of The Cities Act, the budget is to include "the amount to be transferred to the capital budget" and in accordance with Section 129(1)(b), it is also to include "the amount needed to pay all debt obligations with respect to borrowings of the City."

| 5 Year | 5 Year Debt Forecast |  |
| :---: | :---: | :---: |
|  | 2018 | 2019-2022 |
| Opening Balance | 85,834,147 | 83,804,320 |
| New Issue | 0 | 0 |
| Payments | 7,478,589 | 32,676,051 |
| Closing Balance | 83,804,320 | 70,675,329 |
| Principal | 2,029,826 | 13,128,991 |
| Interest | 5,448,762 | 19,547,060 |
| Payments | 7,478,589 | 32,676,051 |

## Capital

The Utility uses an asset management approach to investment planning that begins with the development of business cases to describe service needs and propose solutions. The submissions are reviewed and evaluated consistently to identify the benefits of investment and to prioritize projects and programs that support water, wastewater and drainage service goals, aligned with corporate objectives. Preliminary funding constraints are applied to the proposed plan and the residual risk of unfunded or deferred projects and programs are assessed. Scenarios are also developed to finance the plan with varying rates, debt issuance and reserve balances using the 25 -year Utility Model. Together, the prioritized plan and financing scenarios form the recommended investment plan and budget to Senior Administration and Council.
The Utility Fund capital plan for 2018 will invest approximately $\$ 56.3$ million. The long-range capital plan includes funding for:

- Meeting the regulatory expectations of the Water Security Agency regarding sewage bypasses
- Paying an increased water rate to Buffalo Pound Water Treatment Plant to fund future infrastructure renewal in the Plan, which reduces short-term demand
- Addressing the renewal of linear infrastructure (underground water, sanitary and drainage pipes)

The 2018 capital spending plan includes committed projects, which are multi-year projects. They require additional funding in future years. If approved by Council this allows the City to commit the total cost of the project from tendering through to the completion of the work while allowing flexibility in cash management.
In 2018, the Utility will continue its renewal plan with significant capital investments including $\$ 11.9$ million in water infrastructure renewal, $\$ 7.5$ million in wastewater infrastructure renewal and $\$ 2.8$ million in large diameter pipe assessment and rehabilitation. In addition, the Utility will begin planning the next phase of the Trunk Relief Initiative ( $\$ 10$ million in 2018) and will begin design and construction of the St. Anne's Park drainage project ( $\$ 3$ million in 2018).

Project detail is outlined in Appendix A - Detailed Utility Fund Capital Plan

## Appendix A - Detailed Utility Fund Capital Plan

## Utility Capital by Program (\$000s)

| Program Name | Project Name | $2018$ | 2019 | 2020 | 2021 | 2022 | Grand Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Water Supply \& Distribution | Eastern Pressure Solution |  | - | - | - | 28,500.0 | 28,500.0 |
|  | Future Equipment Purchase |  | - | - | 250.0 | 250.0 | 500.0 |
|  | Hydrant Nozzle Replacement | W/V120.0\% | 120.0 | 120.0 | 120.0 | 120.0 | 600.0 |
|  | Second Pressure Zone Upgrades |  | 945.0 | - | - | - | 945.0 |
|  | Serviceability Study for 300K+ Lands |  | 500.0 | - | - | - | 500.0 |
|  | Trench Settlement Remediation | W/1,1,300.0 | 300.0 | 300.0 | 300.0 | 300.0 | 1,500.0 |
|  | Utility Billing Equipment Replacement Program | $200$ | 40.0 | 20.0 | 20.0 | 40.0 | 140.0 |
|  | Water Control System Upgrades | $800$ | 64.0 | - | - | - | 144.0 |
|  | Water Infrastructure Renewal | 111935.0 | 15,535.0 | 13,535.0 | 15,935.0 | 13,935.0 | 70,875.0 |
|  | Water Meter Installations | Ull 500.0 | 500.0 | 500.0 | 500.0 | 500.0 | 2,500.0 |
|  | Water Meter Test Bench | $500 .$ | - | - | - | - | 500.0 |
|  | Water Meters and AMR Replacement |  | 1,300.0 | 9,145.0 | 15,370.0 | 7,685.0 | 33,500.0 |
|  | West Well Radio Upgrades | $200$ | 15.0 | - | - | - | 35.0 |
|  | Utility Billing System Upgrade and Maintenance | $3500$ | - | - | 150.0 | 240.0 | 740.0 |
|  | Buffalo Pound WTP Substation | $3,000.0$ | - | - | - | - | 3,000.0 |
|  | Chlorine Booster Stations | $500.0$ | 2,000.0 | 2,000.0 |  | - | 4,500.0 |
|  | Corporate ITS Infrastructure - Utility Portion | $325.0$ | 325.0 | 325.0 | 325.0 | 325.0 | 1,625.0 |
|  | Decommission GTH Booster Station | $1000$ | - | - | - | - | 100.0 |
|  | Fire and Security Vulnerability Upgrade <br> - Monitoring | $4000$ | 400.0 | 400.0 | 400.0 | - | 1,600.0 |
|  | Flow Meter Chambers for Transmission Pumping | $2500$ | 1,500.0 | 1,500.0 | - | - | 3,250.0 |
|  | Large Diameter Assessment and Rehabilitation | $28000$ | 2,800.0 | 2,800.0 | 2,800.0 | 2,800.0 | 14,000.0 |
|  | Leak Detection Program | W/102500 | 100.0 | 100.0 | 100.0 | 100.0 | 650.0 |
|  | Pressure Management | $200.0$ | - | - | - | - | 200.0 |
|  | Repurpose Ross Pumping Station | UlUUVUSW | - | 250.0 | - | - | 250.0 |


| Program Name | Project Name | $2018$ | 2019 | 2020 | 2021 | 2022 | Grand Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Reservoir Aeration |  | 1,800.0 | 3,600.0 | - | - | 5,400.0 |
|  | Reservoir Assessment and Rehabilitation | $2,5000$ | 250.0 | 2,500.0 | 250.0 | 2,500.0 | 8,000.0 |
|  | Supply Line Assessment and Rehabilitation | $2500$ | 500.0 | 500.0 | 500.0 | 950.0 | 2,700.0 |
|  | Water Pumping Stations Upgrades and Equipment Replacement | $5000$ | 1,000.0 | 200.0 | 250.0 | 1,625.0 | 3,575.0 |
| Water Supply \& Distribution Total |  | $24,900,0$ | $29,994,0$ | $377950 .$ | $37,270.0$ | $59,870.0$ | $189829.0$ |
| Wastewater Collection and Treatment | Lift Station Radio Upgrades | $120$ | 9.0 | - | - | - | 21.0 |
|  | Trunk Relief Initiative | $100000$ | 2,000.0 | 2,000.0 | - | - | 14,000.0 |
|  | Wastewater Control System Upgrades | $240$ | 16.0 | - | - | - | 40.0 |
|  | Wastewater Infrastructure Renewal | U-7580.0 | 9,180.0 | 1,080.0 | 7,580.0 | 9,580.0 | 35,000.0 |
|  | Unidirectional Gateway | $60.0$ | - | - | - | - | 60.0 |
|  | Wastewater Capacity Upgrades |  | 5,000.0 | 5,000.0 | 5,000.0 | 5,000.0 | 20,000.0 |
|  | Wastewater Flow Monitoring | Q/V100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 500.0 |
|  | Wastewater Lift Station Renewal | V/U3000 | 300.0 | 300.0 | 300.0 | 300.0 | 1,500.0 |
|  | Sanitary Trunk - Mapleridge Diversion | $5,0000$ |  |  |  | - - | 5,000.0 |
| Wastewater Collection and Treatment Total |  |  | 16;605:0 | 8,4800 | $12980.0$ | 14,9800 | 76.1210 |
| Drainage \& Stormwater Collection | Area 13-Avonhurst Relief Trunk | $500 \%$ | 3,000.0 | - | - | . | 3,500.0 |
|  | Drainage Control System Upgrades | $\begin{gathered} V / V_{1} 00 \\ V 13000 \end{gathered}$ | 48.0 | 32.0 | - | - | 112.0 |
|  | Drainage Infrastructure Renewal |  | 2,930.0 | 1,280.0 | 2,930.0 | 780.0 | 11,050.0 |
|  | Dykes, Drainage Channels and Lake Improvements | $\begin{aligned} & 4000 \\ & 10000 \end{aligned}$ | 400.0 | 400.0 | 400.0 | 400.0 | 2,000.0 |
|  | Area 1 \& 17-Phase 1 |  | 4,000.0 | - | - | - | 5,000.0 |
|  | Area 1 \& 17-Phase 2 |  | 1,000.0 | 8,500.0 | - | - | 9,500.0 |
|  | Area 1 \& 17 - Phase 4 |  | - | - | 500.0 | 3,500.0 | 4,000.0 |
|  | Area 13-St. Anne Park | $3.0000$ | - | - | - | - | 3,000.0 |
|  | Area 13-Imperial Park | Y/flWIVA | - | - | 1,000.0 | 5,000.0 | 6,000.0 |
|  | Area 8 -Broadway Ave |  | - | - | - | 500.0 | 500.0 |
|  | Citywide Drainage Master Plan Update |  | 800.0 | - | - | - | 800.0 |
|  | Drainage Lift Station Renewal | \% 1000.02 | 200.0 | 200.0 | 200.0 | 200.0 | 1,000.0 |
|  | Drainage Lift Station Replacement | UllWIV 230.0 |  |  | 690.0 |  | 920.0 |
| Drainage \& Stormwater Collection Total |  |  |  | $10,412.0$ | $5,720.0$ | 10,3800 | 47382.0 |
| Solid Waste | Environmental Compliance Storm Retention Ponds | $500 \%$ | $50.0$ | 50.0 |  | - | 150.0 |
| Solid Waste Total Grand Total./. | N.s. | $\begin{aligned} & 500 \\ & 56,288,0 \end{aligned}$ |  |  | 55,970.0 | 85,230:0 |  |

Utility Capital - Funding Sources (\$000s)


## Detailed Project/Program Descriptions (Utility Fund Capital)

| Project/Program Name |  |
| :--- | :--- |
| Area 1 \& 17 - Phase 1 | This project/Program Description will upgrade the drainage system in Area 1 and 17 <br> to reduce surface flooding and improve level of service in this <br> area. The project is part of a multi-year improvement plan in <br> the area. |
| Area 1 \& 17 - Phase 2 | This project will upgrade the drainage system in Area 1 and 17 <br> to reduce surface flooding and improve level of service in this <br> area. The project is part of a multi-year improvement plan in <br> the area. |
| Area 1 \& 17 - Phase 4 | This project will upgrade the drainage system in Area 1 and 17 <br> to reduce surface flooding and improve level of service in this <br> area. The project is part of a multi-year improvement plan in <br> the area. |
| Area 13 - St. Anne Park | This project will upgrade the drainage system in Area 13 to <br> reduce surface flooding and improve level of fervice in this <br> area. The project is part of a multi-year improvement plan in <br> the area. |
| Area 13- Avonhurst Relief Trunk | This project will upgrade the drainage system in Area 13 to <br> reduce surface flooding and improve level of service in this <br> area. The project is part of a multi-year improvement plan in <br> the area. |
| Area 13- Imperial Park | This project will upgrade the drainage system in Area 13 to <br> reduce surface flooding and improve level of service in this <br> area. The project is part of a multi-year improvement plan in <br> the area. |
| Area 8 - Broadway Ave | This project will upgrade the drainage system in Area 8 to <br> reduce surface flooding and improve level of service in this <br> area. The project is part of a multi-year improvement plan in <br> the area. |


| Project/Program Name | Project/Program Description |
| :---: | :---: |
| Buffalo Pound WTP Substation | Improvements are required at the Buffalo Pound Water Treatment Plant to continue meeting quantity and quality of treated water delivered to Regina and Moose Jaw. Work includes design studies, detailed design engineering, and several installation construction contracts over a multiple year upgrade schedule. Funding is provided by the City of Regina's Utility Reserve ( $73 \%$ ) and the City of Moose Jaw ( $27 \%$ ). |
| Chlorine Booster Stations | This project provides the required disinfection to ensure the safety of water for consumption during emergency well water usage from the groundwater wells. |
| Citywide Drainage Master Plan Update | This project will update the 2009 drainage master plan study to guide future renewal and upgrade plans to the drainage system to improve level of service. |
| Corporate ITS Infrastructure - Utility Portion | This capital program was established in 2011 based on a calculation of the impact on capital projects by the Water Utility. These costs have been included as part of the utility model. The Water Utility benefits from corporate projects (Facilities and Information Technology) and this program ensures the costs are captured within the utility model and the MCP tool. |
| Decommission GTH Booster Station | This project will review the function and operation of GTH booster stations and potentially decommission one station. |
| Drainage Control System Upgrades | This project provides for the renewal and upgrade of drainage control systems to maintain operational reliability of drainage lift stations within the system. |
| Drainage Infrastructure Renewal | The drainage system requires ongoing rehabilitation and upgrading to maintain and improve the level of service and to ensure the system's reliability. This program includes inspections, assessments, cleaning, relining, replacement, and rehabilitation for the pipes, manholes and catch basins. The condition assessments may be done in conjunction with scheduled roadway renewal projects or proactively at locations as warranted. |
| Drainage Lift Station Renewal | The drainage pumping stations are aging and require upgrading to restore or improve the level of service and to reduce emergency repair costs. This program will include assessment, pre-design, design, rehabilitation, and/or upgrades of existing pumping stations. The Utility Reserve funds this program. |
| Drainage Lift Station Replacement | The City's drainage pumping stations are aging and require replacement to restore or improve the level of service and function within the system. |
| Dykes, Drainage Channels and Lake Improvements | This program rehabilitates and improves the level of service of facilities such as dikes, channels, streams, lakes and ponds. Periodic assessments, repairs, modifications and improvements are required to ensure the integrity and capacity of these systems. The Utility Reserve funds this program. |


| Project/Program Name | Project/Program Description |
| :---: | :---: |
| Eastern Pressure Solution | Development Services to provide however below is an option. In order to maintain current service levels as the City grow an Eastern Water Pressure solution is required. The project will include design and construction of pipelines, reservoirs and pump station. |
| Environmental Compliance Storm Retention Ponds | Due to nutrient loading the five retention ponds experience algal blooms on a regular basis, with several of the blooms releasing dangerous toxins into the water. The funding is for year three of a five year program to test the effectiveness of new low cost practices and technologies available to reduce future maintenance and algal blooms at the retention ponds. |
| Fire and Security Vulnerability Upgrade Monitoring | This work is intended to upgrade safety and security measures at key water assets to improve the integrity of the system. |
| Flow Meter Chambers for Transmission Pumping | This project will improve monitoring of the water supply and help operations better understand the flow within the supply system. |
| Future Equipment Purchase | As equipment requirements change within the utility, additional or new specialized pieces of equipment are required to manage ongoing operations. This program is intended as a placeholder for planning purposes based on average expected new or specialized equipment purchases over a five year history. Funding is provided from the Utility Reserve. |
| Hydrant Nozzle Replacement | The objective of this project is to upgrade the pumper nozzle for fire hydrants to a new standard nozzle. The new nozzle will allow the Fire Department to more efficiently and effectively connect to a hydrant. |
| Large Diameter Assessment and Rehabilitation | This program rehabilitates the large diameter water mains that are critical infrastructure within the system. Through age related deterioration these pipes are at risk to failure, which will lead to loss of service and capacity. A relining and replacement program, in conjunction with roadways renewal work, will rehabilitate/replace sections of cast iron pipe over the next several years. |
| Leak Detection Program | This funding provides for the development and implementation of a pilot program to detect leaks in the water system and help inform the water infrastructure renewal programs. |
| Lift Station Radio Upgrades | This project provides for the upgrade of communications systems within the pumping stations to improve operational management and response to issues in the stations and improve system resiliency. |
| Pressure Management | This project will review the energy efficiency improvement of implementing pressure management for nighttime water pumping. |


| Project/Program Name | Project/Program Description |
| :---: | :---: |
| Repurpose Ross Pumping Station | This project will review the function and operation of the Ross Pumping Station within the water system and potentially convert the station pending the review. |
| Reservoir Aeration | This project provides for aeration in two reservoirs to improve drinking water quality prior to distribution to customers. |
| Reservoir Assessment and Rehabilitation | This program inspects, repairs and rehabilitates the water reservoirs in the city. As the reservoirs age, these program actitivites are necessary to ensure the reliability of the water quality and supply to the City and reduce emergency repairs. |
| Sanitary Trunk - Mapleridge Diversion | This project is for the design and construction of approximately 2 km of sanitary trunk main to accelerate the diversion of flows from the Mapleridge area from the existing station to the northern extent of one of two initial development phases in the Coopertown Neighbourhood Plan area. The project will be done in conjuction with the design and construction of a new Coopertown Sanitary Lift Station by the developer of the southern initial phases. |
| Second Pressure Zone Upgrades | The Second Pressure Zone was installed in 2011-2014 and is expected to be fully operational in late 2014. This budget request is a placeholder intended to allow for substantial upgrades to the system that are anticipated for approximately 2019. |
| Serviceability Study for 300K+ Lands | This study is to support the future phasing of lands beyond the 300 K growth horizon of the City of Regina. It will consider serviceability and impacts on the existing system on all the aspects of the City utility services. |
| Supply Line Assessment and Rehabilitation | This program inspects, repairs and replaces main valves, valve structures and other miscellaneous work on the Buffalo Pound supply pipeline and other major supply mains within the city. As the pipelines age, inspection, rehabilitation, and improvements are necessary to ensure the reliability of the water quality and supply to the city and reduce the number of emergency repairs. The Utility Reserve funds this work. |
| Trench Settlement Remediation | Cracking and settling of sidewalks, curbs, gutter and pavement occur as a result of backfill settlement at water main work locations. This program corrects settlement at these locations. The Utility Reserve funds this program. |
| Trunk Relief Initiative | Wastewater capacity improvements are required on the wastewater system to meet regulatory commitments to reduce bypasses to Wascana Creek during heavy precipitation events and improve the levels of service. Work includes design and construction of several staged upgrades and infrastructure renewals at the McCarthy Boulevard Pumping Station and the Wastewater Collection System over multiple years. |


| Project/Program Name | $\quad$ Project/Program Description |
| :--- | :--- |
| Unidirectional Gateway | This funding is to install a unidirectional gateway to improve <br> the availability of operational data without compromising the <br> security of the SCADA network. |
| Utility Billing Equipment Replacement <br> Program | This program replaces the hand-held and vehicle-mounted <br> radio-read devices used for utility billing operations and is <br> funded from the Utility Reserve. |
| Utility Billing System Upgrade and <br> Maintenance | In order to maintain the technical currency of the City's Utility <br> Billing system, funding is planned in the Utility model on a <br> period basis. The periodic funding accounts for the cost of <br> patches, upgrades, regular maintenance and vendor support. |
| Wastewater Capacity Upgrades | This project will develop wastewater system solutions to meet <br> regulatory commitments to improve wastewater capacity and <br> minimize bypasses to Wascana Creek during heavy <br> precipatation events. The solutions will be further defined by <br> the Wastewater Master Plan. |
| Wastewater Control System Upgrades | This project provides for the renewal and upgrade of <br> wastewater control systems to maintain operational reliability <br> of wastewater pump stations within the system. |
| Wastewater Flow Monitoring | This funding provides for the continued collection of flow data <br> from permanent monitoring locations to better understand the <br> wastewater system and help inform wastewater capital <br> projects and infrastructure renewal programs. |
| Wastewater Lift Station Renewal | The wastewater collection system requires ongoing <br> rehabilitation and upgrading to maintain and improve the level <br> of service and to ensure the system's reliability. This program <br> includes inspections, assessments, relining, replacement, and <br> rehabilitation of the pipes, service connections, and manholes. <br> The condition assessment and rehabilitation is done both in <br> conjunction with scheduled roadway renewal projects and <br> proactive locations identified in the system. The Utility Reserve <br> funds this program. |
| The City's wastewater pumping stations are aging and require <br> upgrading to restore or improve the level of service and to <br> reduce emergency repair costs. This program will include <br> assessment, pre-design, rehabilitation, and/or upgrades of <br> existing pumping stations. The Utiity Reserve funds this <br> program. |  |
| This project provides for the renewal and upgrade of water |  |
| control systems to maintain operational reliability of water |  |
| pump stations within the system. |  |$|$


| Project/Program Name | $\quad$ Project/Program Description |
| :--- | :--- |
|  | The underground water distribution system requires ongoing <br> rehabilitation and upgrading to maintain expected level of <br> service and ensure the reliability and safety of the water <br> distribution system. This program typically includes studies, <br> inspection, assessment, relining, replacement, rehabilitation, <br> and upgrading of water mains, fire hydrants, service <br> connections, water valves, and other appurtenances and <br> associated structures. The condition assessment and <br> rehabilitation is done both in conjunction with scheduled <br> roadway renewal projects and proactive locations identified in <br> the system. The Utility Reserve funds this program. |
| Water Infrastructure Renewal | The City's expanding community requires the installation of <br> water meters in new homes. This program includes the <br> purchase and installation of new water meters for new <br> construction. Funding is provided from the Utility Reserve. |
| Water Meter Installations | This funding is to upgrade the water meter test bench to <br> enable increased meter testing capacity in-house. This will <br> allow the City to maintain levels of service to customers in line <br> with industry practice. Meter testing supports the accuracy of <br> meter reads and associated water bills to reflect actual <br> consumption. |
| Water Meter Test Bench | The City's water meters and Automated Meter Reading (AMR) <br> system are aging and require upgrading to restore and <br> improve the system reliability and reduce downtime and repair <br> costs. This work includes project development, assessment, <br> pre-design, design, installation and construction over multiple <br> years. |
| Water Meters and AMR Replacement | This work is intended to ensure that the pump stations <br> throughout the City are maintained in good operating condition. <br> Work required includes lifecycle upgrades to replace obsolete <br> equipment as well as upgrades to improve energy efficiency <br> and to ensure reliable service. The Utility Reserve funds this <br> work. |
| West Well Radio Upgrades | This project provides for the renewal and upgrade of radios to <br> prevent unplanned down time due to equipment failure and <br> maintain operational reliability of the groundwater wells. |
| Water Pumping Stations Upgrades and |  |
| Equipment Replacement |  |

## Appendix B - Utility Rate Policies

In 2005, the Provincial government adopted new regulations in Part V. 1 of The Cities Regulations regarding Public Reporting on Municipal Waterworks. The regulations apply only to waterworks, however, since the Utility includes water, wastewater and drainage services, the information required by the regulations is provided for the entire utility. The information requirements include:

- Information on the rate policy and capital investment strategy as adopted pursuant to sections 22.3 and 22.4 of the regulations.
- The regulations also require a financial overview. The data outlined in the regulations is included in the Utility Fund Revenues below. The regulations also require a comparison of the Utility revenues to expenditures and debt payments, expressed as a ratio in accordance with the following formula:

Revenues
(Expenditures + Debt
Payments)

For 2018, based on the definitions in the regulations, the ratio for the Water and Sewer Utility is 1.78 , based on revenues of $\$ 132.8$ million, expenditures of $\$ 76.1$ million and debt repayments of $\$ 7.5$ million. In accordance with the definition in the regulations, expenditures include the interest cost on the debt, while debt payments are the principal repayments on the debt.

Section 22.3 of The Cities Regulations requires Council to adopt a rate policy which sets out the rates or fees that consumers will be charged for the use of water. The policy must include the method used to determine those rates or fees. The following policies have been previously adopted by City Council:

1. Utility rates are to be established so they are sufficient to fully fund operating costs, interest costs, debt repayments, capital requirements and transfer policies, taking into account the operating and infrastructure requirements of the Utility to meet its service goals. The objectives for the Utility's rate structure are:

- Financial Self Sufficiency - Utility rates must generate enough revenue to meet all short-term and long-term operating and capital costs.
- Conservation - Utility rates should encourage customers to use water responsibly.
- Reduction of Peak Demand - Utility rates should encourage water conservation during summer months, reducing the need for infrastructure investment and higher rates.
- Equity - Utility rates should result in a charge to customers according to the cost of services used.

2. The rate structure for water and wastewater will include a base fee that varies according to the size of the water meter. The variation in the base rate will be based on the schedule recommended by the American Water Works Association (AWWA). The ratios for the base rate based on meter size are shown in the following table.

| Water and Wastewater Base Fee Ratios |  |
| :---: | :---: |
| Meter Size | AWWA Standard Ratio |
| 15 mm | 1.0 |
| 18 mm | 1.0 |
| 25 mm | 1.4 |
| 40 mm | 1.8 |
| 50 mm | 2.9 |
| 75 mm | 11 |
| 100 mm | 14 |
| 150 mm | 21 |
| 200 mm | 29 |

3. The rate structure for water and wastewater will include a uniform rate for each cubic metre of water consumed and each cubic metre of deemed wastewater flow. For water, the uniform rate is applied to all consumption. For wastewater, the deemed volume is a percentage of water consumption.

- For residential customers, the wastewater volume is $82 \%$ of water consumption
- For multiple unit residential properties, the percentage is $95 \%$ of water consumption
- For institutional, commercial and industrial properties, the percentage is $98 \%$ of water consumption

4. The rate structure for the storm drainage infrastructure levy will be based on the size of the property, with larger properties paying a higher levy. The ratios approved by City Council in 2001 (CR01-189) are shown in the following table. The drainage levy applies regardless of whether the property is connected to the water or wastewater systems.

| Area of Property | Rate Ratio | Area of Property | Rate Ratio |
| :---: | :---: | :---: | :---: |
| 0 to $1,000 \mathrm{~m}^{2}$ | 1.0 | 17,001 to $19,000 \mathrm{~m}^{2}$ | 18.0 |
| 1,001 to $3,000 \mathrm{~m}^{2}$ | 2.0 | 19,001 to $21,000 \mathrm{~m}^{2}$ | 20.0 |
| 3,001 to $5,000 \mathrm{~m}^{2}$ | 4.0 | 21,001 to $23,000 \mathrm{~m}^{2}$ | 22.0 |
| 5,001 to $7,000 \mathrm{~m}^{2}$ | 6.0 | 23,001 to $25,000 \mathrm{~m}^{2}$ | 24.0 |
| 7,001-9,000 m ${ }^{2}$ | 8.0 | 25,001-27,000 m | 26.0 |
| 9,001 to $11,000 \mathrm{~m}^{2}$ | 10.0 | 27,001 to $29,000 \mathrm{~m}^{2}$ | 28.0 |
| 11,001 to $13,000 \mathrm{~m}^{2}$ | 12.0 | 29,001 to $31,000 \mathrm{~m}^{2}$ | 30.0 |
| 13,001 to $15,000 \mathrm{~m}^{2}$ | 14.0 | Over $31,000 \mathrm{~m}^{2}$ | 32.0 |
| 15,001 to $17,000 \mathrm{~m}^{2}$ | 16.0 |  |  |

Regardless of actual property size, the rate for properties up to $1,000 \mathrm{~m}^{2}$ is applied to all locations designated as "standard residential properties".
5. In the setting of rates, the Utility must present a balanced budget, with any surplus directed to the following:

- Transfer to the General Utility Reserves: The purpose of the reserve is to provide a source of financing for capital projects and funding emergency expenditures.

The balance of the Utility's surplus, after other transfers, is transferred to the General Utility Reserve. The transfer is budgeted at $\$ 49.2$ million for 2018. An overall requirement for capital funding is set through the Utility Model. Utility rates are set to provide sufficient surpluses to cover the capital costs over the next 25 years.

In the event that the Utility incurs an operating deficit in a given year, the deficit would also be funded from the reserve.
6. The Utility Operating Expenses include an access fee, which is a transfer to the City's General Operating Fund. Any organization or utility operating in a municipality would be required to pay either property taxes or an access fee for the rights to use or access civic assets. Policies on these types of fees vary between cities. Calgary's Utility pays $10 \%$ of revenue plus a $10 \%$ return on equity. Saskatoon's Utility pays a franchise fee based on $10 \%$ of revenue. Winnipeg's is also $10 \%$, with dividends paid. Moose Jaw's rate is $5 \%$ of revenue. Regina's transfer is the total of:

- $7.5 \%$ of the previous year's budgeted revenues for billed water consumption, wastewater charges and drainage infrastructure levy.
- The amount of $\$ 675,000$, estimated to be three-sevenths of the Goods and Services Tax (GST) rebate received by the Utility. This amount is the additional rebate provided by the federal government starting in 2004.
- For 2017, these amounts total $\$ 9.2$ million.

7. The Utility Operating Expenses also include a Utility Administration Charge, which is an approximate measure of corporate administration costs attributable to the Utility. It is calculated as $5 \%$ of the budgeted utility revenues for the previous year. Most corporate functions, including City Council, Committees, Office of the City Manager, Human Resources, City Solicitor's Office, Office of the City Clerk and Finance, are involved in activities related to the Water and Sewer Utility. The percentage transfer is used in lieu of a more detailed cost allocation process. A more detailed process would still involve arbitrary decisions and would significantly increase the effort and cost required compared to the current policy. The total charge for 2017 is $\$ 5.6$ million.

## 2018 Detailed Water, Wastewater and Drainage Rates

## Water Revenue Summary

The rate structure for water includes a base fee that varies according to the size of the water meter. The variation in the base rate is based on a schedule recommended by the American Water Works Association. The ratios for the base rate, based on meter size, are provided in the Utility Rate Policy.

The rate structure for water also includes a uniform rate for each cubic metre of water consumed. For water, the uniform rate is applied to all consumption. The impact of the proposed rate increase on the base fee and consumption water rates is shown in the following table.

| Water Rates |  |  |
| :---: | :---: | :---: |
|  | Approved Rate Schedule (\$) |  |
| Daily Base Fee: | 2017 | 2018 |
| $15 \mathrm{~mm} / 18 \mathrm{~mm}$ water meter | 0.79 | 0.81 |
| 25 mm water meter | 1.11 | 1.13 |
| 40 mm water meter | 1.42 | 1.46 |
| 50 mm water meter | 2.29 | 2.35 |
| 75 mm water meter | 8.69 | 8.91 |
| 100 mm water meter | 11.06 | 11.34 |
| 150 mm water meter | 16.59 | 17.01 |
| 200 mm water meter | 22.91 | 23.49 |
| Volume Charge: |  |  |
| Charge per m3 | 1.88 | 1.92 |

## Wastewater Revenue Summary

The rate structure for wastewater includes a base fee that varies according to the size of the water meter. The variation in the base rate is based on the schedule recommended by the AWWA. The ratios for the base rate based on meter size are provided in the Utility Rate Policy.

The rate structure for wastewater also includes a uniform rate for each cubic metre of deemed wastewater flow. The deemed volume is a percentage of water consumption.

- For residential customers, the wastewater volume is $82 \%$ of water consumption.
- For multiple unit residential properties, the percentage is $95 \%$ of water consumption.
- For institutional, commercial and industrial properties, the percentage is $98 \%$ of water consumption.

The impact of the proposed rate increase on the base fee and consumption wastewater rates is shown in the following table.

| Wastewater Rates |  |  |
| :---: | :---: | :---: |
|  | Approved Rate Schedule (\$) |  |
| Daily Base Fee: | 2017 | 2018 |
| $15 \mathrm{~mm} / 18 \mathrm{~mm}$ water meter | 0.61 | 0.62 |
| 25 mm water meter | 0.85 | 0.87 |
| 40 mm water meter | 1.10 | 1.12 |
| 50 mm water meter | 1.77 | 1.80 |
| 75 mm water meter | 6.71 | 6.82 |
| 100 mm water meter | 8.54 | 8.68 |
| 150 mm water meter | 12.81 | 13.02 |
| 200 mm water meter | 17.69 | 17.98 |
| Volume Charge: |  |  |
| Charge per m3 | 1.68 | 1.71 |

## Drainage Infrastructure Levy Revenue Summary

The rate structure for the storm drainage infrastructure levy is based on the size of the property, with larger properties paying a higher levy. The ratios, approved by City Council in 2001 (CR01-189), are provided in the Utility Rate Policy. The drainage levy applies regardless of whether the property is connected to the water or wastewater systems.

Regardless of actual property size, the rate for properties up to $1,000 \mathrm{~m}^{2}$ is applied to all locations designated as standard residential properties.

The impact of the proposed rate increase on storm drainage rates is shown in the following table.

|  | Approved Rate Schedule (\$) |  |
| :---: | :---: | :---: |
| Daily Base Fee: | 2017 | 2018 |
| 0 to $1,000 \mathrm{~m} 2$ | 0.52 | 0.53 |
| 1,001 to $3,000 \mathrm{~m} 2$ | 1.04 | 1.06 |
| 3,001 to $5,000 \mathrm{~m} 2$ | 2.08 | 2.12 |
| 5,001 to $7,000 \mathrm{~m} 2$ | 3.12 | 3.18 |
| 7,001 to $9,000 \mathrm{~m} 2$ | 4.16 | 4.24 |
| 9,001 to $11,000 \mathrm{~m} 2$ | 5.20 | 5.30 |
| 11,001 to $13,000 \mathrm{~m} 2$ | 6.24 | 6.36 |
| 13,001 to $15,000 \mathrm{~m} 2$ | 7.28 | 7.42 |
| 15,001 to $17,000 \mathrm{~m} 2$ | 8.32 | 8.48 |
| 17,001 to $19,000 \mathrm{~m} 2$ | 9.36 | 9.54 |
| 19,001 to $21,000 \mathrm{~m} 2$ | 10.40 | 10.60 |
| 21,001 to $23,000 \mathrm{~m} 2$ | 11.44 | 11.66 |
| 23,001 to $25,000 \mathrm{~m} 2$ | 12.48 | 12.72 |
| 25,001 to $27,000 \mathrm{~m} 2$ | 13.52 | 13.78 |
| 27,001 to $29,000 \mathrm{~m} 2$ | 14.56 | 14.84 |
| 29,001 to $31,000 \mathrm{~m} 2$ | 15.60 | 15.90 |
| Over $31,000 \mathrm{~m} 2$ | 16.64 | 16.96 |

## Darlyn Walker

## From:

Sent:
To:

Desirae Bernreuther
Friday, December 1, 2017 8:11 AM
Alan Clay; Alicia Baniulis; Alicia Knapik; Aman Gill; Amarpreet Guliani; Andrea McNeilWilson; Angela Prawzick; Barry Lacey; Bonnie Mancinelli; Brad Bells; Brad McKenzie; Brent Rostad; Bruce Matthewson; Candace Giblett; Carolyn Kalim; Carrie Powell; Charlie Toman; Chris Fisher; Chris Sale; Chris Warren; clarke.westby@brown.ca; Darlyn Walker; Desirae Bernreuther; Elizabeth Henry; ELT; Emmaline Hill; Erin Navin; Faisal Kalim; Geoff Brown; Greg Kuntz; Helene Henning-Hill; lan Cantello; Ian Goeres; Ian Leblanc; Iryna Smela; Jamie Lewis; Janet Aird; Janine Daradich; Jason Weitzel; Jay Overend; Jeannette Lye; Jeff May; Jennifer Barrett; Jennifer MacDonald; Jeremy Fenton; Jill Hargrove; Joanne Kozlowski; John Difuntorum; Jordan Gasior; Jordan Reid; Karen Zypchyn; Kayla Kurcin; Kelsey Koshinsky; Kristina Shand; Kurtis Doney; Kyle Addison; Kym Bourdin; Larrah Olynyk; Lauren Miller; Laurie Shalley; Layne Jackson; Leah Goodwin; Lee Anne Harder; Les Malawski; Linda Brailean; Linda Huynh; Lisa Legault; Louise Folk; Luke Brossart; Lynette Griffin; Maha Haider; Mark Sylvestre; Maureen MacCuish; Maureen Mann; Melissa Butler; Michael Cotcher; Michael Price; Michelle Lavallee; Mistee Foti; Nathan Luhning; Nathan Morrison; Nick Kazilis; Nicole Hoffart; Norman Kyle; Pamela Deck; Pat Hanley; Pat Wilson; Patrick Book; pkohl@evrazplace.com; Randy Ryba; Ray Allen (RALLEN@regina.ca); Ray Morgan; Rhonda Mailander; Rob Court; Roberta Engel; Rod Schmidt; Rohan Swaby; Ryan Kalenchuk; Ryan Pilon; Samira Faiz; Service_Regina Regina; Shanie Leugner; Sharon Kasperski; Shauna Bzdel; Sheila Harmatiuk; Steve Bagley; Steve Eger; Sunjay Mathuria; Thomas Moore; Tom O'Connell; Veronica Schroder; Yves Richard Subject:

Candy Cane

http://www.620ckrm.com/events/68985

Ride sharing legislation
The Saskatchewan government has introduced legislation to allow ride-sharing companies like Uber and Lyft to operate in the province.
https://globalnews.ca/news/3889608/ride-sharing-saskatchewan-uber-lyft/
http://www.cbc.ca/news/canada/saskatchewan/ridebooking-legislation-introduced-1.4426401

## Province opens door for ride-sharing firms

- Regina Leader-Post
- 1 Dec 2017
- D.C. FRASER dfraser@postmedia.com Twitter.com/dcfraser

$B E L L$ Saskatchewan's taxi industry has questioned how Uber and other ride-share companies will pay taxes, but the province says steps have been taken on that front.

On Thursday, the general manager of Uber for Western Canada arrived at the Legislative Building in Regina in a taxi.

Ramit Kar was there for the provincial government's introduction of a law that will allow ride-sharing services like Uber to operate in Saskatchewan.

Meaning the next time Kar is in the city, he could be travelling in an Uber.
He said he is "very, very" pleased with the law, because ride-sharing services bring a safe alternative for people to get home after a night out, and create an earning opportunity for people wanting extra income.
"We're looking to be collaborative with the government to ensure that we can start operations here as soon as possible," Kar said, adding he is "hopeful that will be the case" and that he will be working with "all levels of government" to help shape rules that "make sense" for ride-sharing services.

The provincial government says the legislation is being introduced in order to help in the fight against drunk driving.

A representative from MADD Canada was on hand to applaud the law's introduction.
"The fight against impaired driving is a priority for our government, and Saskatchewan people have told us this will provide another option for them to get home safely," said Joe Hargrave, minister responsible for Saskatchewan Government Insurance (SGI).

Under the law as proposed, in order to operate in the province, a ride-sharing company must file written evidence of a motor vehicle liability insurance policy with a minimum limit of $\$ 1$ million. The company must also insure every vehicle used under the Automobile Accident Insurance Act.

The Saskatchewan Taxi Cab Association (STCA) has expressed concern over Uber paying taxes in Canada and the province, but the provincial government is assuring the public Uber drivers will be subject to taxes.

Municipalities will still be able to enact bylaws that govern ridesharing companies in their own town or city. Criminal record checks will be mandatory for all drivers, and a prescribed driver's licence class will apply to all ridesharing company drivers.

When plans to bring ride-sharing services to the province were first announced, the mayors of Saskatchewan's two major cities welcomed the news.

Regina Mayor Michael Fougere said he believes competition breeds excellence in the marketplace.
"From a public policy perspective, to have ride-share related to reducing drinking and driving, this is a very strong message and we support that," he said.

Saskatoon Mayor Charlie Clark said the city is "working to learn from the experiences of other cities, steal the best regulations and try and create as level a playing field as possible between the ridesharing and the taxi industry."

## Sheila Coles

Thousands of Saskatchewan people will have to get accustomed to a new voice to wake up to as Sheila Coles - the longtime host of The Morning Edition on CBC Radio One - prepares to turn off her microphone.
She is refusing to call it a "retirement."
http://www.cbc.ca/news/canada/saskatchewan/sheila-coles-leaving-1.4418586

## GTH

The RCMP has confirmed that they have now wrapped up their investigation into the Global Transportation Hub land dealings and have passed their findings to out of province prosecutors to decide if further action will be taken. http://regina.ctvnews.ca/rcmp-confirms-gth-investigation-findings-now-with-out-of-province-prosecutors-1.3701501
http://leaderpost.com/news/saskatchewan/manitoba-crown-prosecutors-reviewing-finished-investigation-into-gth-land-deals

## Anti-bullying

The Saskatchewan government is giving both the Canadian Red Cross and Saskatoon Restorative Action Program 150-thousand-dollars for their anti-bullying programs in Saskatchewan schools.
http://www.620ckrm.com/2017/12/01/saskatchewan-provides-more-funding-for-anti-bullying-awareness/

Media relations has access to the following stories. Transcripts, audio and video can be ordered. At the end of the month this service will no longer be available. Please contact media relations if you have questions.

Outlet: CJME-AM
Title/Program: JOHN GORMLEY LIVE (2)
Media Group: Broadcast
Media Type: AM Radio Station
18(1)(b)(c)

Extract: THE PROVINCE COULD HAVE TO SHELL OUT MORE MONEY SOON. IT STILL HAS TO SETTLE A NUMBER OF LAWSUITS OVER THE LAND IT ACQUIRED TO BUILD THE GTH AND REGINA BYPASS. ROUGHLY TWENTY CASES ON THE BYPASS REMAIN OUTSTANDING, BUT MOST WILL BE SETTLED THROUGH MEDIATION OR ARBITRATION. SO FAR, THE PROVINCE HAS PAID OUT ABOUT ONE HUNDRED FOUR MILLION DOLLARS IN SETTLEMENTS OVER EXPROPRIATED LAND.

Link to Video

Outlet: CJME-AM
Title/Program: MORNING SHOW 3
Media Group: Broadcast
Media Type: AM Radio Station
18(1)(b)(c)

Extract: THE PROVINCE COULD TAKE ANOTHER FEW FINANCIALLY HITS IN THE NEXT LITTLE WHILE. THERE ARE STILL A NUMBER OF LAWSUITS OUTSTANDING THAT IT HAS TO DEAL WITH IN THE COMING MONTHS. THEY HAVE TO DO WITH LAND ACQUIRED DURING THE BUILDING OF THE REGINA BYPASS.

Link to Video

Outlet: CJME-AM
Title/Program: MORNING SHOW 3
Media Group: Broadcast
Media Type: AM Radio Station
18(1)(b)(c)

Extract: THE PROVINCE COULD TAKE ANOTHER FEW FINANCIALLY HITS IN THE NEXT LITTLE WHILE. THERE ARE STILL A NUMBER OF LAWSUITS OUTSTANDING THAT IT HAS TO DEAL WITH IN THE COMING MONTHS. THEY HAVE TO DO WITH LAND ACQUIRED DURING THE BUILDING OF THE REGINA BYPASS.

Link to Video

Outiet: CJME-AM
Title/Program: JOHN GORMLEY LIVE (1)
Media Group: Broadcast
Media Type: AM Radio Station
18(1)(b)(c)

Extract: THE PROVINCE COULD TAKE ANOTHER FEW FINANCIAL HITS IN THE NEXT LITTLE WHILE. THERE ARE STALL A NUMBER OF LAWSUITS OUTSTANDING THAT IT HAS TO DEAL WITH IN THE COMING MONTHS, AND ALL ARE RELATED TO LAND AGQUIRED DURING THE BUILDING OF THE GTH AND REGINA BYPASS.

Link to Video

Outlet: CJME-AM
Title/Program: REGINA AT NOON
Media Group: Broadcast
Media Type: AM Radio Station
18(1)(b)(c)

Extract: THE PROVINCE COULD HAVE TO SHELL OUT MORE MONEY SOON. IT STILL HAS TO SETTLE A NUMBER OF LAWSUITS OVER THE LAND IT ACQUIRED TO BUILD THE G.T.H. AND REGINA BYPASS.

## Link to Video

Outlet: CJME-AM
Title/Program: MORNING SHOW 2
Media Group: Broadcast
Media Type: AM Radio Station
18(1)(b)(c)

Extract: THE PROCESS TO ACQUIRE THE LAND AROUND THE REGINA BYPASS AND GLOBAL TRANSPORTATION HUB IS STILL COSTING THE SASKATCHEWAN GOVERNMENT. IT WAS REVEALED WEDNESDAY IN THE INFORMATION PROVIDED BY THE MINISTRY OF HIGHWAYS THAT THERE ARE A NUMBER OF LAWSUITS STILL OUTSTANDING. THE PROVINCE EXPROPRIATED A NUMBER OF PARCELS OF LANDS WITH MULTIPLE OWNERS IN ORDER TO GET THE TWO DEVELOPMENTS OFF THE GROUND. WITH THE REGINA BYPASS, ROUGHLY 20 LANDOWNERS FILED CLAIMS WITH THE COURT, ALTHOUGH MOST WILL BE SETTLED THROUGH MEDIATION OR ARBITRATION.AS OF SEPTEMBER 2017. THE AMOUNT PAID IN SETTLEMENTS TOTALS $\$ 79.6$ MILLION. THAT DOES NOT INCLUDE THE WEST REGINA BYPASS SECTION WHERE FIVE LAWSUITS REMAIN ACTIVE.

## Link to Video

Municipal Issues (P)

## Outiet: Leader Post

Title/Program: Comedy has some howlers
Media Group: Print
Media Type: Daily Newspaper
Publication Date: 2017-12-01
Byline: CHRIS KNIGHT
18(1)(b)(c)

Extract: ANOTHER WOLFCOP * * OUT OF 5 CAST: LEO FAFARD, AMY MATYSIO, JONATHAN CHERRY DIRECTOR: LOWELL DEAN DURATION: 1 H 19 M CHRIS KNIGHT SOMETIMES A MOVIE CAN'T HELP BUT LIVE UP TO ITS BILLING. OTHER TIMES IT FALLS A LITTLE SHORT. ANOTHER WOLFCOP, SASKATCHEWAN WRITER-DIRECTOR LOWELL DEAN'S SEQUEL TO HIS DELICIOUSLY ZANY 2014 ORIGINAL, IS A BIT OF A LETDOWN IN THAT IT DOES NOT, IN FACT, FEATURE ANOTHER WOLFCOP. INSTEAD WE GET THE SAME OLD WOLFCOP, THE APTLY NAMED LOU GAROU (LEO FAFARD), WORKING ONE DAY A MONTH (TWICE IF THERE'S A BLUE MOON) IN THE TINY TOWN OF WOODHAVEN.

Link to Image

Outlet: Leader Post
Title/Program: The seasons toy picks
Media Group: Print
Media Type: Daily Newspaper
Publication Date: 2017-12-01
Byline: Unspecified
18(1)(b)(c)

Extract: THESE TOYS DIDN'T JUST SURVIVE THE RIGOROUS TESTING PROCESS AT TODAY'S PARENT - THEY
SCORED BEST-IN-CLASS FOR PLAYABILITY, DESIGN AND OVERALL AWESOMENESS. PARENT A THREE-YEAR-OLD CAN'T PRETEND TO LIKE A PRESENT HE DOESN'T, SAYS SARA DIMERMAN, A CHILD AND FAMILY THERAPIST SO DON'T CHASTISE OR DENY HIS FEELINGS EVEN IF YOU'RE CONCERNED THE GIFT GIVER WILL THINK HE HAS BAD MANNERS, TODAYSPARENT.COM

Link to image

## Outlet: Leader Post

Title/Program: Cp holiday train en route to rise awareness for food bank
Media Group: Print
Media Type: Daily Newspaper
Publication Date: 2017-12-01
Byline: BY CAROL TODD
18(1)(b)(c)

Extract: THE TRAINS CHUG ACROSS CANADA AND THE UNITED STATES RAISING MONEY AND FOOD FOR LOCAL FOOD BANKS AND HELPING INCREASE AWARENESS OF HUNGER ISSUES. THEY TRAVEL ROUGHLY 10,000 KILOMETRES EACH YEAR, LAST YEAR VISITING 180 COMMUNITIES. THIS YEAR, THE HOLIDAY TRAIN WILL STOP IN REGINA AND MOOSE JAW ON SAT., DEC. 16. THE REGINA EVENT IS SCHEDULED FOR 6:00 TO 6:30 P.M., AT 2905N RAILWAY STREET, ACROSS FROM THE OLD MOSAIC STADIUM. THE MOOSE JAW EVENT TAKES PLACE LATER IN THE EVENING, FROM 8:00 TO 8:30 P.M., AT 3 MANITOBA STREET WEST, WEST OF THE CP STATION. JEREMY BERRY, CP SPOKESPERSON, SAYS THIS YEAR THE HOLIDAY TRAIN IS A FITTING WAY TO WRAP UP CANADA'S 150 CEEEBRATIONS.

Link to Image

Outlet: Leader Post
Title/Program: Ride-sharing gets green light from province
Media Group: Print
Media Type: Daily Newspaper
Publication Date: 2017-12-01
Byline: D.C. FRASER
18(1)(b)(c)

Extract: ${ }^{\circ}$ D.C. FRASER ON THURSDAY, THE GENERAL MANAGER OF UBER FOR WESTERN CANADA ARRIVED AT THE LEGISLATIVE BUILDING IN REGINA IN A TAXI. RAMIT KAR WAS THERE FOR THE PROVINCIAL GOVERNMENT'S INTRODUCTION OF A LAW THAT WILL ALLOW RIDE-SHARING SERVICES LIKE UBER TO OPERATE IN SASKATCHEWAN. MEANING THE NEXT TIME KAR IS IN THE CITY, HE COULD BE TRAVELLING IN AN UBER. HE SAID HE IS "VERY VERY" PLEASED WITH THE LAW, BECAUSE RIDE-SHARING SERVICES BRING A SAFE ALTERNATIVE FOR PEOPLE TO GET HOME AFTER A NIGHT OUT, AND CREATE AN EARNING OPPORTUNITY FOR PEOPLE WANTING EXTRA INCOME. "WE'RE LOOKING TO BE COLLABORATIVE WITH THE GOVERNMENT TO ENSURE THAT WE CAN START OPERATIONS HERE AS SOON AS POSSIBLE," KAR SAID, ADDING HE IS "HOPEFUL THAT WILL BE THE CASE" AND THAT HE WILL BE WORKING WITH "ALL LEVELS OF GOVERNMENT" TO HELP SHAPE RULES THAT "MAKE SENSE" FOR RIDE-SHARING SERVICES.

Link to Image

[^0]
## Darlyn Walker

| From: | Alan Clay |
| :--- | :--- |
| Sent: | Sunday, December 3,2017 4:27 PM |
| To: | ELT; ELT Admins |
| Cc: | Bonnie Mancinelli; Desirae Bernreuther; Iryna Smela; Jamie Lewis; Jennifer MacDonald; |
|  | Joanne Kozlowski; Karen Zypchyn; Kelsey Koshinsky; Kym Bourdin; Leah Goodwin; Maha |
|  | Haider; Maureen MacCuish; Melissa Butler; Nathan Morrison; Ryan Pilon; Tanya Nelson |
| Subject: | Weekly Snapshot - December 4, 2017 |
| Attachments: | Weekly Snapshot - December 4, 2017.docx |

Good afternoon/evening everyone.
Please find attached - and pasted here - the Weekly Snapshot for December 4.1 will do my briefing notes before I leave the office but wanted to get this out before the morning briefings.

I will send this to the Mayor, Kyle and Patrick shortly.

Ac

## WEEKLY SNAPSHOT

December 4, 2017

## Non Responsive

Non Responsive

## Non Responsive

Alan Clay, MA, APR, FCPRS
Director
Communications \& Customer Experience
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# WEEKEY SNAPSHOT 

December 4, 2017
Non Responsive

Non Responsive

Non Responsive

16(1)(a)(b)

Non Responsive

Non Responsive

## Darlyn Walker

## From:

Sent:
To:

Subject:
Attachments:

Alan Clay
Monday, December 4, 2017 10:46 AM
Directors; ELT; ELT Admins; Service_Regina Regina; Sheila Harmatiuk; Bonnie Mancinelli; Desirae Bernreuther; Iryna Smela; Jamie Lewis; Jennifer MacDonald; Joanne Kozlowski;
Karen Zypchyn; Kelsey Koshinsky; Kym Bourdin; Leah Goodwin; Maha Haider; Maureen MacCuish; Melissa Butler; Nathan Morrison; Ryan Pilon; Tanya Nelson
Weekly Snapshot - December 4, 2017
Weekly Snapshot - December 4, 2017.docx

Good morning colleagues.

Please find attached - and pasted here - the Weekly Snapshot for December 4, 2017, along with a few Topics of Interest.

Ac
16(1)(a)(b)

# WEEKLY SNAPSHOTI 

## December 4, 2017

## Non Responsive

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# WEEKLY SNAPSHOT 

## December 4, 2017

Non Responsive

Non Responsive

Non Responsive

16(1)(a)(b)

Non Responsive

## From:

Sent:
To:

Desirae Bernreuther
Monday, December 4, 2017 8:18 AM
Alan Clay; Alicia Baniulis; Alicia Knapik; Aman Gill; Amarpreet Guliani; Andrea McNeilWilson; Angela Prawzick; Barry Lacey; Bonnie Mancinelli; Brad Bells; Brad McKenzie; Brent Rostad; Bruce Matthewson; Candace Giblett; Carolyn Kalim; Carrie Powell; Charlie Toman; Chris Fisher; Chris Sale; Chris Warren; clarke.westby@brown.ca; Darlyn Walker; Desirae Bernreuther; Elizabeth Henry; ELT; Emmaline Hill; Erin Navin; Faisal Kalim; Geoff Brown; Greg Kuntz; Helene Henning-Hill; Ian Cantello; Ian Goeres; Ian Leblanc; Iryna Smela; Jamie Lewis; Janet Aird; Janine Daradich; Jason Weitzel; Jay Overend; Jeannette Lye; Jeff May; Jennifer Barrett; Jennifer MacDonald; Jeremy Fenton; Jill Hargrove; Joanne Kozlowski; John Difuntorum; Jordan Gasior; Jordan Reid; Karen Zypchyn; Kayla Kurcin; Kelsey Koshinsky; Kristina Shand; Kurtis Doney; Kyle Addison; Kym Bourdin; Larrah Olynyk; Lauren Miller; Laurie Shalley; Layne Jackson; Leah Goodwin; Lee Anne Harder; Les Malawski; Linda Brailean; Linda Huynh; Lisa Legault; Louise Folk; Luke Brossart; Lynette Griffin; Maha Haider; Mark Sylvestre; Maureen MacCuish; Maureen Mann; Melissa Butler; Michael Cotcher; Michael Price; Michelle Lavallee; Mistee Foti; Nathan Luhning; Nathan Morrison; Nick Kazilis; Nicole Hoffart; Norman Kyle; Pamela Deck; Pat Hanley; Pat Wilson; Patrick Book; pkohl@evrazplace.com; Randy Ryba; Ray Allen (RALLEN@regina.ca); Ray Morgan; Rhonda Mailander; Rob Court; Roberta Engel; Rod Schmidt; Rohan Swaby; Ryan Kalenchuk; Ryan Pilon; Samira Faiz; Service_Regina Regina; Shanie Leugner; Sharon Kasperski; Shauna Bzdel; Sheila Harmatiuk; Steve Bagley; Steve Eger; Sunjay Mathuria; Thomas Moore; Tom O'Connell; Veronica Schroder; Yves Richard Subject: Media Wrap December 4

## It's gonna be a heartache tonight at Mosaic Stadium

It looks like The Eagles are set to soar into Regina and play a concert at Mosaic Stadium on May 17 as part of Memorial Cup celebrations.
The announcement is to be made official Monday.
http://leaderpost.com/news/local-news/the-eagles-expected-to-be-announced-as-next-headliner-at-mosaic-stadium
Since being announced by the Regina Pats last week, many have been wondering what musical act will be coming to Mosaic Stadium May 17, to kick off MasterCard Memorial Cup week.
The official announcement will come this morning as the Pats have a news conference scheduled for 11:00 a.m. at Mosaic Stadium.
http://www.620ckrm.com/2017/12/04/regina-pats-to-make-major-concert-announcement-this-morning-at-1100/

## Dog rescue from icy creek

A dog in Swift Current, Sask., is safe at home after a firefighter made his way onto the icy creek on Tuesday to take the dog out of the water and back to ground.
https://globalnews.ca/news/3894090/saskatchewan-dog-rescued-from-icy-creek-caught-on-camera/

## Capital Pointe

Frustrated with what appears to be inactivity on the Capital Pointe development site, a Regina city councillor has asked city administration to look into what can be done to speed up or potentially penalize stalled projects of this nature. "This is a hole in the heart of the city, it's an eyesore," said Ward 2 Councillor Bob Hawkins. http://www.cime.com/2017/12/04/capital-pointe-an-eyesore-bvlaw-update-needed-councillor/

The Regina police's major crimes unit is investigating after a 38 -year-old woman was found dead in northwest Regina Sunday morning.
This is the city's second death investigation on Sunday.
http://www.cime.com/2017/12/03/police-investigate-second-death-on-sunday-in-regina/

## Utility rate

Regina proposed a two per cent utility rate increase on Friday which would be effective starting New Year's Day. "With the recommended 2 per cent increase, the average household will pay an additional $\$ 2.70 / \mathrm{month}$ on their water bill. This is the lowest rate increase in a decade," said Chris Holden, City Manager.
https://globalnews.ca/news/3891941/regina-proposes-two-per-cent-utility-rate-increase-for-2018/

The City of Regina is pumping more than $\$ 300$ million into upgrading its water and sewer systems over the next five years, while proposing a two per cent increase on utility rates for 2018.
The average resident would pay about $\$ 32$ more per year for utility rates, starting on Jan. 1, if the increase is approved by council.
http://www.cbc.ca/news/canada/saskatchewan/regina-utilities-rate-hike-1.4429069

Flushing, turning on the tap and watering lawns could cost Regina homeowners more in the new year.
Regina city administration has released the proposed 2018 utility budget, and it recommends an increase to the utility rate of two per cent. That works out to roughly $\$ 2.70$ more a month or $\$ 32.37$ more a year for the average household. http://www.cime.com/2017/12/01/186732/

A 2\% rate increase in utilities could be on the way for the City of Regina.
The proposed rate increase was announced Friday morning at Regina City Hall.
Barry Lacey, Executive Director of Financial and Corporate Services, says despite the rate increase, Regina still has comparable rates to other cities in Western Canada.
http://www. $620 \mathrm{ckrm} . c o m / 2017 / 12 / 01 /$ city-of-regina-proposing-two-percent-utility-increase-for-2018/

City of Regina administration is asking council to approve the two-per-cent increase at its Dec. 18 meeting. The average monthly water and wastewater bill would rise $\$ 2.70$, or $\$ 32.37$ over the year.
This follows previous increases of five per cent on March 1, 2017, five per cent for 2016 and eight per cent in April 2014. http://leaderpost.com/news/local-news/regina-utility-rate-may-go-up-two-per-cent-in-2018

The City of Regina has announced a proposed two per-cent utility increase for 2018.
The increase would take effect Jan. 1, 2018 and would cost the average household an additional $\$ 2.70$ a month, or just over $\$ 32$ per year. This comes on top of the 4 per cent utility increase back in March, 2017.
http://regina.ctvnews.ca/city-announces-proposed-2-per-cent-utility-increase-for-next-year-1.3702997

## WATER RATES SET TO RISE

Two-per-cent hike awaits approval

- Regina Leader-Post
- 2 Dec 2017
- ASHLEY MARTIN amartin@postmedia.com twitter.com/LPAshleyM


MICHAEL BELLCity
manager Chris Holden, from left, Barry Lacey, executive director, financial and corporate services, and Karen Gasmo, executive director of transportation and utility, elaborate on utility increases during a news conference Friday at city hall. Administrators are calling for a two-per-cent hike in water bills, down from an earlier recommendation of five per cent.

Reginans can expect a two-percent increase on their water bills come Jan. 1, which is less than the five-per-cent hike previously sought by city administration.

City of Regina administration is asking council to approve the two-per-cent increase at its Dec. 18 meeting. The average monthly water and waste water bill would rise $\$ 2.70$, or $\$ 32.37$ over the year.

This follows previous increases of four per cent on March 1, 2017, five per cent for 2016 and eight per cent in April 2014.
"Today, we're able to look at increases that are lower than they have been in the past and they're more sustainable than they have been in the past," said Karen Gasmo, executive director, transportation and utility.
"The 25-year model currently contemplates three per cent going forward.
"We feel quite confident that we're looking at some lower and more sustainable rate increases into the future," she added.

This is the lowest rate increase in a decade, and lower than the fiveper-cent rate increase that city administrators had suggested in January. City council did not approve that recommendation at its meeting in February.

The city's water and waste water systems are user-pay, so "those who use less will pay less," said Gasmo.
About 88 per cent of the revenue comes from utility billing, and another 12 per cent from drainage fees.
The city also has a lot of infrastructure in need of repair and upgrades.
It plans to spend $\$ 313.5$ million on water, wastewater and drainage systems through 2022.

That includes next year's planned projects, the $\$ 10-$ million Trunk Relief Initiative, and the $\$ 3$-million St. Anne's Park drainage project.

Reginans use 27 billion litres of water each year, which is pumped from Buffalo Pound Lake, 60 kilometres away, then stored in five reservoirs.

The average person uses 180 litres of water per day.
Reginans also produce 25 billion litres of sewage, which goes through the McCarthy Boulevard Pumping Station.
The city's drainage system includes more than 3,000 kilometres of pipe and 850 kilometres of underground storm sewers.

Compared with Calgary, Edmonton, Saskatoon and Winnipeg, Reginans paid the most in 2017, \$1,596.64 for 275 cubic metres of water for the year.

Calgarians paid $\$ 1,525.23$, while Saskatonians paid $\$ 1,156.85$. Saskatoon, however, is in the midst of four years of nine-per-cent annual increases, which began in 2016.
"The average utility bill for an average residence is fairly consistent with other large cities across Western Canada," said Barry Lacey, the city's executive director, financial and corporate services.
"Of course, we are always looking for ways and means to deliver that service more efficiently."
The 2018 utility budget sees $\$ 132.8$ million in revenue, $\$ 76.1$ million in expenses, $\$ 49.2$ million in reserves, and $\$ 7.5$ million in debt.

There's a 1.6-per-cent increase in expenses over the 2017 budget, which Lacey said is due to increased intra-municipal expenses.

That means "hard costs, for things like the use of city equipment, vehicles, paving costs, use of the landfill," said Lacey.
It also means "shared service delivery," for human resources, IT services, finance and legal.
The general utility reserve fund - capital funding to sustain infrastructure and services in the long term - should have $\$ 79.3$ million in 2018, $\$ 20.3$ million less in 2019, and steadily dropping to $\$ 37.7$ million in 2022.

This summer's rash of water main breaks did not have an impact on this budget, said Gasmo.
"We always plan for seasonal events and things that we can't predict, and we plan our budgets based on averages over five years, so we know we have variation. Sometimes we have a very dry year; sometimes we have a wet year," she said.
"The water main breaks this year, we could manage within our existing budgets without having to make any significant changes to the rate increase."

## Leader Post

RPS investigating two possible homicides
GTH not on the radar in leadership race

## Police probing two possible homicides

- Regina Leader-Post
- 4 Dec 2017
- D.C. FRASER

A 35-year-old man is dead after being found injured on the 1200 block of Retallack Street.
Regina police officers found the man around 2:45 a.m. Sunday. He was taken to hospital, where he was pronounced dead.

Forensic identification and the coroner were called to the scene.
The entire block was still blocked off Sunday afternoon. Police tape, on the north and south ends of the street, stretched across the length of the road. Police cars were parked close by. On the north end of the street, a second section was cordoned off. Included in that section was a black Volkswagen.

No specific house appeared to be blocked off or the central point of the investigation.
Most of the block is made up of houses, although there are a few vacant lots and apartment buildings sprinkled in.

Around the corner a few blocks away from the block is Albert Community School.

## Major crimes unit called after woman found dead

- Regina Leader-Post
- 4 Dec 2017
- 

Major crimes officers are investigating the death of a 38 -year-old women in northwest Regina.
Police received a call about a deceased woman in the 4900 block of Marigold Drive at 10:54 a.m. on Sunday, according to a Regina Police Service news release.

EMS workers were also called, and they pronounced the woman dead at the scene.
Officers from the forensic identification unit and major crimes unit, as well as the coroner's office, are investigating.

## GTH NOT ON RADAR IN LEADERSHIP RACE

Saskatchewan Party hopefuls are focused on signing up members by Dec. 8 deadline

- Regina Leader-Post
- 4 Dec 2017
- ALEX MACPHERSON AND D.C. FRASER amacpherson@postmedia.com dfraser@postmedia.com

The race to replace Brad Wall as leader of the Saskatchewan Party - and take over as the province's next premier won't formally conclude until the end of January.

But the six candidates have less than a week left to sell the memberships they need to win the vote next month. As the Dec. 8 deadline approaches, policy announcements have all but stopped as they work to entice more people to join the party and support their bids.

What the electoral math looks like at this point remains shrouded in mystery. Jason Kenney won the race to lead Alberta's United Conservative Party after about 62,000 of the party's 106,000 members registered to vote in the late October election.

Alberta's population is just over four million people. Excluding political tension, which probably raised interest in the UCP race, that suggests about 15,500 could register to vote at the Sask. Party convention next month, meaning a comparatively small edge in membership sales could prove significant.

Rumours have been flying - that Ken Cheveldayoff has been working harder than anyone, that Gord Wyant has signed up hundreds of Saskatchewan Teachers Federation members, that Alanna Koch is the favourite - but until we know the numbers, it's impossible to say exactly what will happen.

Rob Clarke's entrance into the race, meanwhile, has fallen short of what was expected. The other camps' general refusal to take his bid seriously have resulted in his calls for an end to establishment politics and scandal do not seem to have affected his competitors.

Those calls may be appealing to party members, however, especially following the Regina Leader-Post story this week confirming a report from September that the RCMP's investigation into the Global Transportation Hub scandal had been turned over to Crown prosecutors in Manitoba.

A few days later, the Sask. Party held the fifth of six scheduled leadership debates - and once again not a single one of the 12 questions put to the six candidates was about how the party should deal with the scandal - and the potential fallout from it.

The Sask. Party has maintained that its debate questions are submitted by party members and "chosen across topics of relevance" but some of the candidates have told reporters it's one of the main questions potential supporters have been asking on the campaign trail.

At this point, with less than a week to go until the deadline to sell memberships, it is unclear how a general reluctance to deal with the GTH (Wyant, to his credit, has said he'll hold a public inquiry if elected premier) will affect the vote.

What is clear is that the RCMP's confirmation that another province's Justice Ministry is looking into the scandal means it is unlikely to go away when Premier Brad Wall resigns his seat.

The outcome of that probe may be nothing, but whoever wins this race will still have to deal with the political fallout.
In the Saskatchewan NDP leadership race, meanwhile, Ryan Meili has continued to attract cash at a pace his only competitor, Trent Wotherspoon, can't match. His fundraising lead grew to 88 per cent from 50 per cent between the end of September and Halloween.

According to financial disclosures released last week by the party, the newly-minted Saskatoon Meewasin MLA's leadership bid had as of Oct. 31 raised $\$ 69,863$ from 366 donors, compared to the 155 donors who gave the Regina Rosemont MLA a total of $\$ 37,034$.

As we have said previously, money is a crucial factor in election campaigns. It buys advertising and swag, and covers the cost of transportation around the province. Meili's ability to attract cash from a large number of donors is surely an advantage.

At the same time, money cannot guarantee victory. Only convincing party members to vote a certain way can do that. While the party caucus is lining up behind Wotherspoon, it's not yet clear whether the NDP base is leaning toward the more progressive candidate or his more experienced counterpart.

Media relations has access to the following stories.

Outlet: CJME-AM<br>Title/Program: MORNING SHOW 3<br>Media Group: Broadcast<br>Media Type: AM Radio Station<br>18(1)(b)(c)

Extract: WINNIPEG ST. IS CLOSED AGAIN TODAY FOR ANOTHER WATER MAIN BREAK BETWEEN EIGHTEENTH AND NINETEENTH AVENUE.

Link to Video

Outlet: CJME-AM
Title/Program: MORNING SHOW 3
Media Group: Broadcast
Media Type: AM Radio Station
18(1)(b)(c)

Extract: WINNIPEG ST. IS CLOSED AGAIN TODAY FOR ANOTHER WATER MAIN BREAK BETVEEN EIGHTEENTH AND NINETEENTH AVENUE.

Link to Video.

Outlet: CKCK-TV
Title/Program: NEWS AT NOON
Media Group: Broadcast
Media Type: Television Station
18(1)(b)(c)

Extract: COME JANUARY 1ST, REGINA RESIDENTS WILL BE PAYING MORE FOR WATER, BUT NOT AS MUCH, AND MORE, AS PREVIOUSLY FEARED. "KAREN GASMO", EXECUTIVE DIRECTOR, TRANSPORTATION AND UTILITIES.
[UTILITY; WASTEWATER]

Link to Video

Outlet: CBK-AM
Title/Program: BLUE SKY (1)
Media Group: Broadcast
Media Type: AM Radio Station 18(1)(b)(c)

Extract: THE CITY OF REGINA IS PUMPING MONEY INTO ITS WATER AND DRAINAGE SYSTEMS OVER THE NEXT FIVE YEARS. THE CITY PLANS TO SPEND MORE THAN $\$ 300$ MILLION FOR WATER, WATERSHED AND DRAINAGE UPGRADES. THE CITY PLANS TO INCREASE UTILITY RATES BY TWO PERCENT STARTING IN JANUARY IF APPROVED.

Link to Video.

Outlet: CBK-AM
'Title/Program: BLUE SKY (1)
Media Group: Broadcast
Media Tvpe: AM Radio Station 18(1)(b)(c)

Extract: THE CITY OF REGINA IS PUMPING MONEY INTO ITS WATER AND DRAINAGE SYSTEMS. AS A RESULT, IT IS PLANNING TO INCREASE WATER RATES BY $2 \%$ IN JANUARY.

Link to Video

Outlet: CBKFT-TV
Title/Program: TELEJOURNAL SASKATCHEWAN
Media Group: Broadcast
Media Type: Television Station
18(1)(b)(c)

Extract: LES RESIDENTSE GI DRENA POURRAIENT VOIR LEURS FACTURES DE SERVICE DE CONSOMMATION D'EAU AUGMENTER DE $2 \%$ L'AN PROCHAIN. LA VILLE DE REGINA DIT QU'ELLE COMPTE INVESTIR 300 MILLIONS DE DOLLARS DANS LES ANNÉES A VENIR POUR AMÉLIORER SON SYSTĖME D'APPROVISIONNEMENT D'EAU, DE TRAITEMENT DES EXAU USÉES ET DE DRAINAGE,

Link to Video

Outlet: CKRM-AM
Title/Program: SASK AGRICULTURE TODAY
Media Group: Broadcast

Media Type: AM Radio Station 18(1)(b)(c)

Extract: THE CITY OF REGINA HAS ANNOUNCED A PROPOSED $2 \%$ INCREASE IN UTILITY RATES FOR THE NEW YEAR. THE CITY COUNCIL STILL HAS TO APPROVE THESE RATES AT THEIR NEXT MEETING FOR THE INCREASE TO GO THROUGH. "KAREN GASMO" IS EXECUTIVE DIRECTOR OF TRANSPORTATION AND UTILITIES.

Link to Video

Outlet: CJME-AM
Title/Program: REGINA AT NOON
Media Group: Broadcast
18(1)(b)(c)

Extract: THE CITY OF REGINA IS UNVEILING ITS UTILITY BUDGET, PROPOSING A 2\% JUMP TO RATES EQUALING ABOUT \$2.70 MORE A MONTH ON AVERAGE. "KAREN GASMO" IS EXECUTIVE DIRECTOR OF TRANSPORTATION AND UTILITIES.

Link to Video

Outlet: CJME-AM
Title/Program: REGINA AT NOON
Media Group: Broadcast
Media Type: AM Radio Station
18(1)(b)(c)

Extract: WATER AND SEWER RATES IN REGINA ARE SCHEDULED TO GO UP $2 \%$ IN THE NEW YEAR, ACCORDING TO THE CITY'S PROPOSED UTILITY BUDGET.

Link to Video

Outlet: CBKF-FM
Title/Program: BULLETIN REGIONAL (11H) WKND
Media Group: Broadcast
Media Type: FM Radio Station
18(1)(b)(c)

Extract: LE MAIRE DE RÉGINA MICHAEL FOUGERE CROIT QUE LES SERVICES DE COVOITURAGE, COMME UBER DOIVENT ÉTRE TRAITÉS DE LA MÊME FAÇON QUE LES TAXIS.

Link to Video

Outlet: CBK-AM
Titte/Program: AFTERNOON EDITION 1
Media Group: Broadcast
Media Type: AM Radio Station 18(1)(b)(c)

Extract: THE CITY OF REGINA SAYS THAT, IF APPROVED, ABOUT \$32 PER YEAR WILL BE ADDED TO THE AVERAGE RESIDENT'S WATER BILL NEXT YEAR. "KAREN GASMO" WITH THE CITY SAYS THAT LARGER HIKES IN THE PAST HAVE PUT THE UTILITY IN A BETTER POSITION NOW.

Link to Video

Outlet: CBK-AM
Title/Program: AFTERNOON EDITION 1
Media Group: Broadcast
Media Typo: AM Radio Station
18(1)(b)(c)

Extract: CITIES IN SASKATCHEWAN MUST DECIDE HOW TO REGULATE RIDE-HAILING SERVICES. THE PROVINCE HAS TABLED NEW LEGISLATION TO MAKE IT EASIER FOR COMPANIES LIKE UBER AND LYFT TO ENTER THE MARKET, BUT IT'S UP TO THE CITIES TO SAY HOW RIDE.HAILING COMPANIES SHOULD BE ALLOWED TO OPERATE. "LESLIE MCNABB" SPEAKS FOR A UNION REPRESENTING CAB DRIVERS. REGINA MAYOR MICHAEL FOUGERE SAYS BEFORE CITY COUNCIL MAKES ANY DECISIONS, IT WILL CONSULT WITH THE CAB INDUSTRY AND RESIDENTS.

Link to Video

## Outlet: CKRM-AM

Titie/Program: NEWS (17:00)
Media Group: Broadcast
Media Type: AM Radio Station
18(1)(b)(c)

Extract: A $2 \%$ RATE INCREASE IN UTILITIES COULD BE ON THE WAY FOR THE CITY OF REGINA. THE PROPOSED RATE INCREASE WAS ANNOUNCED THIS MORNING AT REGINA CITY HALL. "BARRY LACEY", EXECUTIVE DIRECTOR OF FINANCIAL AND CORPORATE SERVICES, SAYS REGINA STILL HAS COMPARABLE RATES TO OTHER CITIES IN WESTERN CANADA.

Link to Video

Outlet: CJME-AM
Title/Program: THE GREEN ZONE 3
Media Group: Broadcast
Media Type: AM Radio Station
18(1)(b)(c)

Extract: YOU COULD BE PAYING MORE TO TURN ON THE TAPS IN REGINA. THE UTILITY RATES ARE EXPECTED TO GO UP $2 \%$ IN THE NEW YEAR BASED ON THE PROPOSED UTILITY BUDGET.

Link to Video

Outlet: CBK-AM
Title/Program: AFTERNOON EDITION 2
Media Group: Broadcast
Media Type: AM Radio Station
18(1)(b)(c)

Extract: REGINA RESIDENTS MAY SEE A $2 \%$ INCREASE ON THEIR UTILITY BILLS IN THE NEXT YEAR. THE CITY OF REGINA SAYS THAT THE INCREASE, IF APPROVED, WILL ADD ABOUT $\$ 32$ PER YEAR TO THE AVERAGE RESIDENT'S WATER BILL.

Link to Video

Outlet: CBK-AM
Title/Program: AFTERNOON EDITION 2
Media Group: Broadcast
Media Type: AM Radio Station
18(1)(b)(c)

Extract: REGINA RESIDENTS MAY SEE A $2 \%$ INCREASE ON THEIR UTILITY BILIS IN THE NEXT YEAR. THE CITY OF REGINA SAYS THAT THE INGREASE, IF APPROVED, WILL ADD ABOUT \$32 PER YEAR TO THE AVERAGE RESIDENT'S WATER BILL.

Link to Video

Outlet: CJME-AM
Title/Program: JOHN GORMLEY LIVE (4)
Media Group: Broadcast
Media Type: AM Radio Station

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18(1)(b)(c)
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Extract: YOU COULD BE PAYING MORE TO TURN ON THE TAPS AND TO FLUSH IN REGINA. THE CITY IS REVEALING ITS PROPOSED UTILITY BUDGET AND RATES ARE EXPECTED TO GO UP TWO PERCENT BEGINNING IN THE NEW YEAR. "CHRIS HOLDEN", CITY MANAGER.

Link to Video

Outle: CJME-AMI
Title/Program: THE GREEN ZONE 2
Media Group: Broadcast
Media Type: AM Radio Station
18(1)(b)(c)

Extract: YOU COULD SOON BE PAYING MORE FOR WATER AND SEWER SERVICES IN REGINA. RATES ARE SCHEDULED TO GO UP TWO PERCENT IN THE NEW YEAR ACCORDING TO THE CITY'S PROPOSED UTLLITY BUDGET. COUNCIL STILL HAS TO OKAY THAT BUDGET.

Link to Video

Outlet: CJME-AM
Titte/Program: JOHN GORMLEY LIVE (1)
Media Group: Broadcast
Media Type: AM Radio Station
18(1)(b)(c)

Extract: WINNIPEG STREET IS CLOSED AGAIN TODAY FOR ANOTHER WATER MAIN BREAK BETWEEN 18TH AND 19TH AVENUE.

Link to Video

Outle: CJME-AM
Title/Program: JOHN GORMLEY LIVE (1)
Media Group: Broadcast
Media Type: AM Radio Station
18(1)(b)(c)

Extract: WINNIPEG STREET IS CLOSED AGAIN TODAY FOR ANOTHER WATER MAIN BREAK BETWEEN 18TH AND 19TH AVENUE. (R)

Link to Video

Outlet: CJME-AM
Title/Program: JOHN GORMLEY LIVE (2)
Media Group: Broadcast
Media Type: AM Radio Station
18(1)(b)(c)

Extract: LISTENER TEXT. THE WORLD'S SMALLEST VIOLIN IS PLAYING FOR REGINA'S TAXI INDUSTRY. WE NEED UBER.

Link to Video

Outlet: CBKF-FM
Titie/Program: BULLETIN REGIONAL (13H)
Media Group: Broadcast
Media Type: FM Radio Station
18(1)(b)(c)

Extract: LES HABITANTS DE REGINA PAIERONT LES SERVICES D'EAU $2 \%$ PLUS CHER L'ANNÉE PROCHAINE. LA VILLE DE RÉGINA VA INJECTER PLUS DE TROIS CENT MILLIONS DE DOLLARS DANS SON SYSTĖME DE CANALISATIONS D'EAU ET DE DRAINAGE.

Link to Video

Outlet: CJME-AM
Titie/Program: JOHN GORMLEY LIVE (3)
Media Group: Broadcast
Media Type: AM Radio Station
18(1)(b)(c)

Extract: WHAT YOU PAY FOR WATER AND SEWER IS EXPECTED TO GO UP. REGINA CITY ADMINISTRATION IS RECOMMENDING A JUMP OF TWO PERCENT ON UTILITY RATES IN THE NEW YEAR. "CHRIS HOLDEN", CITY MANAGER.

Link to Video

Outiet: CBKF-FM
Title/Program: BULLETIN REGIONAL (14H)
Media Group: Broadcast
Media Type: FM Radio Station

18(1)(b)(c)

Extract: LES HABITANTS DE RÉGINA PAIERONT LES SERVICES D'EAU 2\% PLUS CHER L'ANNÉE PROCHAINE. LA VILLE DE RÉGINA VA INJECTER PLUS DE TROIS CENT MILLIONS DE DOLLARS DANS SON SYSTĖME DE CANALISATIONS D'EAU ET DE DRAINAGE.

Link to Video

Outlet: CKRM-AM
Title/Program: NEWS (12:00)
Media Group: Broadcast
Media Type: AM Radio Station
18(1)(b)(c)

Extract: THE CITY OF REGINA UTILITY DEPARTMENT IS SUGGESTING CITY COUNGIL APPROVE A TWO PERCENT UTILITY INCREASE. THE INCREASE WOULD TAKE EFFECT JANUARY 1 ST 2018 IF APPROVED. "CHRIS HOLDEN", MANAGER OF THE CITY OF REGINA, SAYS THE TWO PERCENT INCREASE IS STILL FAIRLY LOW.

Link to Video

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## Regina.ca




## Darlyn Walker

From:
Sent:
To:
Cc:
Subject:
Attachments:
Follow Up Flag:
Flag Status:

Pat Gartner
Friday, December 8, 2017 8:58 AM
ELT
ELT Admins; Trevor Black; Maureen MacCuish
2018 Budget Book Narrative Review - Due Friday December 15
2018 Budget Book Template - Department Overview(ELT) December 7.docx
FollowUp
Flagged

Please review the departments and capital expenses you are responsible for and check for any factual inaccuracies in the attached document. Your feedback is required no later than noon, Friday, December 15. Our goal is for the book to be complete before year end so that we can focus on key messages and communication tactics in January.

16(1)(a)(b)

Thanks very much. Please contact Maureen or Trevor with questions or concerns and return your edits to Patti Grant.

Pat

Pat Gartner
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Non Responsive

This page and 46 other pages were removed as non-responsive Non Responsive

## Darlyn Walker

## From:

Sent:
To:

Jamie Lewis
Friday, December 8, 2017 8:46 AM
Alan Clay; Alicia Baniulis; Alicia Knapik; Aman Gill; Amarpreet Guliani; Andrea McNeilWilson; Angela Prawzick; Barry Lacey; Bonnie Mancinelli; Brad Bells; Brad McKenzie; Brent Rostad; Bruce Matthewson; Candace Giblett; Carolyn Kalim; Carrie Powell; Charlie Toman; Chris Fisher; Chris Sale; Chris Warren; clarke.westby@brown.ca; Darlyn Walker; Desirae Bernreuther; Elizabeth Henry; ELT; Emmaline Hill; Erin Navin; Faisal Kalim; Geoff Brown; Greg Kuntz; Helene Henning-Hill; lan Cantello; Ian Goeres; lan Leblanc; Iryna Smela; Jamie Lewis; Janet Aird; Janine Daradich; Jason Weitzel; Jay Overend; Jeannette Lye; Jeff May; Jennifer Barrett; Jennifer MacDonald; Jeremy Fenton; Jill Hargrove; Joanne Kozlowski; John Difuntorum; Jordan Gasior; Jordan Reid; Karen Zypchyn; Kayla Kurcin; Kelsey Koshinsky; Kristina Shand; Kurtis Doney; Kyle Addison; Kym Bourdin; Larrah Olynyk; Lauren Miller; Laurie Shalley; Layne Jackson; Leah Goodwin; Lee Anne Harder; Les Malawski; Linda Brailean; Linda Huynh; Lisa Legault; Louise Folk; Luke Brossart; Lynette Griffin; Maha Haider; Mark Sylvestre; Maureen MacCuish; Maureen Mann; Melissa Butler; Michael Cotcher; Michael Price; Michelle Lavallee; Mistee Foti; Nathan Luhning; Nathan Morrison; Nick Kazilis; Nicole Hoffart; Norman Kyle; Pamela Deck; Pat Hanley; Pat Wilson; Patrick Book; pkohl@evrazplace.com; Randy Ryba; Ray Allen (RALLEN@regina.ca); Ray Morgan; Rhonda Mailander; Rob Court; Roberta Engel; Rod Schmidt; Rohan Swaby; Ryan Kalenchuk; Ryan Pilon; Samira Faiz; Service_Regina Regina; Shanie Leugner; Sharon Kasperski; Shauna Bzdel; Sheila Harmatiuk; Steve Bagley; Steve Eger; Sunjay Mathuria; Thomas Moore; Tom O'Connell; Veronica Schroder; Yves Richard Subject: Media Wrap, December 8

## Media Wrap, December 8

## Tears, tributes as Saskatchewan Premier Brad Wall bids farewell to legislature

There were tears and tributes as Brad Wall bid farewell to the Saskatchewan legislature Thursday after a decade in the premier's office.

Wall gave his final speech to the house after an hour of memories and praise shared by colleagues and opponents alike.

Wall is retiring next month after holding the Swift Current seat for the Saskatchewan Party for almost 20 years.
http://www.cime.com/syn/653/193749/tears-tributes-as-saskatchewan-premier-brad-wall-bids-farewell-to-legislature
http://www.620ckrm.com/2017/12/08/end-of-an-era-brad-wall-reflects-on-last-day-in-the-saskatchewanlegislature/
https://globalnews.ca/news/3903194/saskatchewan-legislature-premier-brad-wall-farewell/
http://regina.ctvnews.ca/profoundly-grateful-premier-brad-wall-spends-last-day-in-sask-legislature-

### 1.3711181

## YQR International introduces new President and CEO

The Regina International Airport introduced their new President and CEO of Operations Thursday afternoon.
James Bogusz was named as the Regina Airport Authority President and CEO on November 30th, but won't assume the role until February 1st.
http://www.620ckrm.com/2017/12/08/var-international-introduces-new-president-and-ceo/

## NDP's Nicole Sarauer reflects on her time as Saskatchewan's opposition leader

Lost in the retirement of Premier Brad Wall, NDP opposition leader Nicole Sarauer also had her last day as leader of the party.
http://www.620ckrm.com/2017/12/08/ndps-nicole-sarauer-reflects-on-her-time-as-saskatchewans-opposition-leader/

## Regina Gang Exit Network helping people transition from gang life

A new program in Regina is helping people leave gang life behind.
Cody Francis said he joined a gang at the age of 12 to protect himself from others.
"You weren't able to walk around this neighbourhood without having a group with you," he told CTV News. "You weren't allowed to walk by yourself."
http://regina.ctvnews.ca/regina-gang-exit-network-helping-people-transition-from-gang-life-1.3712309

## Vaccine effectiveness unknown until flu season nearly over

"We cannot predict how efficient the flu vaccine (will) be this year," said Dr. Saqib Shahab, Chief Medical Health Officer in Saskatchewan.

He said it won't be until about February that health professionals know how this year's version of the vaccine worked.

Shahab explained the vaccine is different each year. He said the World Health Organization (WHO) decides what goes into the vaccine, taking into account the strains that surfaced in the southern hemisphere during their winter, or Saskatchewan's summer. The organization also looks at the prevalent strains in the northern hemisphere from the previous winter.

## http://www.cjme.com/2017/12/08/vaccine-effectiveness-unknown-until-flu-season-nearly-over/

## Regina man convicted of sex assault may be using dating app

Regina police are looking into whether a sexual offender they warned the public about may be using the dating app Tinder.

In November, police released a photo and information about 30 -year-old Phillip Lionel Levac. Levac was recently released from prison after being convicted of violent sexual assault.

Candidates take the stage in final Sask. Party leadership debate
The six people vying to replace Brad Wall at the helm of the Saskatchewan Party took to podiums at the DoubleTree Hotel on Thursday night in an attempt to impress the party faithful.

It was the final official debate before party members cast their ballots.
Ken Cheveldayoff, Gordon Wyant, Scott Moe, Tina Beaudry-Mellor, Alanna Koch and Rob Clarke are all vying for Saskatchewan's top job.
http://regina.ctunews.ca/candidates-take-the-stage-in-final-sask-party-leadership-debate-1.3712881
Alberta Premier Rachel Notley takes jab at Saskatchewan over licence plate ban
Alberta's premier got involved in the great licence plate debate Thursday, one day after Saskatchewan banned Alberta licence plates on future job sites.
https://globalnews.ca/news/3904098/alberta-premier-rachel-notley-takes-jab-at-saskatchewan-over-licence-plate-ban/

# Wall bids farewell after 10 years leading province <br> Premier looks back on stint as one of nation's most popular politicians 

- Regina Leader-Post
- 8 Dec 2017
- D.C. FRASER


FLEECEPremier Brad Wall walks into the chamber at the Legislative Building for his final question period on Wednesday.

For a final time on Thursday, Premier Brad Wall walked into the legislative assembly, took the customary bow to the Speaker and delivered remarks similar to those that, over his 18 years as an MLA, have made him one of the greatest orators in Saskatchewan's political history.

He will be formally replaced on January 27, when the Saskatchewan Party he has helmed for a decade chooses a new leader.

Long known as one of the country's most popular politicians, his beginnings in politics were humble enough.
Wall joked he wanted to be in politics for "a disturbingly long period of time" and took great interest in the subject "since we first started studying government in school."

It is telling enough that he recalls seeing a "Great Moments with Mr. Lincoln" show at Disneyland when he was younger - and claims "it was fantastic."

That led to him studying the likes of Lincoln, and such titans of Canadian political history as Sir John A. Macdonald.

His political dreams took him first to the legislative assembly in Regina as a ministerial assistant in the Grant Devine government. In 1991 he ran, and lost, a race to be the nominee for the Progressive Conservatives in Swift Current.

Following the controversial demise of the Devine government, Wall says he briefly lost interest in politics. But "those dreams were sort of reanimated again" when the Sask. Party formed in 1997. Now exiting politics, Wall remains the only Sask. Party premier the province has ever had. He has held the position since 2007.

He is credited with creating a hopeful optimism throughout the province.

Under Wall's catlike awareness to the wants of the public, the Sask. Party made political history by achieving the highest popular vote totals - over 60 per cent in 2011 and 2016 - ever seen in the province.

As has been said several times in partisan tributes to Wall, he made Saskatchewan a place to be rather than a place to be from.

Aided by high natural resource prices and guided by the principle of leaving the province better than when he found it, Wall's government made significant investments. More doctors and nurses were trained. Hospitals were built in four cities. Surgical wait times dropped. Thousands of kilometres worth of highways were built or improved. The population grew and supports for seniors and people living with enduring disabilities got better.

Sir John A. Macdonald once said, "a public man should have no resentments," but Wall does have regrets.
Early in his tenure, the debt levels in the province dropped from $\$ 10.5$ billion in 2008 to $\$ 7.9$ billion in 2009. But now, with natural resource prices lower, the overall debt is expected to hit record levels in 2021, reaching $\$ 22.8$ billion.
"I would have liked to have left the balance sheet better. I still think it's strong, we have a AAA credit rating and a low debt, but I wish it was stronger, because honestly that gives the next government, and the government after that, whatever its stripe, the ability to do things," Wall said on Thursday.

He said there has "only been very modest progress" in improving conditions for First Nations people in the province.
"That should be a constant effort and to the extent if we're not making progress, then a regret, I guess," he said.
Beyond those issues, Wall's government continues to be plagued by controversy over land deals related to the Global Transportation Hub (GTH). That matter was investigated by the RCMP and is now in the hands of Manitoba prosecutors.

The passing of time will allow for an accurate assessment of Wall's place in Saskatchewan history. It is easy enough to find positives and negatives of his tenure; it's likely historians will draw a little from column A, a little from column B.

What comes next for Wall is still unknown.
He said he is looking forward to spending time with his family, especially because of the sacrifices they have had to make to allow him to do the job for so many years. Career-wise, Wall said, "I don't really want to do politics, and yet public policy still interests me."

He said he may pursue work related to that, or borrowing a phrase from Monty Python, "try something completely different."

What is more clear is perhaps best summarized by Homer Simpson, one of Wall's favourites: "Show's over, Shakespeare!"

I would have liked to have left the balance sheet better ... because honestly that gives the next government ... the ability to do things.

# May get to declare buildings pot-free 

## Minister hears new domestic violence initiative could see fewer women hired

- Regina Leader-Post
- 8 Dec 2017
- JENNIFER ACKERMAN jackerman@postmedia.com

Sexist. Discriminatory. Troubling.
Those are the words being used after it was revealed some Saskatchewan business groups feel paid leave from work to survivors of interpersonal violence "would be a disincentive for an employer to hire a woman."

Labour Relations and Workplace Safety Minister Don Morgan, said that is what he heard from business groups he spoke to during consultations on the Saskatchewan Employment (Interpersonal Violence Leave) Amendment Act. The act passed Wednesday grants 10 days of unpaid leave from work.
"It's super sexist and it reveals a profound lack of understanding of the issues of intimate partner violence in general," said Jill Arnott, executive director of the University of Regina Women's Centre.

Arnott emphasized that it's not just a women's issue since males also experience interpersonal violence, and that it costs everyone money when this type of violence goes unchecked.

Lori Johb, secretary treasurer for the Saskatchewan Federation of Labour, said the sentiment is akin to not hiring a young woman because she might get pregnant. "I didn't even imagine that there's still that kind of thinking."

The controversy surrounding details of the act don't stop there. Under the act, employers can request written evidence to "verify the circumstances of the leave."

Written evidence can be a note from a social worker, psychologist, medical practitioner, registered nurse and psychiatric nurse, police or RCMP or a person, approved by the employer, who works for a victim services organization or provides victim support.
"It presupposes that victims are in a position to seek that kind of confirmation from outside sources and that they are able to do so before they secure safety," said Arnott. She said sometimes that's not the case, especially when there is a lot of shame associated with being a victim of violence.
"It's extraordinarily difficult to tell the truth about what's happening and often the accused is intimately woven into every aspect of a victim's life and so perhaps they can't talk to their doctor," she said.

Stephanie Taylor, executive director of Regina Transition House, agrees the request may be a barrier to some, but she doesn't think it's unreasonable.
"I think that would at least be a fairly minimal amount of women in that situation," she said. "If they're that isolated, they're probably not in the workplace."

Johb said people in other provinces with this type of legislation already in place have said the evidence needed is not extensive. "In most cases, we can expect employers to be reasonable."

While it doesn't solve everything, there is a general agreement the legislation is a positive step.
"It does acknowledge that women's jobs are at risk sometimes when they need to be away from work due to intimate-partner violence," said Taylor.

Marilyn Braun-Pollon is vicepresident of Prairie and Agri-business in Saskatchewan for the Canadian Federation of Independent Business (CFIB). She says there are ample types of statutory leave available to workers who need time off for personal reasons.
"At the end of the day, what our research shows is that small business owners are good employers and certainly will do the right thing for those that are going through these unfortunate situations," said Braun-Pollon.

She said CFIB would like to know what, if any, alternatives were considered, such as extending employment insurance and says there is no evidence that businesses are not accommodating employees.

## Amendments would give landlords veto over pot in buildings

- Regina Leader-Post
- 8 Dec 2017
- ARTHUR WHITE-CRUMMEY

Tenants hoping to grow legal marijuana plants in their homes might soon have to deal with a new kind of drug enforcement - from their landlords.

The province introduced legislation Tuesday to give landlords the right to prohibit the use, sale or growing of marijuana inside rental units. It's only one part of a string of amendments to the Residential Tenancies Act that empower landlords in Saskatchewan.

Justice Minister Don Morgan told reporters he doesn't intend for the rules to affect the possession of dried marijuana, but only live plants and smoking.
"Right now, landlords have the authority to say a building is a smoking building or a non-smoking building, so this extends that right to cannabis users as well," he said.
"If you choose to rent you may have to find a landlord that's marijuana-friendly."
The proposed amendments would also change rules around eviction appeals - directing tenants to pay rent while their cases are before the Court of Queen's Bench - and permit landlords to dispose of up to $\$ 1,500$ of property abandoned by former tenants. Currently, landlords need to seek an order from the Office of Residential Tenancies to do that, a process that can take weeks.

Chanda Lockhart, executive officer of the Saskatchewan Landlords Association, said the eviction measure is unlikely to work. "The serial non-rent payers are still not going to pay," she said. But she called the other parts of the proposed law "awesome."

She said landlords often send her pictures about tenants skipping out on rent and leaving piles of property behind. If anything has the slightest value, they have to hold onto it.
"We sit on it for four weeks," she said. "This happens on a regular basis. People will leave entire suites - they will walk out."

As a property manager, she once walked through a unit full of discarded property up to her chest, including an unplugged freezer full of rotten meat. "It was horrible," she said.

Lockhart expects many landlords will make use of the marijuana provisions, and impose rules that say "no growing of any sort." She argued that a marijuana plant isn't like a pot of geraniums. Lights and power supplies - often a necessity for indoor growing - could be a fire risk. She's also worried about mould.
"Those plants can grow up to four feet tall and they retain 10 times more moisture than your average houseplant," she said. "The humidity levels are going to rise, which is going to increase mould in that unit."

Ken Sailor, a marijuana activist and former member of the Saskatchewan Marijuana Party, said that's simply not true. He admitted marijuana plants might produce a bit of an odour, but said a plant or two is unlikely to cause any damage to a rental property.
"You don't need a special rule for marijuana," he said. "It's just another manifestation of the war on drugs."
The rules are already there, he argued. If moisture leads to mould, landlords can take action. But they shouldn't go after responsible cannabis growers.

The government did specify that tenants can contact the Office of Residential Tenancies if they feel their landlord's rules are unreasonable. But Sailor argued that it's unfair for renters to face new restrictions while homeowners are free to grow their own plants.

Lockhart has a reply to that: If you want to grow pot, buy your own house.
"They are welcome to grow and smoke in their own private dwelling," she said.
Regina landlord Rebecca Riches said she "absolutely" agrees with the proposed amendment, and plans to impose the no-growing rule in her own properties. She said it's also a matter of giving tenants choice - the choice to live in a potfree building.
"Unless they allow the landlords to make those rules, you won't have that choice," she said.
Where there's growing, she said, there's likely to be smoking, too.

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## Darlyn Walker

| From: | Pat Hanley |
| :--- | :--- |
| Sent: | Monday, December 11, 2017 1:03 PM |
| To: | ELT |
| Cc: | Amber Ackerman; ELT Admins |
| Subject: | Executive Committee - Speaker's List |
| Attachments: | $2017-12-13$ Speaker List.docx |

Attached is the speaker's list for Executive Committee on Wednesday, December 13. Thank you ())

## Pat Hanley

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RECINA
Cly DReglea

December 13, 2017

## Administration Speakers

EX17-38 Buffalo Pound Transfer of Assets

## Barry Lacey, June Schultz, Lorrie Schmalenberg, Irene Hrynkiw

EX17-39 Global Transportation Hub Authority - Municipal Servicing Agreement for Ongoing Operating Services Diana Hawryluk, Andrea McNeil-Wilson - Coordinator Regional Planning

EX17-40 2018 Budget Submissions - Provincial Capital Commission; REAL; EDR; RPL Barry Lacey, June Schultz, Trevor Black

EX17-41 Regina Administration Bylaw Changes
Diana Hawryluk, Deborah Bryden, Tanya Mills, Venisha Thompson

Regina Wastewater Treatment Plant Upgrade Project - Project Update
Kim Onrait, Byron Werry, Rob Court, Jayne Krueger

Private Session
Non Responsive, 15(1)(b)

## Darlyn Walker

| From: | Alan Clay |
| :--- | :--- |
| Sent: | Monday, December 11, 2017 10:37 AM |
| To: | Directors; ELT; ELT Admins; Service_Regina Regina; Sheila Harmatiuk; Bonnie Mancinelli; |
|  | Desirae Bernreuther; Iryna Smela; Jamie Lewis; Jennifer MacDonald; Joanne Kozlowski; |
|  | Karen Zypchyn; Kelsey Koshinsky; Kym Bourdin; Leah Goodwin; Maha Haider; Maureen |
|  | MacCuish; Melissa Butler; Nathan Morrison; Ryan Pilon; Tanya Nelson |
| Subject: | Weekly Snapshot - December 11, 2017 |
| Attachments: | Weekly Snapshot - December 11, 2017.docx |

Good morning everyone.

Please find attached the Weekly Snapshot for December 11, 2017.
Non Responsive

[^1]
## WEEKLY SNAPSHOT

December 11, 2017
Non Responsive

Non Responsive

16(1)(a)(b)

Non Responsive

Non Responsive

## Darlyn Walker

| From: | Alan Clay |
| :--- | :--- |
| Sent: | Monday, December 11, 2017 7:43 AM |
| To: | ELT; ELT Admins |
| Subject: | Weekly Snapshot - December 11, 2017 |
| Attachments: | Weekly Snapshot - December 11, 2017.docx |

Good morning.

Please find attached the Weekly Snapshot for December 11, 2017. Apologies for not sending earlier but I didn't come in over the weekend and had LDP Thursday and Friday. I will forward to the Mayor's Office now too for our briefing this afternoon.

Ac

Alan Clay, MA, APR, FCPRS
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REGINA
chyorecina

## WEEKLY SNAPSHOT

December 11, 2017
Non Responsive

Non Responsive

16(1)(a)(b)

Non Responsive

Non Responsive

## From:

Sent:
To:

Desirae Bernreuther
Wednesday, December 13, 2017 8:40 AM
Alan Clay; Alicia Baniulis; Alicia Knapik; Aman Gill; Amarpreet Guliani; Andrea McNeilWilson; Angela Prawzick; Barry Lacey; Bonnie Mancinelli; Brad Bells; Brad McKenzie; Brent Rostad; Bruce Matthewson; Candace Giblett; Carolyn Kalim; Carrie Powell; Charlie Toman; Chris Fisher; Chris Sale; Chris Warren; clarke.westby@brown.ca; Darlyn Walker; Desirae Bernreuther; Elizabeth Henry; ELT; Emmaline Hill; Erin Navin; Faisal Kalim; Geoff Brown; Greg Kuntz; Helene Henning-Hill; lan Cantello; lan Goeres; Ian Leblanc; Iryna Smela; Jamie Lewis; Janet Aird; Janine Daradich; Jason Weitzel; Jay Overend; Jeannette Lye; Jeff May; Jennifer Barrett; Jennifer MacDonald; Jeremy Fenton; Jill Hargrove; Joanne Kozlowski; John Difuntorum; Jordan Gasior; Jordan Reid; Karen Zypchyn; Kayla Kurcin; Kelsey Koshinsky; Kristina Shand; Kurtis Doney; Kyle Addison; Kym Bourdin; Larrah Olynyk; Lauren Miller; Laurie Shalley; Layne Jackson; Leah Goodwin; Lee Anne Harder; Les Malawski; Linda Brailean; Linda Huynh; Lisa Legault; Louise Folk; Luke Brossart; Lynette Griffin; Maha Haider; Mark Sylvestre; Maureen MacCuish; Maureen Mann; Melissa Butler; Michael Cotcher; Michael Price; Michelle Lavallee; Mistee Foti; Nathan Luhning; Nathan Morrison; Nick Kazilis; Nicole Hoffart; Norman Kyle; Pamela Deck; Pat Hanley; Pat Wilson; Patrick Book; pkohl@evrazplace.com; Randy Ryba; Ray Allen (RALLEN@regina.ca); Ray Morgan; Rhonda Mailander; Rob Court; Roberta Engel; Rod Schmidt; Rohan Swaby; Ryan Kalenchuk; Ryan Pilon; Samira Faiz; Service_Regina Regina; Shanie Leugner; Sharon Kasperski; Shauna Bzdel; Sheila Harmatiuk; Steve Bagley; Steve Eger; Sunjay Mathuria; Thomas Moore; Tom O'Connell; Veronica Schroder; Yves Richard

## Subject:

## Warm weather

The weather in December's bark has been more of a whimper this year in Regina and that's a good thing for dog owners. With the temperature hovering around 5C Tuesday, some owners decided to take their furry friends out for a day at the dog park.
http://www.cime.com/2017/12/12/dogs-avoid-cabin-fever-with-warm-weather/
The freeze-thaw cycle could also be a recipe for potholes and water main breaks down the road. City officials say the temperatures have helped them save in snow removal, but crews are still busy with sanding.
"Our crews have been pretty vigilant in the ice patrol, in going around and making sure our intersections are sanded," City of Regina Director of Roadways and Transportation Norman Kyle said. "We're probably using a little bit more salt right now than we normally would, but still well within what we would put down for this time of year."
The city also maintains 59 outdoor skating rinks at 41 locations. The rinks were originally set to open December 18, but due to the warm temperatures that date has been pushed back. Officials say they now hope to have the rinks open before Christmas, depending on the weather.
https://globalnews.ca/news/3913272/warm-winter-weather-stretches-across-southern-saskatchewan/

## Sick days

Saskatchewan's auditor is raising concerns about the number of sick days being taken by some government employees. Judy Ferguson's annual report highlights employee absenteeism at the Heartland Regional Health Authority and at the Saskatchewan Gaming Corp.
https://globalnews.ca/news/3912333/saskatchewan-auditors-annual-report-raises-concerns-about-sick-days/

## Sask. auditor targets absenteeism in health-care, gaming sectors

- Regina Leader-Post
- 13 Dec 2017
- 

Saskatchewan's auditor says she is concerned about the number of sick days being taken, particularly by workers in the province's health-care and gaming sectors.

Provincial auditor Judy Ferguson highlighted employee absenteeism at the Heartland Regional Health Authority and Saskatchewan Gaming Corp., in her annual report released Tuesday.

She said she zeroed in on both because Statistics Canada suggests workers in health and social assistance have the highest rate of absenteeism.

Heartland was in the middle of the pack when it came to sick leave among regional health authorities, but Ferguson said the issue applies, albeit more broadly, to other health regions.
"It's a concern from two aspects: One is when you have too much absenteeism, it affects your workplace environment," Ferguson said. "Secondly, it results in additional costs being incurred."

Her report suggests the average Heartland employee takes an average of about $101 / 2$ sick days each year.
That's partly due to injuries, but the report also notes employee absenteeism can lead to additional worker fatigue and stress.

The financial cost in Heartland was at least $\$ 1.3$ million, based on the health authority spending 1.5 per cent of salaries on overtime costs to cover sick employees.
"They can't just leave the positions vacant so they are always backfilling," Ferguson said.
Beth Vachon, a vice-president with the new Saskatchewan Health Authority, said her group will be able to look at the issue more broadly now that the province has a single health authority rather than 12 .

She said she doesn't think Heartland's numbers are indicative of a larger problem across the health regions. "Is it reasonable? It's hard to say without knowing the circumstances."

Karen Wasylenko, president of the Health Sciences Association of Saskatchewan, said the issue has been raised before in an annual report for the Heartland health region and across the province.
"When you're ill, you're ill - especially if you've got chronic illness," said Wasylenko, who suggested the report is indicative of a larger problem.
"When you have vacancies or you have overtime, that lends more pressures on those left behind to do the work."

Ferguson has recommended that human resources promote the importance of employee attendance and give supervising managers additional tools to deal with absent workers.

Saskatchewan Gaming did better in some areas, but she said both the health region and the gaming corporation need to do more to analyze why workers are absent.
"They do track costs related to unscheduled absences," said Ferguson, who noted those costs are 2.2 per cent of salaries and benefits.
"That's about $\$ 820,000$." A spokeswoman for Saskatchewan Gaming said it takes the report's recommendations seriously.
"We're going to take the recommendations and pull together an action plan that we're hoping to have ready to go and rolled out to our managers and staff at some point in the new year," said Shanna Schulhauser.

## Risk of repeat offenders

Saskatchewan's provincial auditor says the Ministry of Justice is increasing the risk of repeat crimes by current offenders by not following its recommendations.
http://www.cbc.ca/news/canada/saskatchewan/auditor-repeat-offenders-sask-1.4445785

## Sask Party leadership campaign

CBC News has learned that it was an email chain involving the premier's chief of operations and communications that sparked a complaint from Saskatchewan Party leadership hopefuls about an alleged leak of information.
On Nov. 29, Kathy Young sent a question to the Minister of Health's chief of staff, looking for information about nurse practitioners.
http://www.cbc.ca/news/canada/saskatchewan/premiers-office-emailed-information-sask-party-leadership-campaign-before-debate-1.4445661

## Equalization program

Saskatchewan is one of many provinces hoping Federal Finance Minister Bill Morneau is close to overhauling the current equalization payment program.
Provincial Finance minister Donna Harpauer says it's more than a stretch for Ottawa to think Saskatchewan can continue paying billions in equalization pay when resource revenue is low.
Harpauer says it's a flawed program when a downturn affects the resource rich provinces.
http://www.620ckrm.com/2017/12/13/151218/

## Leader Post

Sewage plant
Spanish flu memorial
Editorial - Favouritism allegations in Sask Party leadership race

## Operator seeks extension in sewage plant stress test

- Regina Leader-Post
- 13 Dec 2017
- ARTHUR WHITE-CRUMMEY awhite-crummey@postmedia.com

Regina's waste-water treatment plant processes about 75 million litres of sewage each day. This month, it's looking to prove it can handle twice that much.

EPCOR, which operates the plant for the city under a publicprivate partnership, is asking for an extension while it completes those tests - which are supposed to be done by the end of this year.
"We're pushing up against this timeline," said EPCOR vice-president Stephen Stanley. "We're hoping that we don't need a long extension - were talking in months."

Known as a "stress test," the 30day procedure calls for EPCOR to push the equivalent of 156 million litres of sewage through the plant. They'll manage that, in part, by directing more water through specific components and will draw on a lagoon of built-up waste water for the rest.

Stanley said that will prove the plant can stand up to future capacity, as Regina grows over the next 10 years. He said the plant is already performing well under the pressure. The city, though, isn't willing to take his word for it.
"They have what they call an independent certifier," he said. "It's an auditor who goes through this testing program and confirms that we're meeting all the requirements that are set out in the contract."

That's why EPCOR wants the extension, which could be for up to 24 months on paper. They'll argue for it at a meeting of council's executive committee on Wednesday. Stanley said there's no risk to the city's bottom line, taxpayers or utility rates. Under the contract, the company has to cover the costs itself.

## Memorial honours victims of Spanish flu

## New memorial marks the resting place of 330 who died during 19181920 epidemic

- Regina Leader-Post
- 13 Dec 2017
- ARTHUR WHITE-CRUMMEY awhite-crummey@postmedia.com Twitter@arthurwhiteLP


TROY FLEECEKenton de Jong, a member of Heritage Regina, had led the charge to recognize local victims of the Spanish influenza, which claimed 330 lives between 1918 and 1920 . Up to 3,000 people were stricken by the flu virus and gravediggers had to work seven days a week to keep up with burials.

Kenton de Jong points to a spot in the Regina Cemetery. It's there, he thinks, that the gravediggers might have sat down to drink tea.
"They have to bury 20 bodies a day. It's exhausting," said de Jong, a Heritage Regina member. "The funerals were cut down to 15 minutes in length, to get all the bodies in the ground."

It was November 1918, and the Spanish flu was raging in Regina. In other cities, people were buried in mass graves. Regina's Influenza Relief Committee wanted to prevent that - and asked its workers to dig seven days a week.

The churches were closed, but the gravediggers still demanded a day of rest. The committee came back with an offer.
"If you don't want to work on Sundays, how about we give you tea in the cemetery to drink between digging graves?" de Jong paraphrases. "So they'd dig a grave, then sit down and have some tea. And they'd probably do that somewhere over there, 100 years ago."

De Jong has led the charge to find a way to remember that dark chapter in Regina's history, the struggles of those who lived through it and the lives of those who didn't. On Thursday, he will help unveil a memorial to the victims of the Spanish flu pandemic in Regina.
"It infected about 2,000 to 3,000 people in the city, and it killed 330 of them," he said. "It completely paralyzed the city."

The memorial will stand on the edge of a lonely field, where a halfdozen scattered headstones crop up here and there. De Jong has identified at least seven probable flu victims who lie buried here, in unmarked graves.

He thinks there could be dozens more.
"I'm afraid to walk around," he said. "I don't want to step on anybody. It's very humbling to think there's all these people here."

The pages of the Regina Morning Leader were filled with death notices during those fall days in 1918. Twelve-year-old Archie Stirling died at his father's home on Oct. 27, after three days fighting the "ravages of the disease." He was buried in the Regina Cemetery, after a service at Speers Funeral Home.

The schools were closed, and converted into hospitals. The Boy Scouts were mobilized. Barbers were advised to wear face masks while performing their duties. But Speers dealt with the worst of it. According to reports from the period, the funeral home once had 57 bodies in its undertaking parlour at one time.

Speers staff will attend the unveiling ceremony on Thursday. Jeff Christiansen, vice-president of operations, said his predecessors must have been overwhelmed by the mounting death toll.
"I can very well imagine how difficult that would have been," Christiansen said. "It would have been daunting."
Like de Jong, Christiansen gets
The resting place of anyone deserves to be honoured. Nobody deserves to be buried in a place that is not marked and recognized.
emotional when he thinks of those graves. He said the sight of that big empty field fills him with "sorrow."
"The resting place of anyone deserves to be honoured," he said. "Nobody deserves to be buried in a place that is not marked and recognized. Everyone, and every life, deserves that dignity and that remembrance."

He said he fears remembrance might be "a lost art in our society." Those people may have died a century ago. Few alive today ever knew them, or have any idea what they went through. But Christiansen said marking their deaths together could help "strengthen the bonds that we have as a community."
"This whole act of remembrance, it teaches us something," he said. "It shapes who we are as human beings."
The ceremony will begin at 3 p.m. Thursday, on the cemetery grounds.

# Favouritism allegations unravelling Sask. Party leadership race 

- Regina Leader-Post
- 13 Dec 2017
- MURRAY MANDRYK Murray Mandryk is the political columnist for the Regina Leader-Post.


The vigorously controlled Saskatchewan Party leadership debate process was designed to avoid all controversies.

Ignoring the reality that this process was not just about picking a leader but also a premier for the province, the Sask. Party hierarchy quickly shunned a modern-day debate format that could have involved objective journalist participation.

To some extent, this emphasis on control has worked.
There was not one question on the Global Transportation Hub (GTH) land deals and the ensuing RCMP investigation which has now been handed over to prosecutors in Manitoba.

Up until now, it's made for six rather tedious debate forums, with moderator and Sask. Party president James Thornsteinson lobbing softballs on health, education and the economy, said to be from the party faithful.

Who knew this could create a problem?
At least three leadership hopefuls - Tina Beaudry-Mellor,
Scott Moe and Gord Wyant - have registered a complaint with the party alleging that one of the candidates was given prior notice of a question or questions asked at the debate forum in Weyburn. Multiple sources have confirmed the complaint involves a specific question on nurse practitioners in which one unnamed candidate's answer was spectacularly similar to material requested by the executive council from the health ministry.

Ken Cheveldayoff has heard "the complaint" from other candidates (he would not specify what it was about), and had no reason to question the complainers, but neither did he have any of his own information to substantiate the complaints. For that reason, he said he chose not to sign the letter. (However, Cheveldayoff did say he has registered a complaint about the party "altering ballots" by drawing for name placement instead of using the time-honoured alphabetical listing.)

Former Conservative MP Rob Clarke also didn't sign the letter, but - to put it kindly - no one is so far suggesting the crispness of his debate answers would lead one to conclude he had insider knowledge of the questions that were coming.

So that leaves on-leave deputy minister to Premier Brad Wall Alanna Koch. On Monday - of her own volition - she took to her Facebook page to specifically deny having seen any debate questions in advance.
"This is an absolutely ridiculous accusation in which there is no truth," Koch wrote on Facebook, referencing the Weyburn debate. "It is clearly an attempt to discredit my campaign ...
"I did well at the debate because for the past 10 years it's been my job to know what is going on in government. I have advised Premier Wall and Ministers on these issues."

There is validity in her denial in that Koch is a very capable person, who for the past few years would have had access to the premier's executive council briefing book that sits in front of him before question period.

Moreover, Koch was clearly badly caught off guard by a Regina debate question last week on whether she was committed to running in 2020 if she didn't win the leadership (although that debate did come after the whole Weyburn question controversy began to brew).

At this point, the accusations seem circumstantial at best.
Executive council said Tuesday its policy is to provide "information about any government policy, government position, record, etc. in any area" to any "campaign, MLAs, individuals, members of the media." When directly
asked if information on specific debate questions was requested in advance of them being publicly asked, executive council responded: "Absolutely not."

Unfortunately, at least half of the other leadership camps - also members of this Sask. Party government don't seem to be buying into Koch's denial. Yes, they have their own self-interests and/or undue suspicions especially given that Koch is a perceived front-runner and a candidate some believe has been anointed by the province's hierarchy and business establishment. But wouldn't the potential for such allegations blowing up make one think twice about signing their name to a complaint?

Now, Koch is accusing others of trying to "discredit" her campaign.
The Sask. Party's tightly knitted leadership process is starting to unravel a bit.

Media relations has access to the following media stories.

Outlet: CFRE-TV (Global Television Regina)
Title/Program: MORNING NEWS 06:00
Media Group: Broadcast
Media Type: Television Station
18(1)(b)(c)

Extract: REGINA MAYOR "MICHAEL FOUGERE" TALKS ABOUT A VARIETY OF TOPICS INCLUDING THE POTS PROFITS DEAL BETWEEN THE PROVINCES AND THE FEDERAL GOVERNMENT, BUSY INTERSECTIONS IN THE CITY, OFF LEASH DOG PARKS, AND REPAIR OF WATER MAIN BREAKS IN THE CITY.

Link to Video

Outlet: CKRM-AM
Title/Program: NEWS (17:00)
Media Group: Broadcast
Media Type: AM Radio Station
18(1)(b)(c)

Extract: REGINA POLICE ARE INVESTIGATING AN ALLEGED FAKE TAXI INCIDENT IN THE QUEEN CITY. ON FRIDAY NIGHT, A WOMAN WAS TRYING TO HAIL A TAXI AFTER A CHRISTMAS PARTY AND WAS INSTEAD PICKED UP BY SOMEONE POSING AS A TAXI. "IAN BARR", TRAFFIC SARGENT, REGINA POLICE SERVICE. [CITY OF REGINA]

Link to Video

Desirae Bernreuther
Media Relations Consultant
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C: 306.530 .0970
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5


## Darlyn Walker

| From: | Alan Clay |
| :--- | :--- |
| Sent: | Friday, December 15, 2017 4:37 PM |
| To: | Directors; ELT; ELT Admins; Service_Regina Regina; Sheila Harmatiuk; Bonnie Mancinelli; |
|  | Desirae Bernreuther; Iryna Smela; Jamie Lewis; Jennifer MacDonald; Joanne Kozlowski; |
|  | Karen Zypchyn; Kelsey Koshinsky; Kym Bourdin; Leah Goodwin; Maha Haider; Maureen |
|  | MacCuish; Melissa Butler; Nathan Morrison; Ryan Pilon; Tanya Nelson |
| Subject: | Weekly Snapshot - December 18, 2017 |
| Attachments: | Weekly Snapshot - December 18, 2017.docx |

Good afternoon everyone.

Please find attached - and pasted here - the Weekly Snapshot for Monday, December 18. 16(1)(a)(b)

Merry Christmas everyone.

Ac

## WEEKLY SNAPSHOT

December 18, 2017
16(1)(a)(b)

Non Responsive

16(1)(a)(b)

Non Responsive

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# WEEKLY SNAPSHOT 

December 18, 2017
Non Responsive

Non Responsive

Non Responsive

## Darlyn Walker

## From:

Sent:
To:
Cc:

Subject:
Attachments:

## Pat Gartner

Monday, December 18, 2017 11:36 AM
Diana Hawryluk; Kim Onrait; Byron Werry; JP Cullen
Lorrie Snook; Pat Hanley; Darlyn Walker; Toriann Nabe; June Schultz; Trevor Black; Maureen MacCuish; Patti Grant
FW: 2018 Budget Book Narrative Review - Due Friday December 15
2018 Budget Book Template - Department Overview(ELT) December 7.docx

Good morning. Please find below and attached the details from my December 8 email with respect to the Budget Narrative review. Your response was due to Patti Grant last Friday Nov 15 at noon. We have not seen a response from you.

- If you have responded and we have missed it, please let Patti Grant know when you sent the document back to us.
- If you have not responded please return your edits to Patti Grant as quickly as possible. Our overall timelines depend on everyone meeting the deadlines.
- If you are going to be later than today please let Patti and I both know so that we can develop a contingency plan.

Thanks

## Pat

Pat Gartner
Senior Program Manager
Corporate Services
P: 306.537.6772
E: pgartner@regina.ca
Regina.ca

裡GiNA


## From: Pat Gartner

Sent: December-08-17 8:58 AM
To: ELT [ELT@regina.ca](mailto:ELT@regina.ca)
Cc: ELT Admins [eltadmins@regina.ca](mailto:eltadmins@regina.ca); Trevor Black[TBLACK@regina.ca](mailto:TBLACK@regina.ca); Maureen MacCuish
[MMACCUIS@regina.ca](mailto:MMACCUIS@regina.ca)
Subject: 2018 Budget Book Narrative Review - Due Friday December 15
Please review the departments and capital expenses you are responsible for and check for any factual inaccuracies in the attached document. Your feedback is required no later than noon, Friday, December 15. Our goal is for the book to be complete before year end so that we can focus on key messages and communication tactics in January.
16(1)(a)(b)

Thanks very much. Please contact Maureen or Trevor with questions or concerns and return your edits to Patti Grant.

## Pat

## Pat Gartner

Senior Program Manager
Corporate Services
P: 306.537.6772
E: pgartner@regina.ca
Regina.ca
Cl


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Non Responsive
$16(1)(a)(b), 17(1)(d)(e)$

Non Responsive

This page and 47 other pages were removed as non-responsive Non Responsive

## Darlyn Walker

|  |  |
| :--- | :--- |
| From: | Pat Hanley |
| Sent: | Monday, December 18, 2017 10:16 AM |
| To: | ELT |
| Cc: | ELT Admins |
| Subject: | RE: 2017-12-18 Speaker List.doc |
| Attachments: | 2017-12-18 Speaker List.doc |

Please see attached revised list.

Thank you,

Pat Hanley
Administrative Assistant
City Services
P: 306.777.7107
E: phanley@regina.ca
Regina.ca

From: Pat Hanley
Sent: Monday, December 18, 2017 9:12 AM
To: ELT [ELT@regina.ca](mailto:ELT@regina.ca)
Cc: ELT Admins [eltadmins@regina.ca](mailto:eltadmins@regina.ca)
Subject: 2017-12-18 Speaker List.doc

Good morning,

Please see attached speakers list for tonight's Council Meeting. Please contact me if there are any changes.

Thank you,

Pat Hanley
Administrative Assistant
City Services
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E: phanley@regina.ca
Regina.ca


REGINA

## CITY COUNCIL

December 18, 2017
Administration Speakers

Regina Planning Commission: Zoning Bylaw Amendment (17-Z-11) Chuka Creek Business Park Phase I Diana Hawryluk, Louise Folk, Fred Searle

Regina Planning Commission: Discretionary Use Application (17-DU-13) Repair Shop in MAC Zone 2410 E Victoria Ave

Diana Hawryluk, Louise Folk, Fred Searle

Regina Planning Commission: Proposed Rosewood Park Concept Plan (City File No. 14CP05)
Diana Hawryluk, Shauna Bdzel, Geoff Brown

2018 Utility Operating and 2018-2022 Capital Budget
Barry Lacey, Karen Gasmo, Pat Wilson, June Schultz, Trevor Black

Buffalo Pound Transfer of Assets
Barry Lacey, June Schultz, Lorries Schmalenberg

Global Transportation Hub Authority - Municipal Servicing Agreement for Ongoing Operating Services Diana Hawryluk, Andrea McNeil-Wilson

Regina Wastewater Treatment Plant Upgrade Project - Project Update
Kim Onrait, Rob Court

2018 Citizen \& Organization Appointments to Committees
Jim Nicol

2018 Elected Official Committee Appointments
Jim Nicol

CR17-138

CR17-139 Lease of City Property at part of the NW 8-18-19 W2M to the Rural Municipality of Sherwood Barry Lacey, Rob Court, Keith Krawczyk
Advance Approval for Capital Projects, Community Investments Allocation and Housing Incentives Barry Lacey, June Schultz, Trevor Black

Regina Administration Bylaw Changes
Diana Hawryluk Deborah Bryden, Tanya Mills

## Darlyn Walker

| From: | Pat Hanley |
| :--- | :--- |
| Sent: | Monday, December 18, 2017 9:12 AM |
| To: | ELT |
| Cc: | ELT Admins |
| Subject: | $2017-12-18$ Speaker List.doc |
| Attachments: | $2017-12-18$ Speaker List.doc |

Good morning,

Please see attached speakers list for tonight's Council Meeting. Please contact me if there are any changes.

Thank you,

Pat Hanley
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E: phanley@regina.ca
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December 18, 2017
Administration Speakers

Regina Planning Commission: Zoning Bylaw Amendment (17-Z-11) Chuka Creek Business Park Phase I Diana Hawryluk, Louise Folk, Fred Searle

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Barry Lacey, June Schultz, Trevor Black

CR17-139

CR17-140 Regina Administration Bylaw Changes
Diana Hawryluk Deborah Bryden, Tanya Mills

## From:

Sent:
To:

## Desirae Bernreuther

Monday, December 18, 2017 8:03 AM
Alan Clay; Alicia Baniulis; Alicia Knapik; Aman Gill; Amarpreet Guliani; Andrea McNeilWilson; Angela Prawzick; Barry Lacey; Bonnie Mancinelli; Brad Bells; Brad McKenzie; Brent Rostad; Bruce Matthewson; Candace Giblett; Carolyn Kalim; Carrie Powell; Charlie Toman; Chris Fisher; Chris Sale; Chris Warren; clarke.westby@brown.ca; Darlyn Walker; Desirae Bernreuther; Elizabeth Henry; ELT; Emmaline Hill; Erin Navin; Faisal Kalim; Geoff Brown; Greg Kuntz; Helene Henning-Hill; lan Cantello; Ian Goeres; Ian Leblanc; Iryna Smela; Jamie Lewis; Janet Aird; Janine Daradich; Jason Weitzel; Jay Overend; Jeannette Lye; Jeff May; Jennifer Barrett; Jennifer MacDonald; Jeremy Fenton; Jill Hargrove; Joanne Kozlowski; John Difuntorum; Jordan Gasior; Jordan Reid; Karen Zypchyn; Kayla Kurcin; Kelsey Koshinsky; Kristina Shand; Kurtis Doney; Kyle Addison; Kym Bourdin; Larrah Olynyk; Lauren Miller; Laurie Shalley; Layne Jackson; Leah Goodwin; Lee Anne Harder; Les Malawski; Linda Brailean; Linda Huynh; Lisa Legault; Louise Folk; Luke Brossart; L.ynette Griffin; Maha Haider; Mark Sylvestre; Maureen MacCuish; Maureen Mann; Melissa Butler; Michael Cotcher; Michael Price; Michelle Lavallee; Mistee Foti; Nathan Luhning; Nathan Morrison; Nick Kazilis; Nicole Hoffart; Norman Kyle; Pamela Deck; Pat Hanley; Pat Wilson; Patrick Book; pkohl@evrazplace.com; Randy Ryba; Ray Allen (RALLEN@regina.ca); Ray Morgan; Rhonda Mailander; Rob Court; Roberta Engel; Rod Schmidt; Rohan Swaby; Ryan Kalenchuk; Ryan Pilon; Samira Faiz; Service_Regina Regina; Shanie Leugner; Sharon Kasperski; Shauna Bzdel; Sheila Harmatiuk; Steve Bagley; Steve Eger; Sunjay Mathuria; Thomas Moore; Tom O'Connell; Veronica Schroder; Yves Richard Subject: Media Wrap December 18

Holiday train


## Council

Regina city council is expected to vote on the two per cent hike in utility rates Monday night.
This comes after city administration released the proposed 2018 utility budget earlier this month, which showed a potential $\$ 132.8$ million in revenue from the rate increase.
The funds generated would go towards infrastructure renewal, to pay off debt and to add to the General Utility Fund Reserve.
http://www.cime.com/2017/12/18/regina-city-council-to-vote-on-2-hike-in-utility-rates/

## Photo speed enforcement

SGI says it is undertaking a comprehensive evaluation of the photo speed enforcement project.
The 2 year pilot project, which included some school zones, also targetted Circle Drive in Saskatoon, Ring Road in Regina and specific areas in Moose jaw, and kicked off in late 2014.
http://www.620ckrm.com/2017/12/18/151913/

## Idle no more flash mob

It's been five years since the the first Idle No More flash mob danced their way around the Cornwall Centre mall in Regina.
A flash mob filled the downtown shopping centre once again on Sunday, except this time members were dancing to call for the immediate adoption and implementation of Bill C-262.
http://www.cbc.ca/news/canada/saskatchewan/idle-no-more-flash-mob-1.4453652

## Sask Party candidates

As the race to fill Brad Wall's shoes as the leader of the Saskatchewan Party, and premier of the province, approaches its final month, CBC is compiling a roundup of where candidates stand on key issues.
http://www.cbc.ca/news/canada/saskatchewan/sask-party-candidates-important-issues-1.4452860

## Bypass work

Regina is well known for being flat but there's something new on the prairie landscape. Excavation work for the Regina Bypass Highway Project has created several massive craters. Now, buyers are being sought who want to make something from a hole in the ground.
https://regina.ctvnews.ca/buvers-wanted-to-fill-craters-from-excavation-work-1.3725349

## Leader Post

Council
Prince Albert Herald to be sold

## City urged to be ready for selfdriving cars

- Regina Leader-Post
- 18 Dec 2017
- ARTHUR WHITE-CRUMMEY awhite-crummey@postmedia.com @arthurwhiteLP

A city councillor thinks Regina should brace itself for a future of self-driving cars, and he's bringing his vision to Monday's council meeting.

Coun. Mike O'Donnell says Regina is "lagging" on embracing the technology. He's proposing a motion to get city administration to study how autonomous, connected and electric vehicles will affect the city when they start rolling out on Regina's streets.
"I believe our neighbourhoods will look different," he said. "The scale we build roads and so on right now may be a dinosaur in the future."

When residents can call up a fleet of self-driving cars on their smartphones, O'Donnell imagines, they'll probably be less likely to own a car. That could change the way administration lays out its transportation system, or the way land is used in new subdivisions.
"Here's the reason I'm pursuing this: It may affect the development of a city," he said. "Do we need parking on residential streets if people no longer own a vehicle? Do we need double-car garages attached to homes?"

Those new vehicles could well be electric, he added, and the city should think about responding with a network of charging stations.

O'Donnell's latest insights come from a National League of Cities conference he attended last month in Charlotte, N.C., where American municipal officials gathered to discuss how they'll react to those technologies.

There, he learned about connected vehicles, which can communicate with each other to provide advance warning of road conditions, pedestrians or congestion. He thinks technologies like that could make Regina's roads safer and increase fuel efficiency.

We don't yet know how self-driving vehicles will interact with public transit, O'Donnell said. In fact, there's a lot we don't know. That's why he wants administration to come back with a report by 2019.

## COUNCIL TO VOTE ON GTH AGREEMENT

The Global Transportation Hub uses Regina water and sewers. As it grows, it will put increasing pressure on the city's transportation network. City council is set to vote on how much the GTH will have to pony up as a result.

Administration has already worked out an agreement. According to the terms, the Global Transportation Hub Authority (GTHA) will compensate Regina for its impact on city roads by paying five per cent of the property taxes it collects. Based on 2016 tax revenue of $\$ 1.9$ million, that would mean about $\$ 95,000$ for Regina. But administration is counting on higher transfers as the GTH grows.

The authority will also pay 1.5 per cent of its taxes for administration costs. For water and sewage, the city will treat the GTHA just like any other customer.

Council's executive committee endorsed the agreement on Wednesday. Now, city council will decide whether to grant administration the authority to finalize the terms.

In Wednesday's meeting, Coun. Bob Hawkins seemed worried about the GTH's stability, and what it could mean for the city.
"What happens to this agreement if the GTH goes insolvent?" he asked.

The terms are clear enough on that. If the GTH goes under, or is subject to any change in ownership, the agreement is off. Otherwise, it's good until 2040.

## LEVIES TO BE CUT FOR INDUSTRY DEVELOPMENT

City council is set to grant a break to industrial development, in the form of a two-thirds cut to development levies.

The city charges service agreement fees and development levies on new builds. It's a way to cover the cost of the expanded infrastructure required to serve development. Growth, the theory goes, should pay for itself.

Industrial development has long paid the same charges as commercial and residential structures - but that's set to come to an end. Industry will pay only one third of the standard $\$ 442,000$ per hectare rate.

Last month, council passed a policy to that effect. Monday, they'll vote on a similar amendment to the development levy bylaw. According to the city's executive director of planning and development, the move recognizes that industry uses less city services for every hectare, compared to housing and retail.
"It will definitely help incentivize industrial development," said Diana Hawryluk. "When they had to pay the full rate it was a hindrance."

Stu Niebergall, president of the Regina \& Region Home Builder's Association, said he supports the move, even though residential developers will have to pick up some of the loss. He said it will create jobs, which could help heat up the city's housing market.
"We're better off to absorb some of that cost in the residential sector, so the industrial side can be competitive," he said.

## Daily Herald employees buy Prince Albert newspaper

Daily Herald will continue to provide vital coverage of local issues and events

- Regina Leader-Post
- 18 Dec 2017
- MORGAN MODJESKI - With files from The Canadian Press mmodjeski@postmedia.com Twitter.com/MorganM_SP

A plan to save the Prince Albert Daily Herald through the sale of the paper to its employees has the support of the city's top elected official.

Prince Albert Mayor Greg Dionne said he's excited by the deal between Star News Publishing and the newspaper's employees, which will see staff take control of the paper.
"We're the third-largest city in the province and I do believe print media is an important part of any community, because at the end of the day, besides the (millennials), lots of people don't have computers," he said. "Lots of people don't have iPhones - especially in the North - so they rely on all sorts of media to get the news out."

Dionne said he feels the new owners have a good understanding of issues and news that matter in the community, so when a news story emerges, they'll be able to provide the history and background residents need to understand an issue.

The newspaper's history reaches back to 1884, when it started publishing as a weekly, the Prince Albert Advocate. In 2016, the Daily Herald was sold to Star News Publishing by Transcontinental as part of a deal that included close to a dozen other papers, commercial printing equipment and a book business.

Details of the sale, which was announced Friday, were not made available. Alongside 10 full-time employees in the office, the Daily Herald also employs roughly 95 contract and part-time staff.

Rumours the Daily Herald was set to close started to circulate after its sister paper, the Moose Jaw Times-Herald, closed its doors in early December, after 128 years of publishing.

Roger Holmes, president of Star News, has previously told CBC he was preparing to leave the Saskatchewan market. On Sunday, he confirmed Star News Publishing had found a tentative buyer for the Oxbow-Carnduff Herald-Gazette and would be closing the Waterfront Regional Star.

The Grenfell Sun, Broadview Express and Southwest Booster have been sold, Holmes confirmed, noting Star News closed the South Central Star on Nov. 16 after being unable to find a local buyer.

Dionne said he was surprised by the closure of the Moose Jaw Times-Herald, and congratulated the Daily Herald's staff on the deal and for "saving our paper."

He said having multiple media outlets in a city is important, as it allows residents to get several different perspectives on an issue.
"They get the message out to the community," he said. "As a politician, whether it's good or bad, we have to get the message out and the more multimedia that we have to do that task, I think we're a better community."

When reached by phone Sunday, Herald publisher Donna Pfeil said all of the employees will have "their own part to play" at the paper as it moves forward with the deal.
"They love their job and they're passionate about it," she said.
Peter Lozinski, the paper's managing editor, said community members have already started expressing their support as news of the sale spread quickly on social media - and he expects to hear from more people Monday.
"We knew people would like the news. I don't think we anticipated just how far-reaching it would go," he said. "It's been a little crazy - in a good way."

Coun. Terra Lennox-Zepp, who represents Ward 2 where the Daily Herald is located, said in an emailed statement that residents of Prince Albert rely on the paper for news coverage. It would have been "extremely damaging for our local democracy to lose this important news source," she said.
"I am very pleased that the local paper will be continuing operations and believe that the new local ownership group shows confidence in Prince Albert," she said in the statement.

A timeline of when the Daily Herald sale will be finalized was not available on Sunday.
We knew people would like the news. I don't think we anticipated just how far-reaching it would go.
Media relations has access to the following stories.

Outlet: CFRE-TV (Global Television Regina)
Title/Program: NEWS HOUR FINAL
Media Group: Broadcast
Media Type: Television Station
18(1)(b)(c)

Extract: A NEW REPORT ON THE APPROVAL RATINGS OF THE TWO MAYORS IN SASKATCHEWAN'S TWO BIGGEST CITIES WAS RELEASED TODAY. IN REGINA, A THIRD OF THE PEOPLE SURVEYED MAYOR MICHAEL FOUGERE AND SAY HE'S DOING A GOOD JOB, $32 \%$ THINK HE IS DOING FAIR, AND $17 \%$ SAY HE IS DOING POORLY.

Link to Video

Outlet: CJME-AM
Title/Program: MORNING SHOW 3
Media Group: Broadcast
Media Type: AM Radio Station
18(1)(b)(c)

Extract: ALBERTA SAYS SASKATCHEWAN HAS IMPOSED AN IMMEDIATE BAN ON OUT ALL ALBERTA LICENSE PLATES, AT SASKATCHEWAN GOVERNMENT JOB SITES. ALBERTA'S ECONOMIC DEVELOPMENT MINISTER, DERON BILOUS, SAYS SASKATCHEWAN WAS ORIGINALLY GOING TO PUT THE BAN IN PLACE ON FUTURE CONSTRUCTION PROJECTS. HE SAYS HE SPOKE WITH THE CABINET MINISTERS IN SASKATCHEWAN, BUT COULDN'T GET A STRAIGHT ANSWER. THE BAN DOES NOT INCLUDE CURRENT JOBS LIKE THE REGINA BYPASS. "DERON BILOUS", ALBERTA ECONOMIC DEVELOPMENT MINISTER.

Link to Video

## Outlet: CJME-AM

Title/Program: JOHN GORMLEY LIVE (1)
Media Group: Broadcast
Media Type: AM Radio Station
18(1)(b)(c)

[^2]Link to Video

Outiet: CJME-AM
Title/Program: JOHN GORMLEY LIVE (2)
Media Group: Broadcast
Media Type: AM Radio Station
18(1)(b)(c)

Extract: ALBERTA SAYS SASKATCHEWAN HAS IMPOSED AN IMMEDIATE BAN ON ALL ALBERTA LICENSE PLATES AT SASKATCHEWAN GOVERNMENT JOB SITES. ALBERTA'S ECONOMIC DEVELOPMENT MINISTER "DERON BILOUS" SAYS ORIGINALL.Y THE BAN WAS ONLY GOING TO AFFECT FUTURE SITES. HE SAYS ALBERTA WILL FIGHT THE BAN. SASKATCHEWAN SAID THIS MORNING THAT THE BAN APPLIED ONLY TO FUTURE HIGHWAY PROJECTS AND NOT CURRENT JOBS LIKE THE REGINA BYPASS.

Link to Video

Outlet: CKOM-AM
Title/Program: BRENT LOUCKS SHOW 5
Media Group: Broadcast
Media Type: AM Radio Station
18(1)(b)(c)

Extract: ALBERTA SAYS IT WILL SOON TAKE ACTION IN IT'S ESCALATING FIGHT WITH SASKATCHEWAN, OVER THE BAN ON ALBERTA LICENSE PLATES AT SASKATCHEWAN JOB SITES. ALBERTA'S ECONOMIC DEVELOPMENT MINISTER SAYS UNLESS SASKATCHEWAN RELENTS HE WILL LODGE A FORMAL APPLICATION UNDER THE NEW WEST PARTNERSHIP. HE SAYS SASKATCHEWAN'S LICENSE PLATE BAN IS A CLEAR VIOLATION OF THE AGREEMENT, THAT CALLS FOR A BARRIER FREE INTER PROVINCIAL MARKET. THIS BAN APPLIES ONLY TO FUTURE HIGHWAYS PROJECTS AND DOES NOT INCLUDE CURRENT JOBS LIKE
THE REGINA BYPASS.

Link to Video

Outlet: CJME-AM
Title/Program: JOHN GORMLEY LIVE (3)
Media Group: Broadcast
Media Type: AM Radio Station
18(1)(b)(c)

Extract: ALBERTA SAYS SASKATCHEWAN HAS IMPOSED AN IMMEDIATE BAN ON ALL ALBERTA LICENSE PLATES AT SASKATCHEWAN GOVERNMENT JOB SITES. [REGINA BYPASS]

Link to Video

## Outlet: CKCK-TV

Title/Program: NEWS AT NOON
Media Group: Broadcast
Media Type: Television Station
18(1)(b)(c)


#### Abstract

Extract: IT IS CERTAINLY A DIFFERENT MODE OF TRANSPORTATION BUT RIDING THE BUS IN REGINA ALSO COMES WITH A GIFT THIS HOLIDAY SEASON. THE CITY OF REGINA ARE TEAMING UP WITH ROCCO RADIO TO GIVE THE GIFT OF FREE TRANSIT. JUMP ON ANY CITY OF REGINA BUS FROM DECEMBER 15TH TO DECEMBER 17 TH AND THE COST OF THE RIDE IS COVERED.


Link to Video

Outlet: CKOM-AM
Title/Program: SASKATCHEWAN AFTERNOON 2
Media Group: Broadcast
Media Type: AM Radio Station 18(1)(b)(c)

Extract: CHRISTMAS CAME EARLY FOR A GROUP OF REGINA KIDS YESTERDAY. FOR THE THIRD YEAR IN A ROW, THE REGINA POLICE SERVICE PARTNERED WITH THE CORNWALL CENTRE TO PROVIDE KIDS THE OPPORTUNITY TO GO ON A SHOPPING SPREE FOR CHRISTMAS. OUR REPORETER "JESSICA GOOSE" TAGGED ALONG WITH ONE VERY DETERMINED LITTLE SHOPPER. "MARCUS WALLINGTON" IS A VERY DETERMINED SHOPPER. TWENTY KIDS ARE TREATED TO A TWO HUNDRED DOLLAR SHOPPING SPREE, A NEW PAIR OF JEANS FROM THE GAP AND A PAIR OF MITTENS FROM THE BAY. "CST. MITCH WEED (SP?)", REGINA POLICE SERVICE

Link to Video

Outlet: GFRE-TV (Global Television Regina)
Title/Program: GLOBAL NEWS (EARLY)
Media Group: Broadcast
Media Type: Television Station
18(1)(b)(c)

Extract: A NEW REPORT RELEASED TODAY BY INSIGHTRIX RESEARCH SAYS A THIRD OF THE PEOPLE SURVEYED THINK REGINA MAYOR MICHAEL FOUGERE IS DOING A GOOD JOB. THE SURVEY WAS CONDUCTED EARLIER THIS MONTH.

Link to Video

Outlet: CFSK-TV (Global Television Saskatoon)
Title/Program: NEWS HOUR FINAL

Media Group: Broadcast
Media Type: Television Station
18(1)(b)(c)

Extract: A NEW REPORT ON THE APPROVAL RATINGS OF THE TWO MAYORS IN SASKATCHEWAN'S TWO BIGGEST CITIES WAS RELEASED TODAY. IN REGINA, A THIRD OF THE PEOPLE SURVEYED THINK MAYOR MICHAEL FOUGERE IS DOING A GOOD JOB. $32 \%$ THINK HE'S DOING FAIR. AND 17\% SAY HE'S DOING POORLY.

Link to Video

Outlet: CKCK-TV
Title/Program: NEWS AT 11:30
Media Group: Broadcast
Media Type: Television Station 18(1)(b)(c)

Extract: RADIO REGINA AND THE CITY OF REGINA ARE TEAMING UP TO GIVE THE GIFT OF FREE TRANSIT. JUMP ON ANY CITY OF REGINA BUS FROM DECEMBER 15TH TO DECEMBER 17 TH AND THE COST OF THE RIDE IS COVERED. IF YOU ARE ABLE TO DROP COINS IF THE BOX FOR CHARITY, ALL PROCEEDS GO TO THE SALVATION ARMY AND THE REGINA FOOD BANK, "MICHAEL FOUGERE", MAYOR. "STEVE COMPTON", REGINA FOOD BANK. "VAL WIKS", SALVATION ARMY.

Link to Video

Outlet: CFSK-TV (Global Television Saskatoon)<br>Title/Program: MORNING NEWS 06:00<br>Media Group: Broadcast<br>Media Type: Television Station<br>18(1)(b)(c)

Extract: A POLL BY INSIGHTRIX EARLIER THIS MONTH GIVES HIGH MARKS TO SASKATCHEWAN'S MAYORS. FORTY-
FOUR PERCENT THOUGHT SASKATOON'S MAYOR WAS DOING EITHER A GOOD OR EXCELLLENT JOB. MEANWHILE, A THIRD OF THOSE SURVEYED THINK REGINA MAYOR MICHAEL FOUGERE IS DOING A GOOD JOB.

Link to Video

Outlet: CFRE-TV (Global Television Regina)
Title/Program: MORNING NEWS 07:00
Media Group: Broadcast
Media Type: Television Station
18(1)(b)(c)

Extract: REPORT ON THE APPROVAL RATING OF THE MAYORS IN SASKATCHEWAN'S TWO BIGGEST CITIES IS OUT. IN REGINA A THIRD OF THE PEOPLE SURVEYED THINK MAYOR MICHAEL FOUGERE IS DOING A GOOD JOB. 17 SAY HE'S DOING POORLY.

Link to Video

Outlet: CFRE-TV (Global Television Regina)
Title/Program: MORNING NEWS 08:00
Media Group: Broadcast
Media Type: Television Station
18(1)(b)(c)

Extract: A NEW REPORT ON THE APPROVAL RATINGS OF THE TWO MAYORS IN SASKATCHEWAN'S TWO BIGGEST CITIES IS OUT. IN REGINA, A THIRD OF THE PEOPLE SURVEYED THINK MAYOR MICHAEL FOUGERE IS IS DOING A GOOD JOB, $23 \%$ THINK HE'S DOING FAIR, AND 17\% THINK HE'S DOING POORLY. SASKATOON'S MAYOR ARE EVEN BETTER.

Link to Video

## Municipal Issues (P)

Outlet: Leader Post
Title/Program: Shelter aims to empower, support
Media Group: Print
Media Type: Daily Newspaper
Publication Date: 2017-12-16
Byline: ROB VANSTONE
18(1)(b)(c)

Extract: CHRISTMAS CHEER FUND SHELTER AIMS TO EMPOWER, SUPPORT TRANSITION HOUSE OFFERS HOPE TO WOMEN AND CHILDREN ROB VANSTONE IT IS A TRANQUIL AFTERNOON AT REGINA TRANSITION HOUSE. A RELAXED INTERVIEW WITH STEPHANIE TAYLOR-WHO IS COMPLETING HER FIRST YEAR AS EXECUTIVE DIRECTOR OF THE WOMEN'S SHELTER - IS MOMENTARILY INSPECTED BY A FAMILIAR SQUIRREL WHO PEERS THROUGH A WINDOW. THE PHONE RINGS. TAYLOR HAS TO TAKE THE CALL. THE FREEZER IS MALFUNCTIONING AT THE WELL-EQUIPPED, WELCOMING SHELTER. TWELVE TURKEYS, WHICH WILL BE SERVED TO WOMEN AND CHILDREN AT THE SHELTER OVER THE HOLIDAY SEASON, WILL SOON ARRIVE. THE REFRIGERATION ISSUE MUST BE RESOLVED SOON.

Link to Image

Outlet: Leader Post
Title/Program: City urged to prepare for self-driving vehicles
Media Group: Print
Media Type: Daily Newspaper
Publication Date: 2017-12-18
Byline: ARTHUR WHITE-CRUMMEY

Extract: ARTHUR WHITE-CRUMMEY A CITY COUNCILLOR THINKS REGINA SHOULD BRACE ITSELF FOR A FUTURE OF SELF-DRIVING CARS, AND HE'S BRINGING HIS VISION TO MONDAY'S COUNCIL MEETING. COUN. MIKE O'DONNELL SAYS REGINA IS "LAGGING" ON EMBRACING THE TECHNOLOGY. HE'S PROPOSING A MOTION TO GET CITY ADMINISTRATION TO STUDY HOW AUTONOMOUS, CONNECTED AND ELECTRIC VEHICLES WILL AFFECT THE CITY WHEN THEY START ROLLING OUT ON REGINA'S STREETS. "I BELIEVE OUR NEIGHBOURHOODS WILL LOOK DIFFERENT," HE SAID. "THE SCALE WE BUILD ROADS AND SO ON RIGHT NOW MAY BE A DINOSAUR IN THE FUTURE." WHEN RESIDENTS CAN CALL UP A FLEET OF SELF-DRIVING CARS ON THEIR SMARTPHONES, O'DONNELL IMAGINES, THEY'LL PROBABLY BE LESS LIKELY TO OWN A CAR. THAT COULD CHANGE THE WAY ADMINISTRATION LAYS OUT ITS TRANSPORTATION SYSTEM, OR THE WAY LAND IS USED IN NEW SUBDIVISIONS.

Link to Image.

## Outlet: Leader Post

Titte/Program: Battling for her people
Media Group: Print
Media Type: Daily Newspaper
Publication Date: 2017-12-18
Byline: Unspecified
18(1)(b)(c)

Extract: PARISIAN PASSIONATE ABOUT DEFENDING FIRST NATIONS IN THE SPIRIT OF THE REVERED EAGLE, DELORA PARISIAN IS PASSIONATE ABOUT PROTECTING AND DEFENDING HER FIRST NATIONS AND METIS COMMUNITY. "I'VE BEEN TO FUNERALS WHERE WEE LITTLE BABIES HAVE PASSED AWAY IN FOSTER CARE AND IVE SEEN THEM BRUISED AND BLEEDING ...ORSEENKIDS APPREHENDED WHEN THEY SHOULDN'T HAVE BEEN," PARISIAN SAYS. THAT SICKENS THE EXECUTIVE DIRECTOR OF EAGLE HEART CENTRE, FORMERLY KNOWN AS THE ABORIGINAL FAMILY SERVICE CENTRE. THE CENTRE'S NEW LOGO FEATURES AN EAGLE PROTECTIVELY WRAPPING ITS WINGS AROUND THE FAMILY. "THE EAGLE HAS VISION, IT FLIES CLOSE TO OUR GREATOR, IT LOOKS AFTER ITS YOUNG - IT NOURISHES THEM, FEEDS THEM AND THEN LETS THEM GO WHEN THEY'RE READY TO GO," PARISIAN SAYS.

Link to Image

Outlet: Leader Post
Title/Program: Shelter aims to empower, support
Media Group: Print
Media Type: Daily Newspaper
Publication Date: 2017-12-16
Byline: ROB VANSTONE
18(1)(b)(c)

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Link to Image

Outlet: Leader Post
Title/Program: Battling for her people
Media Group: Print
Media Type: Daily Newspaper
Publication Date: 2017-12-18
Byline: Unspecified
18(1)(b)(c)

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Link to Image

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REGNA

## Darlyn Walker

From:
Sent:
To:
Subject:

Attachments:

Jayne Krueger
Monday, December 18, 2017 11:43 AM
Naomi Griffin; Byron Werry
FW: Regina WWTP - 30 Day Performance Test Update (2017.12.17) - Day 31 - test completed - revised start Nov 17
Non Responsive

Non Responsive
2017.12.17 - Performance Testing Data.xlsx

Good Morning,
Non Responsive

Jayne
Jayne C. Krueger
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REGINA

City of Regta

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This page and the following 37 pages were removed as non responsive.

If GTHlift station piping changed to pre-valve chamber. GTHift gtation flow being fed to plant with raw wastewater


FFlow from GTH diverted to Lagoon 2A

$$
\mathrm{B}!
$$

B2 CA $\quad \mathrm{C}$
CB
ce
CD : CE $\qquad$ co
CH Cl
c.

CK
Cl
CN
co $\qquad$ CR
c8 $\qquad$ CU $\qquad$ CW Cx CY

63
1 DA
DE DC $\qquad$ DE DF $\qquad$
$\qquad$ D $\times$ 며

| Final Effluent frem |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Haeh |  |  |  |  |  |  |  |  |  |  | SRC (tralicied d Preliminary) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Total Flow fromiM |  |
| $\underset{(T B O \operatorname{man})}{\text { CBOD }}$ | $\begin{aligned} & \text { Totat-p } \\ & \text { (cep75) } \end{aligned}$ | Ortho- | TKR |  |  | Niarst | Werits | W0x |  |  | Ts\% | vss | fss |  |  |  | Totap tra | viH3 | UnW\% |  | Witroces |  | $\begin{aligned} & \text { Towe } \\ & \text { Colifor } \\ & \text { III } \end{aligned}$ | ptit | $\begin{aligned} & \text { Totol } \\ & \text { Alosinit } \\ & y \end{aligned}$ | $\begin{aligned} & \text { Bicarbo } \\ & \text { note } \end{aligned}$ | $\begin{aligned} & \text { Catbo } \\ & \text { ante } \end{aligned}$ | $\begin{aligned} & \text { Hydrov: Palkall } \\ & \text { ido nify } \end{aligned}$ | F2 <br> (cio- <br> cta <br> uq H |  | $\begin{gathered} \mathrm{P4} \\ \text { C34- } \\ \text { C504 } \\ \text { cght } \end{gathered}$ |  |  |
| 3.4 | 0.34 | <0.03 | 12.1 | ${ }^{6.82}$ | 0.04 |  |  | 5.01 | 18.1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 16.108 | 67.2 |
| 3.3 | 0.32 | <0.03 | 10.4 | 8.27 | 0.043 | 4.05 | 1.1 | 5.15 | 15.6 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 15.632 | 65.2 |
| 3.1 | 0.33 | <0.03 | 10.9 | 7.88 | 0.049 | 3.82 | 0.99 | 4.71 | 15.6 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | $14.90 \%$ | 6 6\% 0 |
| 3.0 | 0.37 | <0.08 | ${ }^{11.5}$ | 8.88 | 0.073 | 3.63 | 1.01 | 4.64 | 16.1 | 194 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 78.1 |
| 3.7 3.7 | 0.41 0.41 | $\stackrel{0.08}{<0.08}$ | 13.9 15.7 | 9.96 11.4 | 0.065 0.059 | 3.56 32 | 0.96 102 | 4.54 4.22 | 10.4 19.9 | 206 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 72.1 69.7 |
| 2.7 | 0.44 |  | 14.7 | 9.35 | ${ }_{0}^{0.051}$ |  |  | 4.57 | ${ }_{19.3}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 69.7 68.0 |
| 3.4 | 0.49 |  | 14.2 | 10.1 | 0.055 |  |  | 8.11 | 20.3 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 65.5 |
| 4.3 | 0.46 | <0.03 | 12.8 | 8.69 | 0.045 | 3.87 | 0.15 | 5.02 | 17.9 | 198 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 69.9 |
| 4.4 3.5 | 0.50 0.39 | $<0.03$ $<0.08$ | 12.8 11.7 | 8.85 8.16 | 0.049 0.039 | 4.08 459 | 1.14 1.17 | 5.22 5.76 | 17.9 175 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 69.2 609 |
| 3.5 4.4 | 0.39 | ${ }^{<10.08}$ | ${ }^{11.7} 1.8$ | 6.16 9.4 | ${ }^{0} 0.0385$ | 4.59 5.02 | 1.17 1.14 | ${ }^{5.76}$ | 17.5 19.8 | 190 |  |  |  |  |  |  |  |  |  |  | 1 |  |  |  |  |  |  |  |  |  |  |  | 68.9 |
| 4.1 | 0.63 | <0.08 | 12.9 | 11.0 | 0.075 | 4.30 | 1.10 | 5.40 | 24.3 | 204 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 4.1 | 0.52 |  | 16.8 | 11.1 | 0.083 |  |  | 4.47 | 21.3 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 4.9 | 0.51 |  | 16.7 | 30.2 | 0.057 |  |  | 4.67 | 21.4 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 3.6 | 0.45 | ${ }^{\text {< }} 0.08$ | 15.8 | 9.08 | 0.083 | 4.22 | 0.89 | 5.11 | 20.2 | 205 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 4.0 3.5 | 0.51 0.41 0.41 | <0.05 | 12.8 10.6 | 6.73 5 5.93 | 0.050 0.024 0 | ${ }^{4.86}$ | 1.01 | 5.57 8.02 | 16.2 16.6 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 3.5 3.9 | 0.41 0.44 | $\langle 0.03$ $\langle 0.08$ | 10.6 10.8 | 5.93 5.93 | 0.024 0.041 | 5.12 5.73 | 0.9 0.67 | 6.02 6.60 | 16.6 <br> 18.4 <br> 18 | 191 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 4.0 | 0.43 | <0.03 | 11.1 | 6.31 | 0.043 | 4.95 | 0.7 | 5.65 | 16.8 | 190 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Flow frome | TH diverted to La |
| 3.2 | ${ }^{0.46}$ |  | $\stackrel{128}{ }$ | ${ }_{-}^{7.66}$ | $\stackrel{0.055}{ }$ |  |  | 6.20 | 18.5 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |


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[^2]:    Extract: THE SASKATCHEWAN GOVERNMENT NETS $\$ 29$ MILLION IN STC SALE. MINISTER "JOE HARGRAVE" SAID PART OF THE CONTRACTS BETWEEN BUYER AND SELLER KEEPS THAT INFORMATION PRIVATE.THE REGINA BUS DEPOT WAS PURCHASED BY THE CITY FOR THE REGINA POLICE SERVICE

