

# **2019 Council Approved General/Utility Operating and Capital Budget**

## **Summary**

At the December 10 & 11, 2018 City Council meeting, the 2019 General/Utility Operating Budget as well as the 2019 to 2023 General/Utility Capital Plans were debated and approved. Twenty seven delegations presented on a variety of issues. This document highlights the changes to the 2019 Budget as a result of the Council decisions and approval of the mill rate increase of 4.33% (including 1% dedicated to the Residential Road Improvement Plan).

Minutes of the meeting may be found at:

<http://reginask.iqm2.com/Citizens/FileOpen.aspx?Type=12&ID=2410&Inline=True>

## **Decisions**

- 1) Approved changes to reduce the 2019 mill rate:
  - a) (\$500,000) realized due to tax funded fuel savings.
  - b) (\$500,000) reduction to the Street Infrastructure Renewal Program (Capital Program) funded by the current tax levy.
  - c) (\$200,000) due to tax funded savings found by the Management Review Process resulting in changes to the Staff Complement (FTE).
  - d) (\$300,000) realized due to the utilization of the 2018 surplus to reduce tax funded one-time expenditures for 2019:
    - (\$100,000) Banking Services Request for Proposal Process;
    - (\$50,000) for Regina.ca Advertising and media costs;
    - (\$50,000) for 2019 Volleyball Canada National Championships;
    - (\$100,000) for the Fire Master Plan Consultant.
  
- 2) Approved changes that increase the 2019 mill rate:
  - a) \$200,000 for the Social Development Stream of the Community Investment Grant Program (tax funded).
  - b) \$49,000 for ongoing tax funded operating costs to clear snow for 26.9 KM of additional park pathways which resulted in changes to the staff complement (FTE). Plus an additional one-time expense of \$136,000 for fleet equipment to clear the pathways (Capital Project) funded by the Fleet Replacement Reserve.
  - c) \$300,000 for the reinstatement of the Condo Waste Rebate Program (tax funded).
  - d) \$41,600 for 2019 and 2020 tax funded exemptions to Non-Profit Day Care Centres.
  
- 3) The approved change to remove parking meters near the General Hospital does not impact the 2019 mill rate as the removal of capital costs (\$60,000) for the implementation of the meters was offset by the removal of operating revenue anticipated from the meters.

## 2019 Council Approved General/Utility Operating and Capital Budget

### Page 16 General Fund Revenues:

Revenue (\$000s)	2016 Actuals	2017 Actuals	2018 Budget	2018 Forecast (Sept)	2019 Budget	Budget Change	
						Dollar Change	Per Cent Change
<b>General Fund</b>							
Taxation	206,340.2	223,634.1	234,768.4	235,045.4	<b>249,275.7</b>	14,507.3	6.2
Government Grants	45,161.8	46,010.7	41,134.3	41,921.7	<b>42,051.3</b>	917.0	2.2
Licenses & Levies	13,908.4	14,612.9	13,708.3	13,654.8	<b>13,807.2</b>	98.9	0.7
Fees & Charges	75,288.4	80,863.0	82,201.1	79,456.6	<b>83,243.4</b>	1,042.3	1.3
Other	78,230.2	64,797.6	61,192.5	55,949.0	<b>61,572.9</b>	380.4	0.6
<b>Civic Operational Total (General Fund)</b>	<b>418,928.9</b>	<b>429,918.4</b>	<b>433,004.6</b>	<b>426,027.6</b>	<b>449,950.5</b>	<b>16,945.8</b>	<b>3.9</b>
<b>Police Revenues</b>							
Police Total	9,788.1	9,676.1	9,880.6	9,880.6	<b>9,955.8</b>	75.2	0.8
<b>Total General Operating Revenues</b>	<b>428,717.1</b>	<b>439,594.5</b>	<b>442,885.2</b>	<b>435,908.2</b>	<b>459,906.3</b>	<b>17,021.0</b>	<b>3.8</b>

### Page 17 General Fund Expenditures:

Expenditures (\$000s)	2016 Actuals	2017 Actuals	2018 Budget	2018 Forecast (Sept)	2019 Budget	Budget Change	
						Dollar Change	Per Cent Change
<b>General Fund</b>							
Salaries & Benefits	157,078.1	157,226.1	166,563.9	158,137.4	<b>170,824.8</b>	4,260.9	2.6
Office & Administration	8,355.9	8,336.1	7,371.5	9,511.9	<b>7,961.1</b>	589.6	8.0
Training & Travel	1,771.5	1,141.2	2,259.4	1,758.7	<b>2,145.9</b>	(113.5)	(5.0)
Professional Services	25,442.3	25,350.9	28,299.5	27,533.3	<b>30,806.5</b>	2,507.0	8.9
Goods & Materials	6,302.8	5,911.8	6,153.1	6,093.0	<b>6,336.1</b>	183.0	3.0
Other Expenses	15,852.8	15,606.1	16,144.5	15,912.8	<b>16,868.4</b>	723.9	4.5
Intramunicipal	40,537.1	40,599.4	40,859.8	40,365.0	<b>42,901.2</b>	2,041.4	5.0
<b>Civic Operational Total (General Fund)</b>	<b>255,340.6</b>	<b>254,171.6</b>	<b>267,651.8</b>	<b>259,312.0</b>	<b>277,844.1</b>	<b>10,192.3</b>	<b>3.8</b>
Community Investments	10,670.7	10,109.6	11,699.6	11,304.6	<b>11,526.5</b>	(173.1)	(1.5)
Allocation to Capital	39,814.2	41,968.0	45,300.0	45,300.0	<b>48,326.0</b>	3,026.0	6.7
Debt Servicing	13,687.7	13,612.6	13,629.4	13,629.4	<b>13,629.4</b>	-	-
Transfers to Reserve Expenses	30,904.0	34,396.5	16,735.5	16,018.2	<b>16,120.2</b>	(615.3)	(3.7)
<b>Civic Other Expenditures (General Fund)</b>	<b>95,076.6</b>	<b>100,086.8</b>	<b>87,364.5</b>	<b>86,252.2</b>	<b>89,602.1</b>	<b>2,237.6</b>	<b>2.6</b>
<b>Total Civic Operating Expenditures</b>	<b>350,417.2</b>	<b>354,258.4</b>	<b>355,016.2</b>	<b>345,564.2</b>	<b>367,446.1</b>	<b>12,429.9</b>	<b>3.5</b>
<b>Police Expenditures</b>							
Police Total	81,469.8	85,336.1	87,845.1	87,869.0	<b>92,460.1</b>	4,615.0	5.3
<b>Total General Operating Expenditures</b>	<b>431,887.0</b>	<b>439,594.5</b>	<b>442,861.3</b>	<b>433,433.2</b>	<b>459,906.2</b>	<b>17,044.9</b>	<b>3.8</b>

## 2019 Council Approved General/Utility Operating and Capital Budget

### Page 18 Costing Fund Revenues:

Revenue (\$000s)	2016 Actuals	2017 Actuals	2018 Budget	2018 Forecast (Sept)	2019 Budget	Budget Change	
						Dollar Change	Per Cent Change
<b>Costing Fund</b>							
Fees & Charges	77,555.7	86,591.1	59,513.6	71,778.9	<b>60,362.2</b>	848.6	1.4
Other	478.9	106.4	161.0	417.0	<b>161.0</b>	-	-
<b>Total Costing Operating Revenues</b>	<b>78,034.6</b>	<b>86,697.5</b>	<b>59,674.6</b>	<b>72,195.9</b>	<b>60,523.2</b>	<b>848.6</b>	<b>1.4</b>

### Page 19 Costing Fund Expenditures:

Expenditures (\$000s)	2016 Actuals	2017 Actuals	2018 Budget	2018 Forecast (Sept)	2019 Budget	Budget Change	
						Dollar Change	Per Cent Change
<b>Costing Fund</b>							
Salaries & Benefits	23,062.8	24,132.4	14,729.2	15,914.7	<b>14,699.7</b>	(29.5)	(0.2)
Office & Administration	435.7	432.2	359.0	496.6	<b>327.9</b>	(31.1)	(8.7)
Training & Travel	91.6	46.9	141.2	79.3	<b>136.2</b>	(5.0)	(3.5)
Professional Services	5,882.6	5,532.4	5,411.3	5,762.9	<b>5,260.5</b>	(150.8)	(2.8)
Goods & Materials	21,892.3	21,790.5	24,811.1	23,658.6	<b>26,058.5</b>	1,247.4	5.0
Other Expenses	(2,026.4)	2,295.9	(4,827.6)	455.1	<b>1,087.1</b>	5,914.7	(122.5)
Intramunicipal	14,866.9	15,683.3	3,800.9	1,904.7	<b>(2,244.0)</b>	(6,044.9)	(159.0)
<b>Civic Operational Total (Costing Fund)</b>	<b>64,205.5</b>	<b>69,913.5</b>	<b>44,425.0</b>	<b>48,272.0</b>	<b>45,325.8</b>	<b>900.8</b>	<b>2.0</b>
Transfers to Reserve Expenses	13,829.1	16,783.9	15,249.5	21,382.8	<b>15,197.3</b>	(52.2)	(0.3)
<b>Civic Other Expenditures (Costing Fund)</b>	<b>13,829.1</b>	<b>16,783.9</b>	<b>15,249.5</b>	<b>21,382.8</b>	<b>15,197.3</b>	<b>(52.2)</b>	<b>(0.3)</b>
<b>Total Costing Expenditures (Costing Fund)</b>	<b>78,034.6</b>	<b>86,697.4</b>	<b>59,674.6</b>	<b>69,654.8</b>	<b>60,523.2</b>	<b>848.6</b>	<b>1.4</b>

## 2019 Council Approved General/Utility Operating and Capital Budget

### Page 20 Staff Complement (FTE)

Division	2017			2018			2019			# Change from 2018 Total	% Change from 2018 Total
	Permanent	Casual	Total	Permanent	Casual	Total	Permanent	Casual	Total		
General Operating											
Mayor's Office, City Council	15.0	-	15.0	15.0	-	15.0	15.0	-	15.0	-	-
City Manager's Office	41.0	-	41.0	44.0	-	44.0	43.5	-	43.5	(0.5)	(1.1)
Corporate Services	249.5	22.5	271.9	269.1	20.1	289.2	266.1	19.5	285.5	(3.7)	(1.3)
Organization and People	105.3	1.5	106.8	105.0	1.3	106.3	105.0	1.3	106.3	-	-
City Services	715.2	190.6	905.8	704.2	220.1	924.3	706.3	220.8	927.1	2.9	0.3
Transportation & Utilities	229.5	70.0	299.5	230.0	68.2	298.2	229.0	68.2	297.2	(1.0)	(0.3)
City Planning & Development	185.8	4.1	189.9	164.8	0.6	165.4	165.8	0.6	166.4	1.0	0.6
<b>Civic Total</b>	<b>1,541.3</b>	<b>288.7</b>	<b>1,829.8</b>	<b>1,532.0</b>	<b>310.3</b>	<b>1,842.3</b>	<b>1,530.6</b>	<b>310.3</b>	<b>1,841.0</b>	<b>(1.3)</b>	<b>(0.1)</b>
Regina Police Service	573.0	14.0	587.0	586.0	13.0	599.0	590.0	10.0	600.0	1.0	0.2
<b>Subtotal</b>	<b>2,114.3</b>	<b>302.7</b>	<b>2,416.8</b>	<b>2,118.0</b>	<b>323.3</b>	<b>2,441.3</b>	<b>2,120.6</b>	<b>320.3</b>	<b>2,441.0</b>	<b>(0.3)</b>	<b>(0.0)</b>
Utility Operating										-	-
Corporate Services	31.0	1.5	32.5	29.0	1.8	30.8	29.0	1.8	30.8	-	-
Organization and People	1.0	-	1.0	1.0	-	1.0	1.0	-	1.0	-	-
Transportation & Utilities	153.2	24.1	177.3	154.6	25.2	179.8	155.6	25.2	180.8	1.0	0.6
City Planning & Development	-	-	-	4.0	-	4.0	4.0	-	4.0	-	-
<b>Total Utility Operating</b>	<b>185.2</b>	<b>25.6</b>	<b>210.8</b>	<b>188.6</b>	<b>27.0</b>	<b>215.6</b>	<b>189.6</b>	<b>26.9</b>	<b>216.6</b>	<b>1.0</b>	<b>0.5</b>
Costing Fund										-	-
Corporate Services	143.4	2.1	145.5	145.6	2.1	147.7	146.6	1.6	148.2	0.5	0.3
City Services	-	9.8	9.8	-	1.0	1.0	-	1.0	1.0	-	-
Transportation & Utilities	9.7	2.8	12.4	9.8	3.0	12.8	9.8	3.0	12.8	-	-
<b>Costing Fund Total</b>	<b>153.0</b>	<b>14.7</b>	<b>167.7</b>	<b>155.4</b>	<b>6.1</b>	<b>161.5</b>	<b>156.4</b>	<b>5.6</b>	<b>162.0</b>	<b>0.5</b>	<b>0.3</b>
General Capital										-	-
Corporate Services	12.0	-	12.0	7.0	-	7.0	7.0	-	7.0	-	-
City Services	0.7	-	0.7	-	-	-	-	-	-	-	-
Transportation & Utilities	16.7	0.7	17.4	16.7	1.8	18.5	17.7	1.8	19.5	1.0	5.4
<b>General Capital Total</b>	<b>29.4</b>	<b>0.7</b>	<b>30.0</b>	<b>23.7</b>	<b>1.8</b>	<b>25.5</b>	<b>24.7</b>	<b>1.8</b>	<b>26.5</b>	<b>1.0</b>	<b>3.9</b>
Utility Capital										-	-
Transportation & Utilities	17.7	4.0	21.7	18.4	5.3	23.7	17.4	5.3	22.7	(1.0)	(4.2)
<b>Utility Capital Total</b>	<b>17.7</b>	<b>4.0</b>	<b>21.7</b>	<b>18.4</b>	<b>5.3</b>	<b>23.7</b>	<b>17.4</b>	<b>5.3</b>	<b>22.7</b>	<b>(1.0)</b>	<b>(4.2)</b>
<b>City Total</b>	<b>2,499.5</b>	<b>347.6</b>	<b>2,847.0</b>	<b>2,504.1</b>	<b>363.5</b>	<b>2,867.6</b>	<b>2,508.7</b>	<b>360.0</b>	<b>2,868.7</b>	<b>1.2</b>	<b>0.0</b>

## 2019 Council Approved General/Utility Operating and Capital Budget

Page 39 Civic Expenses by Division:

Division (\$000s)	2016 Actuals	2017 Actuals	2018 Budget	2018 Forecast (Sept)	2019 Budget	Budget Change		
						Dollar Change	Per Cent Change	
<b>General Fund</b>								
Mayor's Office, City Council	1,118.9	1,095.1	1,189.2	1,078.3	<b>1,278.3</b>	89.1	7.5	
Office of the City Manager	15,391.1	7,872.6	7,826.0	6,831.0	<b>7,854.1</b>	28.1	0.4	
City Planning & Development	18,956.5	19,541.2	20,168.8	18,321.3	<b>20,142.5</b>	(26.4)	(0.1)	
City Services	113,280.6	135,338.8	137,889.5	136,860.2	<b>145,391.0</b>	7,501.4	5.4	
Corporate Services	109,707.1	99,082.6	91,746.8	92,941.9	<b>97,074.8</b>	5,328.0	5.8	
Organization and People	11,192.8	10,539.6	12,215.6	11,758.7	<b>12,353.2</b>	137.6	1.1	
Transportation & Utilities	71,675.4	71,566.6	74,788.2	68,580.7	<b>74,367.8</b>	(420.4)	(0.6)	
Police	81,469.8	85,336.1	87,869.0	87,869.0	<b>92,460.1</b>	4,591.1	5.2	
Community Investments	9,094.7	9,222.0	9,192.1	9,192.1	<b>8,984.6</b>	(207.5)	(2.3)	
<b>Total General Operating Expenditures</b>	<b>431,887.0</b>	<b>439,594.5</b>	<b>442,885.2</b>	<b>433,433.2</b>	<b>459,906.3</b>	<b>17,021.0</b>	<b>3.8</b>	
<b>Utility Fund</b>								
City Planning & Development	2,217.9	2,418.6	3,032.3	1,841.2	<b>1,987.8</b>	(1,044.5)	(34.4)	
City Services	94.5	34.0	-	-	<b>162.1</b>	162.1	-	
Corporate Services	84,997.9	99,158.5	90,312.3	95,172.1	<b>94,354.7</b>	4,042.4	4.5	
Organization and People	1,267.6	1,380.2	1,439.8	1,374.0	<b>1,283.7</b>	(156.1)	(10.8)	
Transportation & Utilities	41,075.9	34,711.3	38,035.7	37,538.5	<b>41,260.5</b>	3,224.9	8.5	
<b>Total Utility Operating Expenditures</b>	<b>129,653.7</b>	<b>137,702.6</b>	<b>132,820.0</b>	<b>135,925.8</b>	<b>139,048.9</b>	<b>6,228.9</b>	<b>4.7</b>	
<b>Costing Fund</b>								
City Services	4,446.7	4,095.7	937.9	937.9	<b>558.0</b>	(379.9)	(40.5)	
Corporate Services	47,490.4	53,756.3	49,211.5	55,966.7	<b>50,765.6</b>	1,554.1	3.2	
Transportation & Utilities	26,097.5	28,845.4	9,525.1	12,750.2	<b>9,199.6</b>	(325.6)	(3.4)	
<b>Total Costing Operating Expenditures</b>	<b>78,034.6</b>	<b>86,697.4</b>	<b>59,674.6</b>	<b>69,654.8</b>	<b>60,523.2</b>	<b>848.6</b>	<b>1.4</b>	

## 2019 Council Approved General/Utility Operating and Capital Budget

Page 115: Detailed General Fund Capital Plan

Division	Department	Project/Program Name	Funding Source	2019	2020	2021	2022	2023	5 Year Total	
City Planning & Development	Development Services	13th Avenue Corridor Improvements - Albert Street to Pasqua Street	Servicing Agreement Fees (Roads)	-	-	100	-	-	100	
		Chuka Boulevard Primerose Green Drive to Arens Road Street Lighting	Servicing Agreement Fees (Roads)	225	-	-	-	-	225	
		Comprehensive Zoning Bylaw Review	Reserve (Planning & Sustainability Reserve)	400	-	-	-	-	400	
		Lewvan Drive and Dewdney Avenue Intersection Improvements	Servicing Agreement Fees (Roads)	-	-	-	-	3,180	3,180	
		Ring Road Widening - Albert Street North to McDonald Street	Servicing Agreement Fees (Roads)	800	-	-	8,100	-	8,900	
		Ring Road Widening - Ross Ave to Dewdney Ave	Servicing Agreement Fees (Roads)	-	-	400	-	2,500	2,900	
		Roadways Completion Program	Servicing Agreement Fees (Roads)	50	25	25	25	-	125	
		Rochdale Boulevard and Vanstone Street Intersection Improvements	Servicing Agreement Fees (Roads)	435	-	-	-	-	435	
		Wascana Parkway and Highway No1 Intersection Capacity Upgrades	Servicing Agreement Fees (Roads)	550	-	-	-	-	550	
	Planning	Arcola Avenue Corridor Study	Servicing Agreement Fees (Roads)	-	-	300	-	-	300	
		Neighbourhood and Corridor Planning Program	Current Contributions	-	-	100	100	100	300	
		On Street Bike Lanes and Multi-Use Pathways Program	Servicing Agreement Fees (Roads)	75	75	75	75	75	375	
			Current Contributions	175	175	175	175	175	875	
		Saskatchewan Drive Corridor Plan	Servicing Agreement Fees (Roads)	107	43	-	-	-	150	
			Current Contributions	250	100	-	-	-	350	
		Transportation Master Plan Update	Servicing Agreement Fees (Roads)	-	-	-	-	100	100	
	Wascana Parkway to Prince of Wales Extension	Servicing Agreement Fees (Roads)	2,300	-	-	-	-	2,300		
	<b>Total City Planning &amp; Development</b>				<b>5,367</b>	<b>418</b>	<b>1,175</b>	<b>8,475</b>	<b>6,130</b>	<b>21,565</b>
	City Services	Community Services	Athletic Fields Sport Facilities Restoration, Repair and Upgrades	Current Contributions	100	100	100	100	100	500
CPTED Improvements (Recreation Facilities)			Current Contributions	13	13	13	13	13	63	
Detailed Design for Paid Parking Infrastructure			Deferred Revenue	50	-	-	-	-	50	
Lawson Aquatic Centre Scoreboard			Current Contributions	-	-	-	-	185	185	

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Division	Department	Project/Program Name	Funding Source	2019	2020	2021	2022	2023	5 Year Total
		Licensing & Enforcement Software	Current Contributions	720	-	-	-	-	720
		Neighbourhood Park Planning and Development	Planning & Sustainability Reserve	-	300	300	300	300	1,200
		Parking Enforcement Software Replacement	Current Contributions	-	-	-	140	60	200
		Parking Meter Replacement Program	Current Contributions	15	15	15	15	15	75
		Parking Ticket Equipment Replacement Program	Current Contributions	30	35	-	65	-	130
		Playground Replacement and Restoration Program	Servicing Agreement Fees (Parks)	-	-	-	150	-	150
			Current Contributions	220	220	220	350	220	1,230
		Recreation Equipment and Furnishings	Current Contributions	150	150	150	150	150	750
		Victoria Park Lighting Replacement	Other	163	-	-	-	-	163
			Current Contributions	163	-	-	-	-	163
		Zone Level Off-Leash Dog Parks	Current Contributions	-	-	112	-	-	112
			Servicing Agreement Fees (Parks)	-	-	48	-	-	48
	Fire & Protective Services	Fire Capital Equipment Restoration Replacement	Current Contributions	-	40	40	40	40	160
		Future Radio System Enhancement Upgrade	Current Contributions	-	-	-	400	-	400
		Wellness Partnership Program	Current Contributions	-	10	-	10	-	20
	Parks and Open Space	Backstop Restoration	Current Contributions	13	13	13	13	13	63
		Cemeteries General Allocation	Cemetery Reserve	100	100	100	100	100	500
		City Square Plaza Restoration	Current Contributions	15	15	15	15	15	75
		Golf Courses General Allocation	Golf Course Reserve	100	100	100	100	-	400
		Irrigation System Restoration	Current Contributions	400	400	400	125	125	1,450
		Multi-use Pathway Asphalt Recapping	Current Contributions	98	98	98	98	98	488
		Pacer Baseball Park Tree Planting	Current Contributions	-	100	120	40	-	260
		Parks and Open Space Restoration	Current Contributions	150	150	150	150	150	750
		Fleet Addition - Open Space Pathway Snow Clearing	Fleet Replacement Reserve	136					136
		Parks Maintenance - Fleet Equipment Requirements	Current Contributions	135	135	135	135	135	675
		Plant Material Establishment Funding	Current Contributions	7	7	7	7	7	36
			Servicing Agreement Fees (Parks)	137	137	137	137	137	685
		Tree Replacement Along Arterials, Buffers and Parks	Current Contributions	63	63	63	63	63	313
	Transit	Transit Accessibility Improvements	Government Funded	503	503	503	503	503	2,515
			Current Contributions	-	247	247	247	-	741

## 2019 Council Approved General/Utility Operating and Capital Budget

Division	Department	Project/Program Name	Funding Source	2019	2020	2021	2022	2023	5 Year Total	
Total City Services				3,478	2,949	3,084	3,464	2,427	15,403	
Corporate Services	Facilities	outdoor Destination Aquatic Facility	Current Contributions	1,500	-	-	-	-	1,500	
			Debt		12,000	3,000	-	-	15,000	
		500 Arcola – Decommissioning	Current Contributions	-	-	100	-	-	100	
		Cemeteries Facilities Asset Management	Cemetery Reserve	-	10	10	10	10	40	
		City Hall Fire Suppression and Ceiling Tile Upgrades	Current Contributions	-	725	725	-	-	1,450	
		Coordinator of Furniture, Fixtures and Equipment	Current Contributions	94	-	-	-	-	94	
		Corporate Office Space for New Employees	Current Contributions	38	75	75	75	75	338	
		Corporate Office Space Upgrades	Current Contributions	-	-	-	-	4,200	4,200	
		Employee Provided Parking Improvements (Non-City Hall)	Employer Parking Reserve	75	125	150	150	150	650	
		Facilities Asset Management	Current Contributions	8,123	9,474	15,700	15,700	15,700	64,697	
			General Fund Reserve	281	-	-	-	-	281	
		Facilities Security Infrastructure Program	Current Contributions	25	25	25	25	25	125	
		GM Building - Divestment	Current Contributions	-	-	500	-	-	500	
		Golf Course Facilities Asset Management	Golf Course Reserve	20	400	50	50	50	570	
		Leibel Field Turf Replacement	Current Contributions	-	-	-	400	-	400	
		Outdoor Rink Board Improvements	Current Contributions	265	-	350	84	350	1,049	
		Parks and Facilities Yard Development	Current Contributions	1,600	5,200	-	-	-	6,800	
			General Fund Reserve	3,800	-	-	-	-	3,800	
		Parks Maintenance Sub-depots	Current Contributions	-	-	140	700	700	1,540	
		Recreation Facility Program and Accessibility Improvements	Current Contributions	100	100	100	200	200	700	
		Regina Police Service New Headquarters Development	Asset Revitalization Reserve	7,000					7,000	
		Roadways Equipment Storage - Repurpose Building D	Current Contributions	-	-	750	-	-	750	
		Tennis Court Redevelopment	Current Contributions	100	100	100	100	100	500	
		Transit Fleet Maintenance Facility	Current Contributions	4,012	1,900	-	-	-	5,912	
			Government Funded	8,363	-	-	-	-	8,363	
		Transit Shelter Improvements	Current Contributions	-	50	50	50	50	200	
		Waste Management Centre	Solid Waste Reserve	11,600	8,300	-	-	-	19,900	
		Workspace Improvement Program	Current Contributions	100	200	-	-	-	300	
		Fleet	Fleet Replacement	Fleet Replacement Reserve	8,382	8,384	8,173	8,760	8,327	42,026



## 2019 Council Approved General/Utility Operating and Capital Budget

Division	Department	Project/Program Name	Funding Source	2019	2020	2021	2022	2023	5 Year Total
		Fire Fleet Replacement	Fleet Replacement Reserve	1,285	275	1,100	475	1,230	4,365
		Small Tools Replacement	Fleet Replacement Reserve	84	84	84	84	84	420
		Transit Fleet Replacement	Fleet Replacement Reserve	1,775	640	3,510	3,565	4,095	13,585
			Government Funded	1,260	110	110	110	110	1,700
	Information Technology	Corporate Telematics Program	Current Contributions	130	200	200	200	-	730
		ITS Sustainable Infrastructure	Current Contributions	150	250	250	250	250	1,150
		ITS Technology Growth	Current Contributions	100	200	200	200	200	900
	Land & Real Estate	Regina Revitalization Initiative (RRI) Railyard Renewal Project South East Lands Development Project	Land Development Reserve	1,500	3,000	3,000	3,000	3,000	13,500
			Land Development Reserve	8,000	8,000	8,000	10,000	10,000	44,000
	<b>Total Corporate Services</b>				<b>69,761</b>	<b>59,827</b>	<b>46,452</b>	<b>44,188</b>	<b>48,906</b>
Police	Police	Police Communications	Current Contributions	94	468	68	120	50	799
		Police Emergency Services Equipment	Current Contributions	296	1,344	209	145	270	2,263
		Police Information Technology	Current Contributions	95	250	170	170	135	820
		Police Fleet	Current Contributions	903	1,382	850	1,532	900	5,568
		Police Facilities Development	Current Contributions	2,667	3,237	2,253	2,533	1,994	12,684
<b>Total Police</b>				<b>4,054</b>	<b>6,681</b>	<b>3,550</b>	<b>4,501</b>	<b>3,349</b>	<b>22,134</b>
Transportation & Utilities	Roadways & Transportation	Bridge Infrastructure Renewal	Gas Tax	2,088	-	-	-	-	2,088
			Current Contributions	2,310	2,310	2,310	2,310	2,310	11,550
		New Enhanced Traffic Controls	Current Contributions	100	100	100	100	100	500
			Servicing Agreement Fees (Roads)	500	500	500	500	500	2,500
		Pedestrian Connectivity	Current Contributions	-	-	500	500	370	1,370
		Saskatchewan Drive and 11th Avenue	Current Contributions	-	-	1,000	2,500	2,500	6,000
		Residential Roads Improvement Program	Current Contributions	12,042	12,042	12,042	12,042	12,042	60,210
		Street Infrastructure Renewal	Current Contributions	8,020	6,000	10,000	10,000	10,000	44,020
			Gas Tax	9,000	12,000	12,000	12,000	12,000	57,000
		Tandem Truck Upgrades complete with slide in sanders	Current Contributions	190	-	95	190	-	475
		Traffic Infrastructure Renewal	Current Contributions	800	1,000	1,000	1,000	1,000	4,800
		Traffic Signal Pre-emption	Current Contributions	259	448	241	-	-	947
	Upgrade of Major Components of the Asphalt Plant	Asphalt Plant Reserve	150	400	1,000	-	150	1,700	
	Victoria Avenue Enhancement Project	Current Contributions	1,500	1,500	-	-	-	3,000	
Solid Waste	Garbage Roll-out Cart Replacement	Solid Waste Reserve	210	215	220	226	232	1,103	

## 2019 Council Approved General/Utility Operating and Capital Budget

Division	Department	Project/Program Name	Funding Source	2019	2020	2021	2022	2023	5 Year Total
		Landfill - Annual Infrastructure Renewal	Solid Waste Reserve	200	250	250	250	250	1,200
		Landfill Gas Collection System Expansion	Other	1,250	750	-	-	-	2,000
		Large Dozer for Landfill Operations	Solid Waste Reserve	1,200	-	-	-	-	1,200
		Residential Organics Service	Solid Waste Reserve	3,500	-	-	-	-	3,500
		Solid Waste Master Plan	Solid Waste Reserve	300	-	-	-	-	300
		Upgrade Medium Dozer to Large Dozer at the Landfill	Solid Waste Reserve	450	-	-	-	-	450
Total Transportation & Utilities				44,069	37,515	41,258	41,618	41,454	205,913
Total City				126,729	107,390	95,519	102,246	102,266	534,150

### Page 125: General Fund Capital by Funding Source

Funding Name	2019	2020	2021	2022	2023	Total
Asphalt Plant Reserve	150	400	1,000	-	150	1,700
Asset Revitalization Reserve	7,000	-	-	-	-	7,000
Cemetery Reserve	100	110	110	110	110	540
Current Contributions	48,326	50,664	52,274	53,576	55,183	260,023
Debt	-	12,000	3,000	-	-	15,000
Deferred Revenue	50	-	-	-	-	50
Employer Parking Reserve	75	125	150	150	150	650
Federal/Provincial	10,126	613	613	613	613	12,578
Fleet Replacement Reserve	11,662	9,383	12,867	12,884	13,736	60,532
Gas Tax (GT)	11,088	12,000	12,000	12,000	12,000	59,088
General Fund Reserve	4,080	-	-	-	-	4,080
Golf Course Reserve	120	500	150	150	50	970
Land Development Reserve	9,500	11,000	11,000	13,000	13,000	57,500
Other External	1,413	750	-	-	-	2,163
Planning & Sustainability Reserve	400	300	300	300	300	1,600
Service Agreement Fees (Parks)	137	212	260	362	212	1,183
Service Agreement Fees (Roads)	5,042	568	1,325	8,625	6,280	21,840
Solid Waste Reserve	17,460	8,765	470	476	482	27,653
<b>Total</b>	<b>126,729</b>	<b>107,390</b>	<b>95,519</b>	<b>102,246</b>	<b>102,266</b>	<b>534,150</b>